

News Summary

GENERAL

Lynch: Ulster regime must go

Relative peace returned to Ulster yesterday and authorities urged their attention to coping with food and housing problems. In Dublin, however, Premier Lynch called for dissolution of the Stormont Government, while in London Mr. Heath and senior Ministers agreed the policy of internment would continue.

There were minor incidents in both Londonderry's Bogside and Belfast yesterday, and some petrol bombs were thrown, but no casualties were reported as a result of any fighting.

In both places, however, food stocks were reported running very low and some necessities were expected to be unobtainable by the weekend. Streets in Belfast last night were mostly deserted except for a continuingodus of Catholic families to refugee camps across the border.

1,000 leave

An estimated 5,000 people have gone to the camps and there are signs yesterday that the net weight of numbers was embarrassing the Dublin Government.

About 2,000 more people who'd been driven from, or burned out of, their homes were sleeping in church halls and schools run by Belfast Corporation to relieve centres.

In Dublin, after Cabinet meeting which had lasted most of the day, Premier Jack Lynch led on Britain to establish a special commission—with bipartisan Ulster representation—aimed at forming a new assembly to replace the present Stormont Government, which he said was forcing the Catholics live under "unjust law."

Civil protest

He made it clear his Government now backed fully the call.

Ulster Opposition MPs for policy of civil disobedience, if needed to bring Stormont down.

In London, however, Mr. Heath's senior Ministers had earlier endorsed Mr. Lynch's proposal—a conference of interested parties—at least until terrorism has been curbed, but agreed to "continuing dialogue" with Dublin on ways to bring peace to Ulster's two provinces.

See Ulster news Back Page;

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ST OF THE NEWS

Syria cuts Jordan ties

A last night broke off military ties with Jordan and its skies to all Jordanian aircraft. The move followed heavy fighting on the border in which Red Damascus, four Jordanian tanks were destroyed.

Meanwhile, King Hussein was led Egyptian and Saudi proposals for settlement with the Jordanian guerrillas, root cause of Jordan's friction with Syria.

Knot off angry

U.S. Premier Mintoff gave an reception to the NATO aid communicated by Britain Wednesday night, reliable sources said yesterday.

However, Sir Duncan recently has been given some leeway for manoeuvre by being allowed to offer as much as annually for use of the d's military facilities.

ion memorial

Apollo 15 crew, unknown to the world at the time, left a moon in honour of 14 American and Soviet men who have died, mission commander Dave Scott told a ton Press conference.

efly . . .

Ian Premier McMahon used former Premier John in his post as Defence minister. Page 8

ish Government ordered an into the Malaga hotel, in which four guests

Page 7

EF PRICE CHANGES

in pence unless otherwise indicated

RISES

Swiss 60 + 16
Portland Cmlt. 364 + 7
lys. Bank 612 + 15
Wall. 175 + 13
in (R.I.) 177 + 6
s. 260 + 14
thams 228 + 11

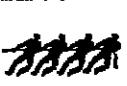
BUSINESS

London, Wall St. climb

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Friday August 13 1971

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BUILDING FOR
THE FUTURE BY
TEAMWORK TODAYTAYLOR
WOODROW

Trade surplus £3m. up at £43m.—£8m. monthly average

BY SAMUEL BRITTAN

The U.K.'s visible trade surplus increased marginally to £43m. in July, compared with £40m. in June. Exports fell by £17m. to £762m. and imports by £20m. to £719m.

owing to the distortions caused by the position of Ford Motor strikes after the war in the year, the first seven months of the year must be taken together to discern the underlying picture. In this period the visible surplus averaged £8m. per month on a seasonally adjusted basis. This compares with a rough balance in 1970.

GILTS had rises ranging to 1 in medium and longs.

TIN fell £5.5 to £4,123.5 in the seeming absence of buffer buying. Rubber lost 0.2p to 215.40, its 1971 low. Page 4

WALL STREET equities went further ahead, though the rally was technical, most gains said: short covering and bargain hunting abounded. The market

added in invisibles, believed to be running at close to £50m. a month, the current payments surplus so far in 1971 works out at an annual rate of close to £700m. The combination of a large current surplus and speculation against the dollar explains the very large inflow of funds into London recently.

In both places, however, food stocks were reported running very low and some necessities were expected to be unobtainable by the weekend. Streets in Belfast last night were mostly deserted except for a continuingodus of Catholic families to refugee camps across the border.

Eire

about half the increase over the second half of 1970 reflected higher prices and half an increase in the volume of shipments. But the Treasury warns in its Monthly Assessment that some of the volume increase reflects a recovery in ships, aircraft and precious stones. These are subject to considerable short-term fluctuations and were low in 1970.

Imports in the first seven months of 1971 were 6 per cent. higher than in the second half of 1970. The greater part of this increase, however, has been in volume, although rising prices have played a greater role in the most recent months. Thus far in 1971 there has been very little difference between export and import movements and the payments improvement has largely reflected better terms of trade.

Position of £

The U.K.'s role in the world currency situation is now a paradoxical one. The position of the pound is regarded in international economic organisations as one of potential weakness in the long term, but of embarrassing strength in the short term. The weaknesses arise from the more rapid rate of inflation that prevails in the U.K. as well as the impact effect of EEC entry from 1973 onwards.

The value of U.K. exports increased by over 7 per cent. between the second half of 1970 and the first seven months of this year. Despite the fluctuations and the distortions of the Department of Trade and Industry sees some underlying upward movement in the course of the last seven months.

BECAUSE JAPAN'S rate of import liberalisation is regarded as too slow the U.K. is likely to invoke rights of retaliation under GATT says Japan's Vice-Minister for Trade and Industry, Mr. Morozawa. Japanese officials have said Washington has warned Tokyo to that effect.

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Tours firm's claims plan

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

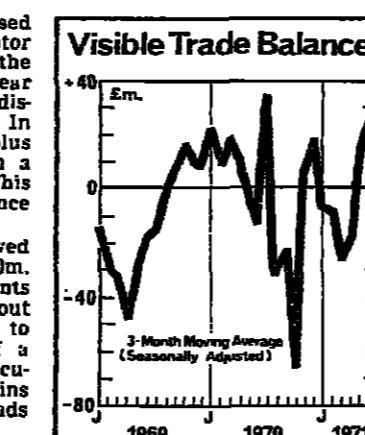
THE POSSIBILITY of an "open rate" situation on the North Atlantic air route, in which the airlines would be free to charge what they liked from next April 1, has emerged following their failure to agree unanimously on a new fares "package" at their Montreal talks.

The talks, which had been in progress since the end of June, collapsed late on Wednesday night, when one airline, Lufthansa, voted against the proposed complex new structure of rates that had been hammered out, including a new cheap Advanced Purchase Excursion (APEX) fare.

To become effective, the new fares package required unanimity in the voting. All the others, including BOAC, Air Canada, Pan American and Trans World, voted in favour, but because Lufthansa voted against, the package cannot become effective and cannot be sent to governments for their approval.

The talks have accordingly now been formally closed, but the fares "package" remains on the table for the next three weeks until September 1, in order to give Lufthansa time to change its mind.

If by that date it maintains its opposition, the "package" will



Visible Trade Balance

2-Month Moving Average (Seasonally Adjusted)

STEEL OUTPUT in July was the lowest for four years at 390,500 tons a week, 8.8 per cent. less than in June. Total for 1971's first seven months is 10.3 per cent. below that of the 1970 period. Demand is thought unlikely to improve until early 1972. Page 6

ROLLS-ROYCE LTD. receiver and manager Mr. E. R. Nicholson announced a £30m. repayment of 50 per cent. of the debenture capital on September 15, has said that a total payment in excess of 50p in the £ to unsecured creditors is indicated. The Government has agreed to support the R-211 programme for the Lockheed TriStar until August 24 to allow the parties concerned to finish their contractual arrangements. Success in that would mean the avoidance of big claims by Lockheed, the airlines and others which would rank as unsecured creditors.

Back Page

KGN earns less

A BIG BUYER of Watney Mann shares has added the latest twist in the bitter struggle between Watney and Grand Metropolitan Hotels for control of brewers Truman Hanbury Buxton.

Watney shares jumped nearly 20p to 129p by the close last night following a 4p rise on Wednesday. It was suggested that several million Watney shares changed hands yesterday; one source maintained it might have been up to 4 per cent. of the issued capital.

As Watney shares are included in its bid package for Truman, the effect has been to widen the gap in the current value of its bid compared with the Grand Met offer.

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New buyer for Watney shares

BY KENNETH GOODING

LAST NIGHT Mr. Michael Webster, Watney's chairman, said he knew of no reason for the sharp rise in his group's share price. "The company has received no approaches."

The strongest rumour yesterday was that merchant bankers N. M. Rothschild were buying the Watney shares on behalf of Allied Breweries, the Ind Coope, Tetley Walker and Ansell's group, which could lose a good deal of wine and spirit business being done with Grand Met. should Grand Met. acquire Truman and build up that group's wine and spirit interests.

It was also rumoured that Allied was looking for a deal with Watney to pave the way for Allied's acquisition of Inter-

national Distillers and Vintners, in which Watney has a large holding.

Certainly Rothschild is responsible for some Allied pension funds, but Allied's finance director, Mr. T. G. Boardman, said last night: "We have not bought a Watney share."

The market activity yesterday overshadowed events at Truman's annual meeting, which passed off peacefully with only an orderly demonstration from about 30 shop stewards who made it clear to shareholders they preferred the Grand Met. bid.

Grand Met's chairman, Mr. Maxwell Joseph, was among the 100 or so at the meeting. He parried questions about the bid situation except to say: "It is

Dollar under pressure again

BY MICHAEL BLANDEN

THE DOLLAR came under renewed pressure yesterday, with virtually every European currency, whether floating or fixed, attracting buying interest. Central banks, including the German, were offering support to the dollar but it remained weak and slipped back again in late trading.

The pressure on the dollar reflected partly speculative German newspaper reports that the Government and the Bundesbank would let the mark appreciate to above 3.35 to the dollar, a revaluation of virtually 10 per cent. It was strengthened by reports from New York that the U.S. Government had asked the International Monetary Fund to widen the band of fluctuation between the dollar and other currencies to 3 per cent. either side of parity against the present 1 per cent., and by weekend influences.

Frankfurt again saw very active trading with the dollar fixed at DM3.3850, equivalent to a valuation of 7.7 per cent. and a record high. For the first time since the mark was floated in mid-May, the Bundesbank bought a noticeable amount of spot dollars, reliably reported at \$39m. This helped to steady the market, but later the dollar fell further to end at DM3.3785, a revaluation of 5.3 per cent.

In the London foreign exchange market conditions were volatile, though dealers reported that the level of activity had not been exceptionally high. Helped by the good U.K. trade figures, the pound remained strong against the dollar, closing again at \$2.41^{1/2}, and it was again the Bank of England that had offered some support to the dollar.

Editorial Comment Page 16

Export prices

The DTI recently pointed out that British export prices of manufactures had so far this year averaged 9 per cent. above a year ago—more than twice the increase shown by competitor countries. The DTI calculated that over half the devaluation gain had been eroded by the first quarter of 1971. A little of the ground has, however, since been recovered as a result of European currency changes.

There were some special elements in the import rises this year—some precautionary buying of fuel in advance of the agreement with oil producing countries and a rise in ship and aircraft deliveries. On the other hand, imports of basic materials fell in volume terms, as did capital goods. But imports of consumer goods, especially cars, showed a marked rise.

Editorial Comment Page 16

Forward pounds remained strong, and gold again attracted attention in fairly active dealings.

The metal ended the day at \$43.80 an ounce, a rise of 40c on the previous close.

Among other European currencies, the guilder attracted buying interest, ending in London at Fl1.45^{1/2} to the dollar, reaching its highest levels since it was floated. The Swiss franc, too, was in demand, closing in London at Sw.Frs. 4.04^{1/2} to the dollar, once again putting the U.S. currency below the Swiss National Bank's lower intervention point of Sw.Frs. 4.0600.

It was reported from Zurich that the Swiss Bankers' Association and member banks are to meet the National Bank to-day to discuss inception of their gentlemen's agreement on controlling hot money inflows. It was expected that a communiqué would be issued tonight or tomorrow, probably giving a day for the introduction of the agreement ahead of the scheduled date of August 20.

This latter date included a return fare of \$189 (nearly £83) for flights in the off-peak period between New York and London, with a slightly lower fare of £79.50 if the tickets were bought in London.

This latter fare included to meet the requirements of BOAC, which had been originally pressing that hasn't moved is the pound, commented a dealer at one major bank, who described the session with 75 per cent. refundability in event of cancellation. It would have been available for any individual.

It is this type of fare that BOAC will almost certainly introduce next April 1 if an "open rate" situation does emerge.

The feeling in air transport circles yesterday, however, was that even if Lufthansa declines to change its mind by September 1, there is still nearly seven months before April 1 in which the new fare can be introduced.

Continued on Back Page

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Letters to the Editor

BRACKEN HOUSE, CANNON STREET, LONDON, EC4

Conservation and water supply

Sir.—One would hardly have expected anyone, much less a Member of Parliament, to make such an unjustified and inaccurate attack on local authorities as that by Mr. Charles Simeons in his letter to you (August 10).

If Mr. Simeons cared to study the Monthly Bulletin of Construction Statistics for June, 1971, issued by the Department of the Environment he would see that in the five years 1966 to 1970 inclusive, the value of new orders obtained by contractors amounted to £435m. for sewerage and sewage disposal and only £19m. for works of water supply.

Far from local authorities being the "worst polluters" pumping raw sewage into our rivers, the standard of purity is rising every year. For example fish are appearing in the River Thames which have not been seen there for most of this century.

Mr. Simeons wishes to remedy the position he so vehemently deplores, let him persuade the Government to force the Central Electricity Generating Board to turn over exclusively to the nuclear generation of electricity and, in conjunction, to install desalination plant to utilise the off-peak load and so provide abundant fresh water at a cost little, if any, more than that of constructing vast reservoirs and flooding valuable land and dispossessing many farmers and others.

As nuclear power stations can now safely be located close to large centres of population, water distribution costs could also be greatly reduced. Nuclear power stations may cost more to build, but their running costs are a fraction of those using oil or coal, the price of which goes up year by year. Moreover, uranium fuel can be reprocessed whilst coal and oil burn to add to our already near-intolerable atmospheric pollution.

V. J. Wilmot.
Editorial Director,
Civil Engineering and Public
Works Review.

8, Buckingham Street, W.C.2.

Sponsorship of sport

Sir.—Antony Thorncroft's article on Sponsored Sport (August 7) described nicely the current state of play but left a number of questions remaining unanswered. Why, for example, was Ford's entry into sponsorship destined to be unsuccessful and short-lived? Why, in the appraisal of marketing budgets, is sponsorship regarded as a peripheral element? Why has there been a relative withdrawal

from the sponsorship of motor racing? Why was Player's sponsorship of Sunday League Cricket such a flop and its golf "classic" equally disastrous in terms of tangible payoffs?

There is a common thread in these questions and, indeed, in the responses to them. Thorncroft says that "the... (sponsorship)... effort must be well directed, it must be thought through as a marketing exercise, and there must be research afterwards." This is the hub of the problem.

Because sponsorship is considered as a peripheral activity in the firm's total marketing operation the planning necessary to ensure a high probability of success is, conversely, minimised. The result is rarely to the venture's advantage.

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Exhibition centres . . . London preferred

Sir.—I read with interest the letter from Mr. P. M. Cox (August 7) referring to the needs of the conference industry for facilities in the London area. I am happy to inform him that a purpose-built conference complex forms part of the projected London International Exhibition Centre on which the Lyon Group is currently working with the support of the Greater London Council.

Indeed, if planning approval is given in the near future to this proposed exhibition centre adjoining Heathrow Airport, it will offer for the first time in London's history the essential facilities on one site.

A conference centre with seating for 900 delegates—divisible into two or three smaller separate conference halls, complete with film projection facilities and the most modern communications equipment.

A 600-bedroom (1,200-bed) hotel built to international standards immediately adjoining the conference centre, which will also incorporate meeting rooms and suites for private letting to conference delegates.

A quality restaurant and bars directly linked to the conference centre.

Press, radio and television centres directly linked to the conference halls.

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Farming and Raw Materials

Cuts sought in training grants

Financial Times Reporter

Further fall in tin on lack of support buying

BY JOHN EDWARDS

TIN prices moved lower again on the London Metal Exchange yesterday following the failure of the buffer stock manager of the International Tin Agreement to start support buying. Cash tin closed last night £8.50 down at £11.43 a ton, the lowest level since May, 1969.

With the apparent absence of the buffer stock manager as a buyer yesterday, market sources were wondering whether previous reports that he had intervened in the market on Wednesday morning were justified. It is not understood why the buffer manager, which started support buying in February, to stop prices falling below £11.43 a ton, is apparently now prepared to allow values to decline to a lower level. Especially puzzling is the fact that with the three months price at a £20 premium to the spot quotation, it would be a good time to buy cash tin at present.

With the disappearance of the U.S. steel industry strike, which could have hit demand, and the

revival of some consumer buying interest, it is believed that the small downturn in London tin prices is attributable to the market's desire to test the buffer stock and see when the buffer stock would start buying. However, the lower level of prices has brought added caution from sellers, who fear that the buffer stock manager is certain to intervene shortly.

Chilean copper

In the copper market the news that the strike at the El Salvador mine in Chile had ended, was matched by a Reuter report from San Francisco that no progress had been made in negotiations to end the strike at American Smelting and Refining Company—one of the big four U.S. copper producers—that started on July 1.

Despite the precedent set by the settlements reached with Kennecott and Phelps Dodge, disagreement over a cost-of-living escalator clause in the new labour contract was reported to be holding up a settlement.

The Board is awaiting the approval of the Secretary of State for Employment for the withdrawal and cuts in grants, if approved the main cuts will affect grants for training establish-

ments under the new-entrant and agricultural apprenticeship scheme will still be able to claim the basic grant of £100 in the first year and £50 for each subsequent year, but the additional grant for attendance at courses of association further education will be put to £1 for each day over 30 a year, compared with £1.50 for each day over 24 a year at present.

Meanwhile, the Department of Education announced yesterday that the Agricultural, Horticultural and Forestry Industry Training Board, will be relieved of its responsibility for forestry training. This training is to become the concern of a new voluntary council, set up under the auspices of the Forestry Commission.

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ments under the new-entrant and agricultural apprenticeship scheme will still be able to claim the basic grant of £100 in the first year and £50 for each subsequent year, but the additional grant for attendance at courses of association further education will be put to £1 for each day over 30 a year, compared with £1.50 for each day over 24 a year at present.

The Department's crop reporting Board forecast 1971 corn output, based on August 1 conditions, at a record 5,345.0m. bushels—30 per cent. above the 4,110.0m. bushels produced last

year and 12 per cent. or 585.0m. bushels above the previous record in 1967.

However, the Department's initial production forecast for 1971 makes no allowances for blight damage which was shown in recent weeks and the threat of widespread damage remained.

He predicted that while the blight already present in the corn-producing areas, there was a greater likelihood for an eventual decline than an improvement in this year's production prospects.

If the crop eventually yielded the currently predicted output, likely results could be low prices, a heavy take-over by the Commodity Credit Corp. and over-stimulation of livestock production, he predicted.

If corn consumption both domestically and for export, during the coming marketing year matched the projected 4,110.0m. bushels this season, carry-over stocks on October 1, 1972, would more than double to around 1,800m. bushels.

Meanwhile the USDA corn information centre reported slight to substantial increases in the severity of southern corn leaf blight in most of the corn belt states during the past week.

Substantially more husk infection was noted in some states than a week ago, it says. Most serious and widespread pockets of infection continued to be found in the Southern states of Illinois and Indiana, and in Eastern Iowa. Those states also reported a general increase in infection levels in all growing areas.

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American News

American consumers on the war path

By Jurek Martin

NEW YORK, August 12.

An American consumer's organization has urged the Government to ban the sale of number of household cleaning products because it claims they are highly poisonous.

The Consumers Union, which produces a magazine monthly equivalent to the British "Which?" makes the allegation in the September issue of "Consumers Report." It asks the Department of Health, Education and Welfare to act promptly in ordering the allegedly offending products off the shelves.

Among the products named are two dishwasher detergents, Finish and Electrasol, made by Econometrics Laboratory, a company based in St. Paul, Minnesota.

In addition the magazine charges that all petroleum-based liquid furniture polishes are hazardous. It claims that one type of Old English brand furniture polish produced by a division of American Home Products Corporation, has caused deaths from being swallowed by children.

The magazine also requests that all liquid drain cleaners be banned or required to be sold in packaging that children cannot open. It claims that tests on animals using one well-known brand had produced death even though antidotes had been administered.

The Consumers Union has been hitting the headlines much more frequently of late with its allegations that various products are either dangerous or do not live up to the claims made for them.

CANADIAN OUTPUT UP 0.5% IN MAY

By Our Own Correspondent

OTTAWA, Aug. 12.

OUTPUT of Canadian industry is 0.5 per cent. in May showing recovery from effects of late. The strength was shown only in transportation, communications, and storage industries. The Government expects much stronger gains in the second half of this year.

Ex-Im Bank rejects Chilean aircraft loan

By GUY DE JONQUIERES

THE U.S. Export-Import Bank has rejected a request by Chile for a loan to purchase three American commercial aircraft. Mr. Henry Kearns, chairman of the Ex-Im Bank, disclosed today. Chile was understood to have asked for a loan of about \$21m. to buy two Boeing 707s and one 727 for its national airline, Lan-Chile, which is equipped exclusively with five Boeings supplied earlier.

Mr. Kearns said that the loan, which was requested about six months ago, could not be considered "until we have a clear picture of the intentions of the Government of Chile." He was apparently alluding to American misgivings following the election of Dr. Salvador Allende.

The Ex-Im Bank rejection has raised the possibility that Chile may now turn to the Soviet Union, whose IL-62 aircraft is the only comparable airliner available for use on Latin-American routes.

Washington, Sr. Orlando Lotelier.

He is understood to have said

that no Ex-Im Bank financing would be possible until agreement had been reached on compensation for U.S. companies taken over by the Allende regime.

range flights. The British VC-10 has apparently been ruled out because of the financial difficulties of the engine-manufacturer, Rolls-Royce.

Chile is understood to have offered \$5m. towards the \$28m. purchase price of the Boeing provided the Ex-Im Bank would agree to underwrite 40 per cent. of the cost in guarantees to American banks and advance another 40 per cent. in a direct loan to Boeing.

The Soviet Union would almost certainly be prepared to offer the extended payment terms which Chile would need in order to avoid making a sizeable dent in its foreign exchange reserves.

The Russians are understood to have extolled the merits of the IL-62 to General Cesar Ruiz, head of the Chilean Air Force, when he visited air installations in East and Western Europe last month.

Compensation agreements have been reached with Bethlehem Steel and North Indiana Brass Company, but several others, with major copper companies like Kennecott and Anaconda still have to be reached. The feeling in Washington is that this may turn out to be a lengthy and difficult process.

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Allende cabinet reshuffle soon

CHILE'S President Salvador

Allende has accepted the resignation of Public Health Minister Oscar Jimenez Pinchelet, paving the way for an expected Cabinet reshuffle. The Cabinet reshuffle has been awaited since Friday, when four Ministers belonging to minority liberal-type groups in the Popular Front Government offered their resignations.

The Liberal Ministers—three from the Radical Party and one

from the small Popular United Action movement—offered to quit after rows in their own parties over the extent to which they should follow the hard Marxist line.

President Allende refused to accept the resignations, preferring to reshuffle his Cabinet to keep the Popular Front team together.

Health Minister Oscar Jimenez

then offered his resignation to allow Dr. Allende—the world's

first democratically elected Marxist leader—to organise his reshuffle. Full details of this are expected soon.

In the meantime, 4,500 miners at Chile's huge El Salvador copper mine called off a strike they began on July 31, ending the biggest industrial crisis President Allende has faced. The miners came out on strike after rejecting a 33 per cent. pay rise offered by the Government as the basis of a new 15-month contract. They had demanded a 46 per cent. rise.

Many of them are supporters of the Christian Democrat opposition party, who disapproved of nationalisation of the copper industry last month, fearing wage levels would drop when American companies which previously ran the mines moved out of Chile. Talks at the mine, with two Cabinet Ministers leading the Government side, reached deadlock.

The miners' leaders flew to Santiago for a 13-minute meeting with President Allende last Monday. There was no official statement on what the President told them, although observers speculated he had threatened to close down the mine if there was no agreement.

The next day the miners' leaders said they would try to persuade their colleagues to accept the 33 per cent. offer. The decision to return to work was the result.

Reuter

Bethlehem Steel defers important price rise

By JUREK MARTIN

YET further evidence of the currently enfeebled state of the American steel industry has been provided by the Bethlehem Steel decision to defer one important previously scheduled price increase until the new year.

The announcement from the number two steel company late yesterday came as something of a surprise. What Bethlehem has done is to put back until February 1 next year the 8 per cent. price rise on cold rolled sheets that was to have taken effect on December 1.

The original 8 per cent. increase was announced by Bethlehem following the lead of U.S. steel, two weeks ago, immediately after an industry strike had been avoided by a wage settlement. The fact that, at the time, it was decided to defer the increase until December was taken as evidence

of the weakness of steel orders, as consumers began to work their way through their sizeable stockpiles of steel built up in anticipation of a strike.

By putting the increase back a further two months, Bethlehem has highlighted the market weakness still further. Cold rolled sheet is a major component in the industry's product mix, accounting for about 18 per cent. of all shipments; it is widely used in car body manufacture and in numerous other appliances.

The Bethlehem decision, which may well be followed by the rest of the industry, raises grave doubts as to whether the recently announced price increases can be made to stick. If market forces compel a roll-back then the Nixon Administration, concerned about the inflationary impact of price increases such as these, will hardly be displeased.

WASHINGTON, August 12.

THE CANADIAN Cabinet is on the verge of deciding to withdraw the long standing tariff concessions accorded to British exporters although the final decision may not be made for two months, and will depend on whether or not the British Parliament decides for or against the principle of British membership in the European Economic Community.

If Canada reaches a decision to revoke the British preferences,

CANADA

Britain may lose concessions

BY JAMES SCOTT, TORONTO CORRESPONDENT

THE CANADIAN Cabinet is on the verge of deciding to withdraw the long standing tariff concessions accorded to British exporters although the final decision may not be made for two months, and will depend on whether or not the British Parliament decides for or against the principle of British membership in the European Economic Community.

If Canada reaches a decision to increase their sales in Britain and on the continent.

Common External Tariff structure of the enlarged EEC. Many of the preferences Canada accords Australia, New Zealand and other Commonwealth nations have Britain as the centre around which they are grouped.

If Britain does join the EEC, Canadian exporters will find it easier to maintain or increase their sales in Britain and on the continent.

It is common in Ottawa that the momentum toward more liberal trade that reached a peak in the 1967 Kennedy Round, should not be allowed to lapse completely.

Although the final Kennedy Round of tariff cuts are slated for January 1, 1972, Canada has already implemented its full commitment.

A Canadian decision to withdraw the preferences accorded Britain would not be made out of spite.

It would be a logical and unavoidable corollary of Britain's all-out commitment to the EEC.

Aware of this, Canada's tariff negotiators seem determined to push for every possible ounce of leverage in this unavoidable situation.

For instance, it is estimated that about 15 per cent. of Canadian imports from the U.S. and Japan are now adversely affected by competing goods entering under preferences accorded British suppliers.

The prospect of ending the margin of preference enjoyed by these British goods could give Canadian negotiators additional bargaining power in gaining reciprocal concessions with their counterparts in the U.S. or Japan.

These would probably include tariff rates slightly higher than those which now exist, although still below the most-favoured-nation tariff rates Canada accords the U.S., Japan and most other non-Commonwealth participants in the General Agreement on Tariffs and Trade.

Part of Canada's strategy for dealing with British entry into the EEC is to press for a further round of multilateral tariff negotiations under GATT. The hope is to

have the general level of tariffs of the major trading blocs—notably the EEC and the U.S.—reduced still further from their average level of 10 per cent.

If this can be accomplished concurredly with, or prior to, full British membership of the EEC, Canadian exporters will

have more flexibility in a future most favoured nation negotiations.

The absence of any great public display of Canadian concern during the past few years while discussions were taking place about Britain's joining the EEC should not be interpreted as a lack of interest.

Rather than create a public furor like Australia and New Zealand, Canadian officials have sought safeguards and transitory provisions in a quiet way.

Task force

A year ago when Britain made its third bid in less than ten years for EEC membership, if Canadian cabinet decided to increase ministerial consultations with Britain, the prospective candidates and the existing Sir.

These efforts have been augmented by trade missions on the signing of agreements for the exchange of scientific and technological information with certain of the EEC countries. Concurrently, Canada continues to increase its contacts with other potential trading areas and this process is reflected in recent dealings with China and the Soviet Union. In addition a task force was recently established with Government aid to examine Canada's major exports to Britain and the EEC. Its job will be to relate the present tariff arrangements with the prospective ones, once the enlarged Community becomes reality.

Mexico tourist project

BY OUR FOREIGN STAFF

THE INTER-AMERICAN Bank

APPROVED a loan equivalent to

\$21.5m. yesterday to develop tourist facilities on Cancun Island off Mexico's Yucatan Peninsula. With the approval of the loan, the first made by the Bank for tourist infrastructure facilities in a previously virtually uninhabited area, the Bank enters a new field for international development agencies.

It is of the CANDU type, moderated and cooled by heavy water and using natural uranium fuel. The Pakistan Atomic Commission owns and operates the station.

been a major factor in Mexico's economic development and is a growing source of development earnings for other countries in Latin America.

In 1970 Mexico was one of the five most important countries in the world in the number of tourist visits. Revenue derived from tourism and border transactions produced gross receipts equivalent to nearly \$1.5 billion. More than 180,000 persons are employed in the sector.

The loan was extended to Nacional Financiera, S.A., the nation's public credit agency.

Fly National Airlines to the Sunshine States of America.

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Export News

'U.S. dock strike may get worse' —DTI warning

By RAY DAFIER

In Brief

Taylor Woodrow of Ghana received a "turnkey" contract worth about \$500,000 from oil Oil Guards for the design and construction of a seven-story office block and medical centre at Accra due for completion by the autumn of next year.

Under contracts worth \$6m. Taylor Woodrow International is to build a 9,000-foot long rock mole and a 1,000-foot bridge at Cockburn Sound, western Australia, completing a task begun under an earlier \$40,000 contract between the mainland and the Federal government's Naval Support Facility.

British Ropeway Engineering Company, of Sevenoaks, Kent, has completed a £275,000 aerial ropeway for the United Provinces Cement Works at Jharpur, India. The ropeway carries crushed limestone for 6,350 feet to automatic discharge points at a speed of 800 m/min.

First returns on business at a recent machine tool exhibition in Moscow indicate that \$50,000-worth of machinery and equipment was sold, representing about a quarter of the total value of exhibits, the Machine Tool trades Association said yesterday.

The full value of orders will not be known for some time. Shipment of airtight, inflatable rain silos to East and West Pakistan has just been completed by Bury Products of Billericay. The company has supplied 7,250-ton silos under the East Pakistan flood relief scheme, and 2,750-ton silos to West Pakistan. Total value of the contracts was \$7,180.

An export order from the Japanese Government for 30,000 river medals, minted by Ernest Pobjoy of Sutton, Surrey, has arrived. More than half the total weight of articles hallmarked at the London Assay Office last month compared with July last year, it was learned yesterday.

The chairman of Auto Dieselkraft Braby, of Uxbridge, has delivered trailer-mounted aircraft starting and servicing units worth £42,000 to CSA at Prague airport.

to the Far East who had previously routed their goods via the U.S. ports were now turning to air charter. Plans were well in hand for the chartering of aircraft to go to Hong Kong and Singapore to cope with the demand, a spokesman said.

It has also warned that there is a very real danger of the strike spreading to the East Coast ports on October 1, which would have far worse repercussions on British shipping. In the event of a national dock strike the President may invoke the 90-day "cooling-off" period although this remains no more than a possibility at this stage.

More than 100 ships, some with British exports on board, are at present held up because of the West Coast strike. Mr. Parke, secretary of the U.S.-U.S. and Canadian North Pacific Freight Associations, said that some lines were endeavouring to discharge at alternative ports to "enable the goods to get through."

Vancouver, Canada, has become particularly congested as a result of diverted traffic, while the other main alternative port, Ensenada in Mexico, has only limited facilities. Some exporters have also been routing their goods via East Coast ports.

A spokesman for the British National Export Council said last night that exhibitors at the British Week in San Francisco between October 1 and October 9 had been given clear warning to make contingency arrangements, and it was unlikely that the event would be marred by the strike.

Airbrokers, Clarkair International, said yesterday that some British shippers of exports

would cause the biggest headache, however. Mr. D. J. E. Conway, chairman of the North Atlantic West Bound Freight Association, said that lines in the trade were making efforts wherever possible, to transport as much cargo as possible to the U.S. before the end of September.

Mr. W. Board, director and general manager of air cargo agents Air Wingate, said that all major transatlantic air carriers were making plans to cater for the likely increased demand for space. Preference would be given to regular air freight users, he said, although the airlines would like to tap the type of traffic which could remain with the air freighting system.

A spokesman for British Airways Corporation commented that the airline was "making contingency plans" in case the strike spread to the East Coast. Such plans would almost certainly involve additional cargo capacity.

Mr. J. Steinberg, chairman of the Clothing Export Council, at yesterday's Press showing.

THE CLOTHING Export Council is to launch its most ambitious drive to date to generate sales of British clothing in West Germany, Switzerland, the U.S. and Kuwait. The shows in Europe will take place next month, the other two in October.

Over 50 of the best known names in British fashion will be represented at the shows which will last from three to six days. Among them are Aquascutum, Mary Quant, Elgee, Redland and Mr. Freedman. Substantial purchases have already been made by retailers in the cities concerned ahead of the shows so that everything exhibited will be available for purchase.

The shows at Zurich and San Francisco are primarily to expand an already flourishing export business. Kuwait, in contrast, is a relatively new market although the potential is rated as good. Purchases of £250,000 of British clothing followed a Government-sponsored visit by Kuwaiti buyers last spring.

West Germany, the largest clothing importer among the six, at present takes most of its imports from Italy and France. Britain only holds 1 per cent of the men's import clothing market and 3 per cent of the women's.

"Nevertheless, we must accept that we face a difficult period before there is a major effect to make any substantial contribution to our balance of payments, and if we are to preserve our national capability unique in Europe—we are urgently in need of decisions on new programmes, particularly with the long time required to fruition."

"Aerospace, with its continually advancing demands on designers, technicians and engineers, offers Britain the greatest opportunity to preserve its technologies, essential if we are to be a strong partner in the European Economic Community.

"With such aircraft as the supersonic Concorde and V/STOL Harrier, we can truly claim to be ahead of all competition. But, particularly in V/STOL and V/STOL, our lead is steadily whittled away and, unless action is taken on firm projects soon, it will stand in danger of being lost altogether."

"At the same time, Governments of other countries, such as France, Germany and Japan, are showing a strong awareness of the need to expand their technological strength by offering increasing support to long-term development of their aerospace industries."

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European News

German-Italian gas pipeline

By Malcolm Rutherford

BONN, August 12.
A NEW German-Italian company has been formed to build a near 300-mile long natural gas pipeline through West Germany, which will supply gas from the Dutch concern Nama to Switzerland and Italy.

The line will have an initial capacity of 6,500m. cubic metres a year, 8,000m. for Italy and 500m. for Switzerland. It is planned to be ready by the end of 1973 at an estimated construction cost of around DM400m. Later, it is hoped that it can be expanded to take gas for Germany as well.

The company formed to build it is the Trans Europa Naturgas Pipeline GmbH, jointly owned by Ruhrgas of Essen and Snam of Milan, a subsidiary of the ENI group. Share capital will be DM15m. and headquarters in Essen. The pipeline will link up with other networks near Aachen on the German-Dutch border and near Basle on the German border with Switzerland.

Meanwhile, Ruhrgas, the company which last year signed a major contract with the Soviet Union to bring large quantities of Soviet natural gas to West Germany, still hopes to announce a second Soviet contract in the course of this year.

LIKELY DATE OF BREZHNEV VISIT TO BELGRADE

MOSCOW, August 12.
LEONID BREZHNEV, General Secretary of the Communist Party, whose planned visit to Yugoslavia became known on Wednesday, will go to Belgrade between September 15 and September 25, the exact date to be fixed shortly, Communist diplomatic sources said to-day. The trip was described by the sources as a "working visit" of three-four days, and not a long tourist excursion such as Nikita Khrushchev undertook in 1963.

It is billed as a "Party and Government" visit, which, in Communist parlance, means that both relations between States as well as between the two Communist parties will be discussed.

Engineered
The article is a further demonstration of Romania's carefully engineered enthusiasm for the Comecon integration programme announced last weekend. While other Comecon members, somewhat surprisingly, have given the

programme a rather cautious welcome, the Romanians have ostentatiously taken the line that it is "of great significance" to the general cause of socialism.

Consistently, however, they too have qualified their welcome. Internal economic developments should not be lost sight of, they said in a recent broadcast. "National sovereignty and State independence" it was pointed out, "acquire in the socialist system a profoundly social class content, expressing the sovereign right of the working class and the entire people freely to decide without any outside interference on society's advancement."

The reference to "interference" will not have been lost on the Russians—or on those Western countries that are considering playing a more active role in the Romanian economy.

President Nicolae Ceausescu, meanwhile, continues to demonstrate his independence in other areas. At a Black Sea party given to senior Communist visitors from a number of European countries (tactfully excluding East Europeans, but including for safety's sake a senior Soviet delegate) he said pointedly that the meeting was "an expression

of international friendship and solidarity" — thus using a favoured Kremlin phrase, but hardly in a context of which the Kremlin would approve. The meeting, after all, included some very stern critics—notably from Spain—of Soviet foreign policy.

Rammed home

At the same time, Romania's exclusion from the Crimean meeting is still being rammed home—currently by the East Germans. A communiqué prepared this week by their Party leader, Herr Honecker, said this meeting had convincingly demonstrated the unity and cohesion of the "fraternal" socialist countries.

Meanwhile, a Romanian delegation of agricultural specialists, led by a Deputy Minister, is currently in China to study land use, and the cultivation of crops and vegetables.

Mintoff dissatisfied with British aid proposals

BY RICHARD JOHNS

THE aid offer proposals by Britain following consultations in the NATO Council were greeted angrily by Mr. Dom Mintoff, the Maltese Prime Minister, when they were presented on Wednesday night, according to reliable diplomatic sources.

By yesterday evening there had been no more communication between Mr. Mintoff and Sir Duncan Watson, the British High Commissioner in Valletta, who passed on the proposals.

It is understood, however, that Sir Duncan has apparently been empowered to offer as much as £15m. a year in return for the use of Malta's military facilities.

But this global sum would contain a proportionately high loan element, estimated to be £5m. This would leave the total of one right grant at something like £9m. Britain is willing to contribute £5m. as grant and £3.5m. as loan.

Apart from the amount of money offered, another major issue centres around whether or not the facilities are regarded as being leased to Britain alone—as Mr. Mintoff demands—or to the NATO Alliance as a whole, as the U.K. and its allies are insisting.

In addition, Britain wants use of the military facilities exclusively for its own and NATO purposes with a guarantee that they will not be offered to "third parties"—in effect, the Soviet Union.

Not satisfied

Godfrey Grima reports from Valletta: Anything can happen now following last night's 75-minute encounter between Sir.

Mintoff and Sir Duncan Watson who handed over Britain's reply to Malta's demands for an annual £30m. for the lease of defence facilities on the island.

Mr. Mintoff is not satisfied with the reply which, according to reports, comes in the region of an annual £8m. But according to authoritative sources, the Maltese Premier has not been given a take it or leave it offer. There is a margin—although perhaps slight—for negotiation.

One source said this afternoon, "the Maltese Prime Minister is not in possession of all the details. It is, therefore, difficult to envisage how the Malta Government will react."

Still there appears little likelihood of Mr. Mintoff deciding to talk over an offer which drastically falls short of his demand.

This morning he called in Brigadier George Micelle, Commander of the Malta Land Force, and Mr. Effie Bencini, formerly Commissioner of Police who has now been made Major-General with authority over the Police and the Army, for lengthy discussions at his office. At one time the square in front of the Auberge d'Argon, the Premier's office, looked like a battlefield strewn with Police and army vehicles.

Needless to say, nerves are on edge. Everyone feels the week-end will be marked by some action by Malta.

Mr. Mintoff has already made known his views on the Defence Agreement of 1964 which he deems to have been abrogated in 1967. It is almost certain, therefore, that he will start withdrawing benefits granted to the British services and the NATO area headquarters under the treaty, including duty-free entry of fuel and supplies.

At the same time, it was suggested that national associations of savings banks and other interested government and private institutions and agencies might find it possible to contribute to a fund for financing such research and training.

Also discussed were methods for fighting inflation in savings, and recommendations that developing countries should seek to formulate interest rates that are reasonable enough to stimulate savings. Other points discussed included problems encountered in urban and rural areas, the co-ordination of personal savings policies with policies of different sectors of the economy.

Despite assurances of the Maltese civil governor, Victor Arroyo, that the bar collapse in the main hotel building, the capacity-filled residence was evacuated. The Riviera's 384 guests were doubled with other vacationers in nearby locations on the Costa del Sol.

Workers and police combed the rubble late Wednesday night, although no persons were reported missing and authorities sought to find out if the roof had been weakened by a tennis court built overhead.

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The following are extracts from the Chairman's Review:

* Dividends.—The Directors recommend an increase in the final dividend for 1970 to 11% as against 10% for the previous year.

* Profitable Construction Programmes.—All current contracts are producing profits and we have achieved a satisfactory order book of major construction works. Housing is making a growing contribution to profits. Our sheet piling activity is being developed and produces a satisfactory margin of profit.

* Liquidity and Expansion.—We are well placed to finance expansion in the more remunerative areas of construction and civil engineering, to which our efforts are now directed, from liquid funds and available bank facilities.

* Plant Utilisation.—We have further advanced our policy of disposing of all but the most efficient plant and are currently achieving a very high level of plant utilisation.

* Progress of Subsidiaries.—Our sand and gravel subsidiary companies operated with their usual standard of efficiency during the year and contributed a slightly increased profit.

* Outlook.—The results are reflecting progressively in the current year's profits.

* Official Quotation.—The Company's shares are now dealt in on the London and Birmingham Stock Exchanges.

The Annual General Meeting will be held at The Albion Hotel, Birmingham, on Friday, 29th August, 1971. Copies of the Annual Report & Accounts can be obtained on request from the Secretary, Lombard St., Stourport-on-Severn, Worcestershire.

THOMAS VALE AND SONS LIMITED
STOURPORT-ON-SEVERN

French trade surplus in July pleases government

BY ADRIAN DICKS

FRANCE has registered a trade surplus of Frs.2,700m. (£200m.) during the first seven months of this year. This satisfactory performance was capped by a corrected surplus for July alone of Frs.428m. representing a rate of exports 4½ per cent above the rate of imports.

Evidence

The July figures represented a considerable improvement on those for June, when the corrected results showed an almost exact balance, with a small surplus of Frs.20m. (£1.5m.) July exports, at a record Frs.10,175m., were 1.7 per cent up on June, but the main reason for the sharp improvement on the previous month seems to have been a drop in imports into France of a groundswell of discontent at continuing price increases.

PARIS, August 12.
A 10 centime increase in public transport fares in the Paris region recently announced by the Minister of Transport, the Socialist leader and former presidential candidate M. François Mitterrand has asked for an explanation from the Prime Minister, M. Chaban Delmas to which an answer is now expected next week. However, M. Mitterrand appears to have captured public imagination in taking the lead of a groundswell of discontent at continuing price increases.

PAYMENTS GAP IN JUNE

ROME, August 12.
The Bank of Italy said Italy had a provisional balance of payments deficit of lire 23,000m. in June, largely because of the payment of lire 38,000m. to the Common Market Agricultural Fund.

During the first half of 1971 Italy registered a surplus of lire 288,000m. compared with a deficit of lire 359,000m. in first half 1970, the bank added.

HUNDREDS of men, women and girls marched through the streets of Groningen the other day to protest against the threatened closure of Groninger Kleeding Unie (GKU), a group of six ready-to-wear men's clothing workshops. In view of the relatively poor employment situation in the North, the Government decided last week (July 23) to keep the least unprofitable parts of GKU going. A credit guarantee and a new manager will have to do the trick. Even so, more than 600 people, the majority of the GKU labour force, face immediate redundancy.

This sad story has again drawn attention to one of Holland's unresolved economic problems, the uneven distribution of production and employment over the various regions. Similar episodes are bound to follow in the near future. Economic activity in the country as a whole is expected to level off at least until some time in 1972 and the North will have come as a more opportune moment. It was commissioned some years ago by the then Minister of Economic Affairs from Arthur D. Little (ADL), the U.S. management consultants, and prepared by their European head office in Brussels.

For each of the three industries mentioned, the report analyses the present European market and its expected development over the next five to ten years. These analyses are translated into forecasts pointing to the sub-sectors with the most promising medium and long-term growth prospects. The advantages of manufacturing the products concerned in Northern Holland are set out in some detail.

There is a large market for process control apparatus in Western Europe, says the report. It is the declining health rate of growth. Total West-European sales are expected to increase from an estimated \$644m. in 1969 to nearly \$950m. in 1974 and some \$1,224m. in 1979.

There is a rather smaller European market for electro-medical apparatus. Excluding medical computer systems, its value was between \$250m. and \$300m. in 1969, with Britain and the Common Market countries accounting for \$210m. worth between them. From 1970 to 1980, this market is expected to grow by an average of 9 per cent.

At the same time, there are not enough high grade industries and services in the three Northern provinces—Groningen, Friesland, Drenthe—and the extreme South to retain the young people growing up there, let alone attract the migration from the West which a more balanced distribution of 13 million Dutchmen over a country only twice the size of Yorkshire would do.

During the inter-party negotiations which preceded the formation of the new Cabinet, a two-pronged policy emerged. New industries in the West will be subjected to some form of tax or levy. Regional development will now be concentrated on the three Northern provinces and, at the other extreme, on Limburg's

BY OUR CORRESPONDENT IN THE HAGUE

Southern tip. This means that two other provinces will lose their special development facilities. They had already been withdrawn from a third at the beginning of this year.

The publication, in mid-July, of a very detailed three volume report on the prospects for the manufacture of process control apparatus, electro-medical apparatus and plastic products in the three Northern provinces could hardly have come as a more opportune moment. It was commissioned some years ago by the then Minister of Economic Affairs from Arthur D. Little (ADL), the U.S. management consultants, and prepared by their European head office in Brussels.

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value provides investment grants of up to 25 per cent. Additional facilities in certain cases.

There are special advantages too for the three industries in question. The electro-medical sector, for instance, may benefit from the facility of the medical faculty and teaching hospital Groningen town. The research activities of TNO, the Dutch counterpart of the British Admiralty Research Council, could be particular use to plastics fabrication firms. Producers of process control apparatus would have advantage of relative proximity to the enormous concentration of chemical and petro-chemical industry in the Rotterdam-Antwerp-Dusseldorf triangle.

Although Holland's northern provinces do not themselves form part of this triangle, on the basis of investigation has shown that North's apparently decent situation does not in fact give rise to many real problems for the firms working in the area. Spokesmen for the companies which have set up shop in the North did state that they had regretted their choice of localities.

The report also recommends series of measures to be taken by the regional and national authorities to speed up the North's industrialisation. These include a more centralised and vigorous approach to acquisition of new industries; reduction in the number of development centres—towns and villages where special facilities for industrial establishment are provided—from 26 to 10 or 12; an setting up of technological research and management training centres in conjunction with Groningen University.

Miracles
The previous Government has already made a start with the implementation of some of ADL's recommendations. A central Northern industrialisation bureau is being set up in Groningen, the State Mines Office who work miracles in attracting new employment for Limburg's pit workers during the late sixties was set up in Groningen last year. Partial compensation for the removal of firms setting in the North was introduced this year.

The new Cabinet will undoubtedly regard the preparation of additional measures as one of its most urgent tasks.

Inquiry ordered into Spanish hotel collapse

MALAGA, August 12.

SPANISH government officials today ordered a full scale inquiry into the luxury hotel collapse in Spain in three years. In 1969 52 persons were killed at a wedding reception when a restaurant caved in near Segovia. Last summer an uncompleted nine-story apartment block in Almeria, southern Spain, toppled killing nine workers.

Three young British children escaped with only a few scratches last night after being trapped for more than eight hours under tons of rubble. UPI and Reuter

BERLIN TALKS TO CONTINUE ON MONDAY
WEST BERLIN, August 12.

THE FOUR-POWER talks on Berlin will be continued on Monday, the Soviet chief delegate to the complex negotiations, Ambassador Mr. Piotr Abrassimov, announced to-day.

His statement confirmed that the four sides, the U.S., Britain, France and USSR had so far failed to clear all issues of the 16-month-old negotiations.

Reuter and UPI

THOMAS VALE AND SONS LTD.
AND SONS
HIGHER PROFITS AND INCREASED DIVIDEND

	Profit (pre-tax) £	Earnings per share (pre-tax)
1966	18,713 (loss)	1p (loss)
1967	41,649	2p
1968	80,023	5p
1969	113,723	7p
1970	126,472	8p

Other Overseas News

McMahon dismisses Gorton from Cabinet post

BY MICHAEL SOUTHERN, AUSTRALIA EDITOR

N BRIEF

SUDAN extended tentative peace feelers toward the Soviet Union yesterday in the wake of mediation talks by a Syrian mission. Mr. Babakir Awadallah, the Deputy Chairman of the Revolutionary Command Council, raised the Soviet stand in support of the Arab States against aggression and said: "Sudan does not reject any positive plan to improve the situation with the Soviet Union."

HANOVERS two top negotiators stayed away from yesterday's session of the Vietnam peace talks in what was interpreted as a possible sign of displeasure over delay in the arrival of the new American delegation leader, Ambassador William J. Porter.

RHODESIAN maize was exported to Zambia for the first time yesterday following the Zimbabwean decision to import from Rhodesia and break with its previously tough sanctions stand across the Zambezi river.

AFGHANISTAN registered refugee arrivals from East Bengal during week ended August 10 have increased again to an average of 10,000 daily. The total influx has already passed 75m.

INDONESIA—German banker Mr. Hermann Abs arrived at Djakarta yesterday at the invitation of President Suharto. Besides seeing Suharto, Abs will have discussions with Central Bank Governor Radius Prawiro and Finance Minister Ali Wardhana.

PAKISTAN—The permanent head of the Pakistani Foreign Office, Sultan Mohammed Khan, has been reportedly invited to visit the Soviet Union. He is expected to discuss with the Kremlin leaders Soviet-Pakistani relations, and tensions in the Indo-Pakistani sub-continent.

AFRICANS TAKE OVER BUSINESSES

By Our Own Correspondent

NAIROBI, August 12.

SINCE KENYA'S Trade Licensing Act came into force nearly four years ago some 800 businesses in Kenya of various types had been taken over, the Director of Trade and Supplies in the Ministry of Commerce, Mr. Kabetu, said here to-day.

The act was introduced to transfer businesses from foreigners to Kenyan citizens mainly to transfer businesses from non-citizen Asians into African hands.

Washington was to inform

THE PRIME MINISTER, Mr. McMahon, to-day dismissed Mr. John Gorton from the Australian Cabinet. Mr. Gorton, Minister for Defence and former Prime Minister, remains as deputy leader of the Liberal Party—at least until a meeting of the Parliamentary Party next week when the situation will be discussed.

Mr. Gorton was given no alternative but to resign following the publication of the first of a series of articles in the Sunday Australian (a paper owned by Mr. Rupert Murdoch) last weekend about his term as Prime Minister. The articles served as a possible sign of displeasure over delay in the arrival of the new American delegation leader, Ambassador William J. Porter.

Mr. McMahon issued a brief statement this afternoon following a 12-minute confrontation between the two men in Parliament House. It said he asked Mr. Gorton to see him about his

plan to replace Mr. Gorton who had yet been announced. It is expected that, at the weekend, Mr. McMahon will appoint the present Minister for Education and Science, Mr. Fenton Fraser, to bring Mr. Malcolm Fraser back into the Cabinet, in Mr. Fairbairn's portfolio. It was Mr. Fraser's resignation from the defence portfolio five months ago which precipitated Mr. Gorton's downfall as Prime Minister. But while Mr. Gorton remained deputy leader and a Cabinet Minister, it was impossible for Mr. McMahon to give Mr. Fraser a seat in the Cabinet.

Mr. Gorton said he thought he did not feel that he had breached Cabinet solidarity. "I indicated that I could not see

how refuting the scribblings of some journalist would cause damage to the party."

Mr. Gorton said he intends to continue writing the articles. He also intends to remain in politics, on the back benches. He is 59, and has been in the Ministry for 18 years.

Mr. McMahon said later that he did not think Mr. Gorton's dismissal would affect solidarity in the party. "I am sure we will give him complete loyalty to the leadership." This is the second sacking by Mr. McMahon of a Cabinet Minister this month. The first to go was Mr. Leslie Bayy, the Minister for Foreign Affairs and a Gorton supporter.

Mr. McMahon has been seeking a way of ridding himself of Mr. Gorton ever since he took over from him as Prime Minister. The two men have made no pretence about their antipathy to each other. For Mr. McMahon, Mr. Gorton's presence in the Cabinet, and as deputy leader, was a constant embarrassment in that he has been unable to gather around himself loyal supporters.

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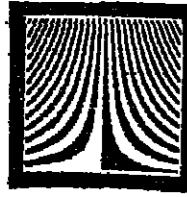
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The Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

POLLUTION

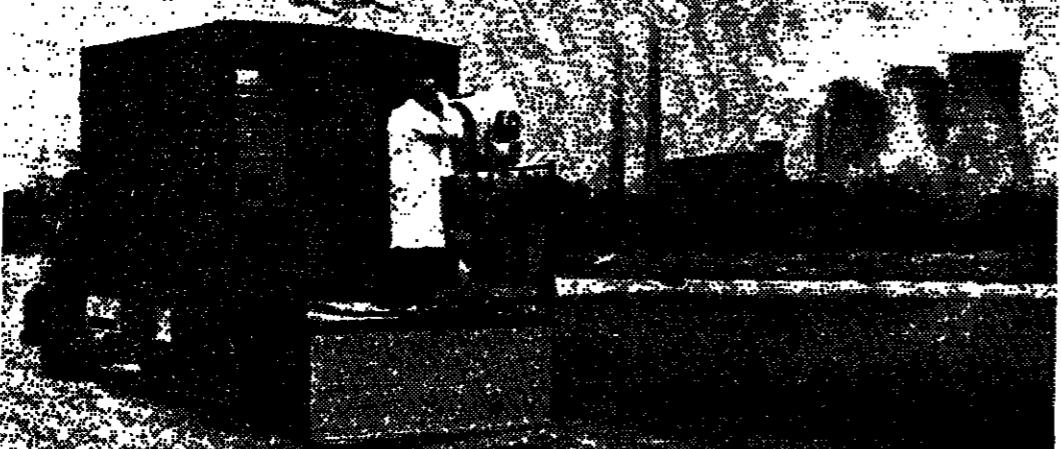
Protecting power insulators

ACCORDING to Dow Corning International, half a million people were deprived of electricity for several hours in Germany in 1969 as a direct result of pollution effects on transmission insulators. It happened in Bremen where Stadtwerke Bremen Aktiengesellschaft suffered a complete breakdown because, although a coating had been applied to the insulators it had not completely absorbed the conductive particles continuously alighting on its surface as a result of air pollution.

The particles had formed a conductive coating on the surface and as well as this ice had formed: when it melted 19 flashes occurred within a few minutes, resulting in total breakdown of the Bremen network.

The power station insulators have since been coated with Dow Corning 1S silicone for an experimental period of a year and, claims Dow, the trouble has been cleared up. It was found that the coating had absorbed all the particles as they alighted on the surface and that this absorption had continued right down to the insulator surface at a uniform rate.

The company says that the rating is particularly useful on two scores. First, it continues to absorb surface particles throughout its life, thus ensuring that water is repelled, secondly, it can be sprayed on, allowing the user to apply whatever thickness is required to sorb all alighting particles.



LIDAR—range-finding radar based on a laser—in a mobile form is being used here in the study of vapour dispersal and smoke plume formation at a Central Electricity Generating Board site. The mobile system has been developed in the course of collaboration between the Rugby laboratories of Laser Associates, located in Paces Lane, Rugby, and the Central Electricity Research Laboratories at Leatherhead. The developers believe the unit to be the world's most advanced system—it has cost some £20,000—and with the present heightened sensitivity of the man in the street to pollution by smoke and other emissions

it could be of considerable importance to CEGB. The LIDAR technique operates in a manner similar to radar. It permits more accurate measurements to be made than in the latter case and it operates by sending a light pulse from a laser through a collimating telescope to the target where it is scattered by smoke particles, water droplets and certain gas molecules. The backscattered signal is collected in an 8-inch Newtonian telescope and examined by a photomultiplier. The strength of the received signal gives an indication of the density of the scattering source and therefore can be used to determine the extent and gravity of pollution.

ALTERNATIVE TO A FULL SCALE inland sewage disposal plant will be an improvement over the present 600 yard tank and its construction has been technically interesting.

Work began in October, 1970, and throughout the winter months the pipeline has been welded into strings, coated and lined. Simultaneously, the site traverse rail system and the roller launchway were constructed. Last month the final 1,200 feet of pipeline was pulled

into position in a pre-dredged trench by a 150-ton winch aboard a pontoon anchored 2½ miles out to sea. In three weeks some 8,000 feet of the pipeline coated with 4 inches of concrete and lined with ½-inch of cement mortar was pulled on the launchway across the promenade and beach into the sea.

The pumphouse and associated land section of the pipeline is now under construction by J. E. Billings and Co., a subsidiary of William Press.

Bognor outfall in position

WILLIAM PRESS has announced that the 4½ inch 11 mil sewage outfall at Bognor Regis, Sussex, has been pulled into its final position on the seabed.

The scheme, chosen as the

can happen in a pure substance, for instance.

The Philips research team has suggested that the property could usefully be applied in relays, but for the time being all the work it is carrying out is experimental.

RESEARCH

Metals with memories

IT IS recently only one alloy s thought to have a "memory"; it is, the shapes made from it deformed below a critical temperature will return to their original form once they are heated above this temperature. Now, research at the Philips laboratories at Eindhoven in the Netherlands has shown that there many alloys, other than the usual nickel-titanium formula, which have the memory property. Two-man team has systematically investigated the shape memory phenomenon and has found an explanation of the processes involved.

Total atoms seek to be as closely packed together as possible in layers arranged on top of another so that the stack is the minimum of space. Atoms in one plane rests in a hollow formed by three of the plane below. But as the temperature is raised, atoms vibrate more and more until so that the close-packed structure cannot be held.

Metals alloys with a shape memory, atomic layers are built in such a way that the layers which determine the axes for the atoms above are asymmetric.

Atoms in such alloys move of alignment through detection below a temperature which their arrangement is in any case have begun to do. They will reoccupy their original positions once the temperature is raised to above critical. This means that the metal will go back to its original state because the asymmetry of triangles which determine the position of each atom in its leaves no alternative position for the atom, unlike what

happens in a pure substance, for instance.

The Philips research team has suggested that the property could usefully be applied in relays, but for the time being all the work it is carrying out is experimental.

A PROTOTYPE 300 kW test rig to investigate the performance of a "Mistflow" heat exchanger has been manufactured at International Research and Development Company and is being commissioned at the National Engineering Laboratory. This is the latest step in a two year contract placed with IRD by NEL to study the effects on forced-air-cooled heat exchanger design when a fine water mist is introduced upstream of the tube bundle.

The study, which was preceded by an IRD market survey,

showed that the Mistflow heat exchanger would be able to compete with the conventional air-cooled designs, particularly on capital cost. This was primarily due to the fact that this was expensive finned tubes could be replaced by the plain variety when used in the new system. The complete unit was also more compact.

Two computer programmes have been written, able to produce optimum designs of Mistflow and air coolers. The calculations take into account capital and running costs, as well as the write-off period.

The prototype rig will operate in the forced and induced draught modes. It will therefore be possible to investigate a counter-flow unit in which water flows down across the tube bundle against an induced air-flow, as in a conventional evaporative cooler.

The latter company's Computer

Journal is now to cover the whole international computing scene, as well as a company claiming to be second in stature to IBM.

It is being produced in the United States, and the latest issue—first to go completely international—deals inter alia with communications and the way in which the minicomputer is maturing.

On this topic, Dr. Christopher Newport, chief engineer of advanced products at Framingham, says that the tiny machines must not be treated as laboratory toys but sold and supported as sophisticated computing units.

These small machines can work together to provide significant advantages over large computers used as the prime mover of a big system in many situations, he believes.

The publication is available on a £4.40 annual subscription from the company at Honeywell House, Great West Road, Brentford, Middx.

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SPORT: EUROPEAN GAMES... YACHTING

Carter's bronze waves the flag for Britain

BY CLEMENT FREUD

BOB SLY is a 31-year-old mortgage insurance consultant from Ticekennan... and for three days now he has been sitting a few yards to my right caressing what I thought might be an umbrella, possibly a manmoth salami, or, as outside guess, a sword such as Japanese warriors fall upon in order to join their forefathers.

At 7.55 this evening the whole Olympic Stadium was privileged to see what it was that Mr. Sly had kept neatly rolled in brown paper—namely a 6 foot by 4 foot Union Jack such as I carried when serving my time in the Boy Scouts. (For the record I was a peewit.)

U.K. record

With some embarrassment, he explained that the flag was really intended to signal British gold medals, but Andy Carter's bronze in a new British record time, especially with the prospects of gold fading at an alarming rate, was reason enough—wasn't it?

We waved, we cheered and, indeed, Carter's run in the 300 metres final has been a most uplifting performance.

Loading the field from the second bend to the 800-metre mark, the Russian Archanov and the East German Fromm surged past him in the back straight, opened a commanding lead which Carter closed most valiantly to lose by a mere six-tenths of a second, and miss the silver by a second.

Another 10 yards and our man would have overhauled the East German, or died in the attempt—I think perhaps the latter. Carter's time was 1 min. 46.2 sec. in conditions some way short of

perfect after a day of drizzle and high humidity.

Fifteen minute later and damn me if Mr. Sly wasn't waving his flag once more; this time his reasons were almost equally good. We did not actually pick up a gold, but we got a silver and a bronze in the same event.

The women's 800 metres, won convincingly by Vera Nicolic of Yugoslavia in two minutes

—the second fastest time ever recorded. In this race deep in the third bend there was a pile-up. Folk, the second favourite, cutting into the Hofmeister, the third favourite, and the fourth, both fallen to the ground our pair of Pat Lowe and Rosemary Straker saw their chance fought fiercely and came home second and third. Miss Lowe's time was 2 mins. 1.7 secs. only three-tenths of a second outside Lillian Board's Athens record.

For the rest, we had a day which was steadily interesting without really setting people alight.

We saw Franz Biedermann shatter the existing national Liechtenstein pole vault record; witnessed Miss Ehrhart of East Germany beat the games record for the 100-metre hurdles in 13.1 seconds; and, somewhat later, with a mammoth throw of the discuss, Fausto Molinari of the Soviet Union, in her sixth and last attempt, not only beat Liesel Westermann's best throw but took from her the 1969 world record of 63.96 metres by a comprehensive 26 centimetres.

The crowd in the stadium cheered almost as loudly as they do when a Finnish athlete clears the high jump bar at 5 feet 8 inches. We also had a rare moment of drama, this time one that

appeared to all men of good will irrespective of nationality as politics: the competing athletes have their own enclosure from which they watch the games; it is uncovered, hard by the start of the 100 metre races.

A very tall, strong athlete, possibly dissatisfied with his vantage point, vaulted across the gangway into the covered 25 seat enclosure and was chased by two whistling policemen. Within

seconds the stadium was in an uproar. The athlete jumped like a stag; the police plodded dilligently behind him and the cheers and counter-shouts were equivalent to a Finn coming second at a prestigious semi-final, both impressive and low-balling as the athlete, encouraged by this attention, moved on to the even more sacerdotal enclosure that seats officials, politicians and folk heroes.

Street ahead

On the subject of folk heroes, Juha Vaastainen, victor of Tuesday's epic 10,000-metre event, won his heat of the 5.00 metres in 13 mins 47 secs—a street ahead of the runner-up and only one second outside his personal best. Had he spent the final 100 metres looking forward instead of back, he would have been looking for danger; his time would have been considerably improved. As it is he is much fancied to bring the next major political cheer to these proceedings, and many of us cannot wait to hear the "O! Ilkley Moor Athlete-like" Finnish anthem once more.

Faithful God Save the Queen it is easily the most acceptable anthem of the 29 countries here represented.

Heath will receive the Cup

BY ALEC BEILBY

THE ORGANISERS of the Admiral's Cup series and the Fastnet race this morning provisionally confirmed, officially that Britain had won the series by 43 points from the Americans, and that the Australian yacht Ragamuffin had taken first place overall in the Fastnet race.

From the grey looks on the faces of some of the crews this morning it was obvious that the unofficial calculations made as the Prime Minister finished in Morning Cloud yesterday evening, had been good enough reason for victory celebrations last night.

Flying visit

Meanwhile, the City of Plymouth awaits the return of Mr. Heath to-morrow. He is making a flying visit to attend the Royal Ocean Racing Club reception and prizegiving, where, in front of most of the 2,500 yachtsmen who have been in most of the racing even if not part of an Admiral's Cup team, he will receive the coveted Admiral's Cup for Britain from Mrs. Owen Asher, wife of the Admiral of the RORC. It will be a fitting end and climax to what will be remembered as the best Cowes Week, the best Admiral's Cup series, and the best Fastnet race that many of those who have sailed this circuit this year and in earlier years can remember.

Full confirmation of the results cannot be given until all the small wrinkles that follow an ocean race have been ironed

out, and one of these involves the South African Admiral's Cup team yacht Mercury which stood by the Australian yacht Koomooloo.

Koomooloo swallowed without use of her rudder to windward of the Scillies with a gale forecast. Having made distress call her crew fire a red distress flare to guide a merchant ship, Pacific Trader, to her.

Rock and roll

While the tailenders of the 230 yachts in the race were still heading for Plymouth in rain squalls and fresh winds, the storm of celebrations and counter-celebrations that rocked Plymouth as the two yachts met ashore must be turning the original Plymouth Brethren in their graves. At the last count Apollo was just leading American Eagle by several cases of champagne. They have already negotiated the terms of the bet for the race from Sydney to Hobart, Tasmania, next winter.

It is the rich that the pleasure and the poor who seem to catch the storms in ocean racing, for although 150 yachts, moored together in the docks, are attracting sightseers from all over the West of England these are the larger and more expensive of those that took part. The smaller and least expensive, in classes IV and V which can take as long as five or six days to sail the 650 miles, are having to contend with a near gale which those already here have avoided.

The knife-edge competition that lasted the duration of Cowes Week and the Fastnet between Alan Bond's Australian yacht Apollo and Ted Turner's American Eagle did not slow down the crews even on Tuesday evening. Both, in their early 30s and millionaires in most currencies, except perhaps, roules, are among the most popular, generous and, occasionally, extrovert yachtsmen that have sailed to Britain

so far, which could cost the owner of Koomooloo, Norman Rudge, and his insurers a considerable sum.

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Soft Drinks

Financial Times Survey

Wide scope for new ideas

By ANTONY THORNCROFT

The soft drinks industry is a jungle of definitions, small companies serving local tastes, and major manufacturers locked in fierce competition. Stepping lightly through the mass of conflicting statistics the value of the total market can be estimated at almost £200m. a year, with a cash growth rate of about 4 per cent. a year. In volume terms, however, consumption is much healthier. The public drank around 11 gallons of soft drinks a head last year as against only 7.9 gallons in 1963. A rash of price cutting, especially among the squashes, accounts for the disparity between volume and value.

It is now necessary to divide the industry in half. On one side stand the concentrates, which used to be mainly quashes. They have now been overtaken by the whole fruit concentrates (which include kits and all), and the overall volume is around 70m. gallons. In individual drink terms this figure should be multiplied five times, giving a volume of 50m. gallons compared with 12.25m. gallons of non-concentrates. In the non-concentrates carbonated account for 90 per cent. of sales, and these can be further split into flavours (including all the colas) and mixer drinks. It is all a very confusing picture.

And it changes all the time. Five years ago the concentrates entered a very bad patch. Squashes became a prey to tasters' "own label" brands, and these have now captured half of the market. Squashes in fact have become a commodity market, advertising budgets are much reduced, and competition by price rather than by brand image. The cheapest label on the any particular week in the open is often bought, and Mr. Darby, of Beechams, has

come to the conclusion that "in advertising terms this particular market is beyond redemption. We tried it with advertising for Quosh and failed. It is now just a case of getting down there and wheeling and dealing."

In fact Beechams has had the extraordinary experience of advertising Quosh in 1969 and not appreciably increasing sales and then withdrawing advertising support but slightly reducing the price, and watching sales climb. Quosh was priced below Tree Top but ahead of most other brands. Its success has persuaded Unilever to price promote Tree Top, and also cut back on advertising. So now no major company is heavily advertising squashes, and Darby at least sees the fall in demand this year as the cumulative result of the few years without brand advertising, and the fact that "own label" squashes were often of inferior quality.

Brand name

At the same time the carbonated drinks have been increasingly heavily advertised. Coca Cola, for example, has raised its budget for this year to £500,000 from £375,000 in 1970. So that while, overall, squashes still control around 57 per cent. of the soft drinks market in volume terms to non-concentrates 43 per cent., the profit situation is very different. But the profit to be made from carbonates requires a skilled marketing approach. Coca Cola, for example, is not only up against Pepsi Cola but also Schweppes which acts as the bottler for Pepsi in the U.K. Its own franchisees are Watneys in the south, Whitbread in the west, and Beechams elsewhere, and there is a constant battle by Coca Cola to get in the licensed outlets of a brewer like Bass Charrington. Only a strong brand name can get

through those red doors, and Coca Cola is necessarily a very interested but rather helpless spectator in the brewery takeover battles.

If operates, however, from a position of growing strength.

Coca Cola overtook orange as the second most popular flavour

some years ago now and in time

seems certain to overtake

lemonade. Then the battle will

intensify between the four

hundred or so companies which

make a cola. In the past a third

cola to seriously challenge

Coca Cola and Pepsi has never

managed to materialise, but now

Strike from the Barr Group is

extending down from its native

Scotland to the rest of the

country, and it is too soon to

write off Royal Crown Cola the

number-three brand in the U.S.

which is marketed here by the

revised Tizer distribution

network. The greatest challenge, however, will probably

come from the own label colas.

Cola is sensitive to price and

although the brand leaders

favour non-returnable bottles

and cans these are more expensive.

It is a question of knowing

how much extra the consumer

will pay for convenience,

and overall in carbonated drinks

the old standby returnable

bottle still dominates the market.

In 1969 the figures were—

returnables 201m. gallons, non-

returnables 19m. and cans 31m.

Straight mixers

The other side of the carbonated market is mixers, although the dominant force here, Schweppes, is attempting in its advertising to persuade consumers to drink mixers straight so that any attempt to divide up the market still further is iridescent. The attraction to Schweppes of straight mixers is that they spread sales out from licensed premises to the grocery trade where most

of the marketing effort has been concentrated in recent years. Schweppes has already had to withstand a supermarket and off-licence challenge from Hunts, a Beecham acquisition, but here again the greatest threat seems to be own label. Hence the heavy branding. It has paid off for Schweppes in so far as you can often buy its mixers even in Bass Charrington pubs, though that brewery markets the number two mixer, Canada Dry, in the U.K.

Cadbury-Schweppes can offer its customers a packaged deal, ranging from its mixers, through to Pepsi Cola, and its squashes (Sunfresh and Sun-crush) and Kia Ora. There is

only one major soft-drink product missing—a large bottle of pop. The lemonade trade is

still very important but it is

here that the regional producers, catering for local palates, come into their own.

The number of soft-drink manufacturers may have thinned

down from a couple of thousand

30 years ago to nearer 400 now

but in the north especially they

are thick on the ground: Shaws of Huddersfield, for example, which gives Lancashire its

Sarsaparilla and Yorkshire its

dandelion and burdock. Never-

theless even here the big boys

are capturing the market.

Beechams now has Corona, and R. White belongs to the

Whitbread group. Still indepen-

dent among the pop produc-

ers is Tizer which only a

few decades ago outsold the lot

of them.

Since April Tizer has been in the throes of a marketing facelift, with new management and new financial backers, including Slater Walker. Advertising has increased, with the use for the first time of television: there has been a new corporate identity, devised by Conran and covering every

Today's top line up

in the bottling and packaging industries



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Changing pattern of distribution

/ KELSEY van MUSSCHENBROEK

In the grocery field market should reflect changing terms of distribution. If this turns out to be more than a tempest in a teacup, the problems which arise out of decisions by manufacturers to keep step with High Street developments are nonetheless real. What has happened in the soft drinks business (and still happening) is an object lesson in the dilemmas which face an industry which has decided to accelerate its growth by creating products on-made for the grocery trade.

In discussing the role of distribution in soft drinks it is necessary at the outset to distinguish between two basically different types of product: as and cordials on the hand, and carbonated soft drinks on the other. At this point in time developments in the latter market appear to be more arresting, but their implications can only be understood in the light what has already happened in the squash and cordials.

Returnable bottle

With the advent of self-service and subsequent growth of the supermarket multiples, fruit juices, cordials and concentrates quickly found space on supermarket shelves. Not only were they a product which traditional grocers already knew, but there had never been a tradition of selling them in returnable bottles as was the case with carbonated drinks. A returnable bottle is something a supermarket is simply not used to coping with, as it is in-store handling by the staff which self-service is used to be able to do with.

On the supermarket, and helped initially by visual branding, modern marketing and merchandising techniques, sales of squashes grew

fairly aggressively price cutting. When cyclamate sweeteners were banned a couple of years ago it was expected that own-label growth would be halted, but this does not appear to have happened.

At the time of the ban own-label squashes were estimated to hold some 51 per cent. of the grocery squash market; today that proportion seems to have edged up to about 53 per cent. according to trade estimates.

If squashes and cordials are now showing signs of becoming a commodity trade, with volume continuing to outstrip price, the same cannot be said of carbonated soft drinks—yet.

The turning point in the development of this market was the introduction of the one-trip, non-returnable bottle by Schweppes in 1966. Until that time carbonated soft drinks—especially the mixer trade—had been largely confined to pubs.

In 1961 supermarket multiples accounted for some 27 per cent. of the entire grocery trade. A decade later that share had risen to 42 per cent. with a half dozen or so major chains controlling nearly a quarter of the trade alone. As these chains have grown in strength they have understandably wished to present a coherent marketing front to the public; and one of the means of doing this has been to increase the number of grocery lines which sell under their own house label. Squashes and cordials were early candidates for own-label operations.

Not only were they substantial contributors to total turnover, but any reluctance on the part of major brand manufacturers to pack products under distributors' own labels was offset by the willingness of many smaller companies to sell such products to the chains. The squash business is not exactly a high technology area, so that entry to the field was comparatively easy.

The use of the cheaper cyclamate sweeteners accelerated this trend, and own-label penetration was soon followed

by fairly aggressive price cutting. When cyclamate sweeteners were banned a couple of years ago it was expected that own-label growth would be halted, but this does not appear to have happened.

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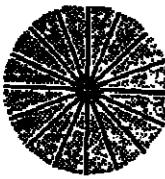
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Chocolate Mint	
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Malaga	
Mandarin Lime	
Mango	
Mocha	
Mountain	
Blackberry	
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Passion Fruit	
Peach Brandy	
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Root Beer	
Rum-Egg Nog	
Tropical Punch	

Soft drink manufacturers please tick the flavours in which you are interested, add your name and address below and post your list to:

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SOFT DRINKS II

Little change in basic requirements

By KENNETH J. HANMER, Assistant Managing Director, Tizer Ltd.

The commercial production of soft drinks or "carbonated waters" as they were then better known, goes back some 200 years or more and although science and technology have enabled great strides forward to be taken in production techniques and production equipment, the basic requirements of providing the market with a palatable, healthy product in an eye-catching hygienic package remain much the same.

What makes a soft drink? The flavouring materials are primarily alcoholic extracts, emulsions, compound or synthetic essences and fruit juices, to which are added sweetening agents, natural or synthetic, preservatives, acids, and for carbonated products, carbon dioxide.

Few of today's soft drink producers acquire their flavouring materials in the raw or unfinished state. The skilled processes based upon scientific knowledge and technical control which are required to provide the soft drink producer with flavouring materials of an assured high quality and absolute uniformity, has contributed to the development and growth of a specialised industry to supply these needs.

Sweet taste

Sweetening agents to the soft drink producer, are those substances which, when blended with flavour, acids, etc., will provide a sweet taste and give "body" to the product. Sweeteners also assist in the transmission of the flavour and add to the energy or food value of the product. Sugar, derived from sugar cane and the sugar beet, is the most widely used sweetening agent used in the soft drink industry. Saccharin is the artificial sweetener most commonly employed but its usage is subject to stringent legal limitations. The use of cyclamates has now been banned in the U.K. The majority of soft drink producers take

road tanker deliveries of liquid sugar, direct from the sugar industry's refineries.

The acids used in soft drink production are of an edible grade, and are non-harmful in the concentrations used. Those in common usage are citric, phosphoric, and to a lesser extent, tartaric acid. Acids are used to complement and point out characteristic flavours and may also play a part in preventing spoilage of the product.

Water, as it occurs in nature, always contains impurities in solution or in suspension and as the environment becomes more polluted, so do the supplies of water available to the soft drink producer. The modern producer, therefore, has continually to determine by analysis, the extent which his supplies should be subjected to water treatment. Although town water supplies are potable, that is free from disease-producing organisms, the facilities are not always available to remove taste, odour, colour, turbidity and scale-forming salts. In order that the end product is of standard quality and uniformity, it is necessary that the soft drink producer should monitor, and by treatment, provide himself with water which ensures that such standards of quality and uniformity are attainable. Water treatment plant is, therefore, an essential part of the modern bottling plant.

Until the Second World War, it was a common practice for the small firms in the soft drink industry to generate their own carbon dioxide, on site, by the reaction of sulphuric acid on sodium bicarbonate. Nowadays, however, it is the general practice in Europe to buy supplies of CO₂ from the major gas producers. Deliveries are made by carbon dioxide liquid tank trucks into low pressure receivers installed at bottling plants. The last two decades have seen a development of compact packaged CO₂-

producing units with outputs of 50 to 1,000 pounds liquid CO₂ per hour. The process consists of carefully controlled combustion of fuel oil and extraction of CO₂ from the resultant flue gases with a recirculated "lye" solution. These packaged units have found a ready market in countries where CO₂ is not readily available.

Capital saving

A soft drink production factory, whether it be a large or small factory, will have certain basic operating areas and facilities: warehousing, boiler rooms, flavoured syrup operating area, bottling hall, laboratory, water treatment area, maintenance and service area, administration area and facilities for operatives. All areas must be of a standard acceptable to producers of food and drink products with certain areas requiring special features and machinery peculiar to the soft drink industry. The preparation of flavoured syrup will take place in a hygienic syrup room or area in which will be housed stainless steel vessels, filter pumps, meters, etc. The capacity and number of such vessels will depend on the size and number of bottling units to be served and in the larger plants it is quite usual for the syrup room operation to be partially or wholly automated. Recent developments in metering techniques may well mean that the components of a flavoured and sweetened syrup will simultaneously enter a metering device and emerge as a flavoured and sweetened syrup to be fed directly to the bottling unit. Mixing tanks would no longer be necessary and, apart from saving the capital investment in tankage, considerable space economies would result.

The bottling unit or bottling line for producing a carbonated soft drink in a returnable glass container consists of equipment connected by conveyor lines to

carry out three distinct operations: those of bottle washing, filling and sealing the bottle and the labelling and packaging of bottles. Assisting in the filling of the bottle is the carbonator in which CO₂ and water are mixed.

The function of the bottle washer is to present to the filler a bottle that is both clean and sterile. Two separate elements are used in a bottle washer. The mechanical devices which scrub the bottle in various ways and the washing solution which sterilises the bottles. Members of the alkali family of chemicals make up the basis of most bottle washing compounds. These alkaline washing solutions are usually composed of such alkalis as caustic soda, sodium carbonate, trisodium phosphate, and sodium metasilicate. Caustic soda is the principal ingredient because it has by far the best germicidal properties. For this reason, the time and temperature required for bottle sterilisation are almost entirely dependent upon the caustic content. Other alkalis may somewhat increase the germicidal strength of the caustic solution. However, milder alkalis are used for their improvement in cleaning properties. Sodium carbonate and trisodium phosphate are used to improve the detergent action of the solution. Sodium metasilicate prevents the damaging effects of highly alkaline solutions.

Three factors are crucial in the germicidal efficiency of the washer. These are contact time, caustic strength and temperature. For a 10°F drop in temperature, it is necessary to increase the caustic concentration of the solution by 50 per cent. to obtain the same germicidal efficiency. For a 10°F rise in temperature it is possible to decrease the caustic content by one third. (Normal contact time is five minutes at 130°F.)

Bottle washers are of different types. Some are soakers; others make use of a jet stream or hydro principle, and some use

the soaker type of machine has an endless chain of pockets arranged in rows for holding the bottles in the various tanks containing the sterilising solution and for the final rinsing. The rinsing operation may include brushing inside and outside the bottle, or the same result may be accomplished with the use of water pressure, or forced air; or a combination of all these.

The introduction of the non-

returnable glass bottle and plastic bottle has simplified the problems associated with bottle washing and preparation. The non-returnable bottle, when delivered shrink-wrapped in pallet loads, requires a fresh-water rinse only. A rinsing machine is much less expensive than a full bottle washer and very much cheaper to operate, requiring no detergent solutions.

The best bottle washer is not infallible and it is extremely important to the control of the quality of the finished beverage that the clean bottles undergo inspection after they leave the washer and before they arrive at the filler. In recent years, to meet the needs of efficient bottle inspection, a number of electronic devices have been designed to do the job, and in all modern installations, electronic inspection can be considered a necessity.

Filling units range from semi-automatic machines producing only a few bottles per minute to large rotary multiple head machines capable of producing over 600 bottles per minute. The smaller units frequently have a syruper section which doses the bottle with a predetermined amount of flavoured syrup and a section where the bottle is topped up with carbonated water.

The higher speed units are almost all pre-mix fillers in which the finished product is filled directly into the bottle. On pre-mix systems, flavoured syrup from the syrup preparation area, water and CO₂ are mixed in the proper proportions at the correct temperature and then fed to the filler. Pre-mix equipment eliminates the need for a separate syruper section on the filler and ensures a more uniform product by removing the possibility of an inaccurate syrup dosage. High speed fillers generally incorporate, in a monoblock construction, a sealing device for whatever type of seal is to be applied—crown cork, rolled on aluminium closure, plastic cap, etc. Filling machines are designed to adapt themselves automatically to variations in the bottle flow and have built-in automatic stop devices to deal with any emergency situation. All parts of any filling machine which come into contact with the product

The Financial Times Friday August 13 1971

combinations of both. The adaptation of a particular machine depends on the washing problem involved. The hydro washer pumps the cleaning and sterilising solutions and rinse water in and over the inverted bottles, which are carried through the machine on a conveyor. The soaker type of machine has an endless chain of pockets arranged in rows for holding the bottles in the various tanks containing the sterilising solution and for the final rinsing. The rinsing operation may include brushing inside and outside the bottle, or the same result may be accomplished with the use of water pressure, or forced air; or a combination of all these.

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Palletised loads

On a run of re-usable bottles, cases of bottles are delivered in palletised loads from the warehouse to a de-palletiser which removes individual cases from the pallets and feeds them to a de-casing machine where individual bottles are removed from the pockets of the bottle cases. The bottle cases are fed to a case washing machine and then to a case packing machine to await filling with full bottles, which by that time have emerged from the labelling section of the bottling line. After repacking, palletised loads of cases are forklifted to the warehouse.

Soft drink bottles are generally labelled in one of two ways. They may have an applied colour label which is fired on to the bottle by the bottle manufacturer. This label lasts as long as the bottle cannot be changed and requires no processing other than bottle washing. The other type of label is one which is put temporarily on to the bottle and is generally made of some form of paper. A new label must be applied to the bottle each time the bottle is used and removed in the washing process when the bottle is re-used. The labelling machines can apply both labels, front and back, and both labels, all simultaneously, if desired, and are designed to operate at the speed of the rest of the bottling line.

Canned carbonated soft drink production employs the same basic techniques as for the bottled product. The production of squashes and cordials and the so-called concentrated soft drinks, involves similar operations to those described above except of course, that the product does not require carbonation.

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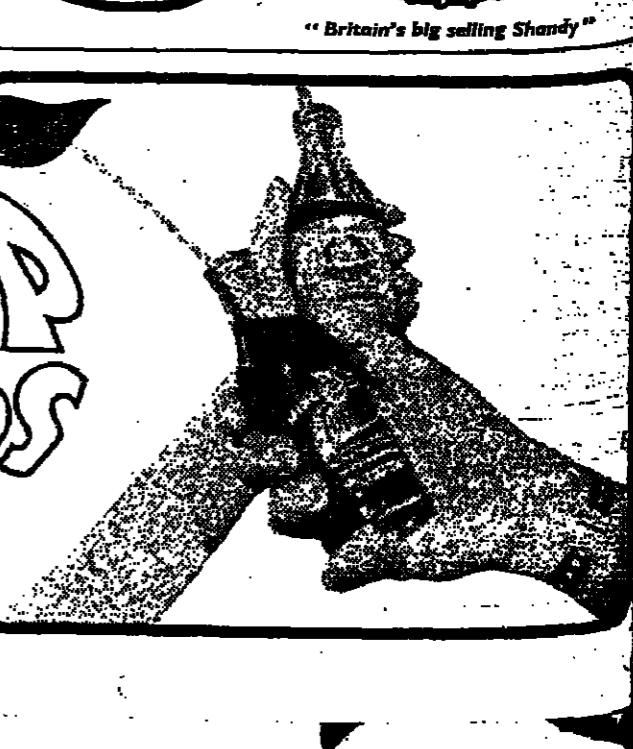
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THE INTERNATIONAL DRINK



SOFT DRINKS III

Changing state of play in pubs

By KENNETH GOODING

According to one authoritative estimate, about £170m-worth of "mixers," other soft drinks and fruit juices will be sold through Britain's public-houses this year. Figures are notoriously difficult to pin down in the pub trade where retail prices vary enormously—sometimes even between one "round" and the next—but it is estimated about £27m. goes on "mixers," things like tonic, bitter lemon and ginger ale.

The interesting thing, therefore, is that so many of the brewers have been content to accept the domination of Schweppes in this particular part of their business. For example, Scottish and Newcastle has an arrangement with Schweppes to supply its managed houses in the belief it is much more simple and economic to have a national distributor serve the managed houses direct. S. & N. has its own soft drinks business in John McKay of Newcastle which had a turnover of £500,000 last year and restricts its activities to the North East. The terms of the deal with Schweppes mean that McKay can only supply its own parent's managed houses with products which Schweppes cannot provide.

Own businesses

In direct contrast to the S. & N. attitude is the position of at least two of the major brewers who have recently been busy building up their own national soft drinks businesses.

The first case is that of Bass Harrington's offshoot, Canada Dry, which up to a couple of years ago seemed content to earn a steady living on the reputation of its unique ginger ale.

Following the merger of Bass, Mitchell and Butlers with Harrington United Breweries, Canada Dry had a good base to begin new growth—13,000 Bass bars and off-licences selling about £50m. of carbonated drinks between them. Although one of these outlets was tied for soft drinks, Canada

Dry as the own-brand product must have had the edge.

In recent months Canada Dry has concentrated on expansion by deliberately holding down "mixer" prices following increases by competitors last April of up to 26 per cent.

According to managing director Mr. Richard Griffiths, the company has gained "a great deal of business but it is hard to say whether the increased volume is producing more profit than would have been collected if the group had followed the competition and put up its prices."

But Mr. Griffiths is sure about the long-term benefits. Customers who used to take only ginger ale are now taking other "mixers" from the company and there is a fund of goodwill building up among retailers who are becoming much more price-conscious. Another sign that Canada Dry was not content to ignore large sections of its market came with the recent launch of its "extra" ginger ale, a "dry"—or some say "hot"—ginger ale to complement the "American" or sweater type on which the company built its reputation.

The most significant move by Canada Dry came about a year ago when it signalled its intention to move into the supermarkets and grocery outlets with its products. To do this it set up a marketing agreement with A. Wunder, makers of Ovaltine, which is acting as Canada Dry's agents in the grocery trade. Wunder claims to service every one of Britain's 100,000 or so grocery outlets but initially concentrated on launching four Canada Dry products through supermarket chains.

The second case concerns Whitbread, third-largest of the British brewers, which acquired the old-established Southern soft drinks business R. White and Sons in a £3m. deal in April 1969, and then proceeded to merge it with the Rawlings subsidiary. Now called the Whitbread soft drinks division, the organisation is concentrating on marketing under just two main

brand names. The "mixers," squashes and fruit juices are being sold under the Rawlings label while fizzy drinks go into R. White bottles.

Managing director Mr. John Loftus maintains: "We hope to see ourselves as one of Britain's major soft drinks concerns." Like Canada Dry, the Whitbread soft drinks business is attacking more than the licensed trade with its products. The R. White's drinks were well-established in the confectioners, newsagents and similar outlets before the brewers took them over and this trade where Mr. Kewley maintains it is the second-largest supplier.

New factory

Like Canada Dry, which has a fairly new factory, Whitbread soft drinks will move to a new factory at Beckton shortly which has been built to replace premises at Barking due to a compulsorily acquired.

In passing it is worth recalling that Whitbread also has a stake in the Coca-Cola business in the U.K. because it owns Coca-Cola Western Bottlers which has the franchise in Oxfordshire, parts of Gloucestershire and Wiltshire and neighbouring counties.

Rival brewers Watney Mann has a larger slice of the Coca-Cola business because it has the Southern franchise (with Beecham taking the North and Scotland).

Watney's other soft drinks interests are mainly concentrated into the Cantrell and Cochrane consortium—consortium were a favourite method used by the brewers to get the maximum benefits from the fairly large turnover which must come through the involvement of a number of brewing companies. The Squires gin consortium is perhaps the best known example.

Where C and C differs from the full extent of the growth below-the-line promotion ending while media advertising has been standing still the soft drink market has been reflected by many as a classic case of what happens when too little is spent on brand advertising and too much on retailer allowances.

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the remaining equity equally between them.

C and C really got off the ground in March, 1969, when Watney injected its Northern-based soft drinks companies into the group and opened up its 8,100 outlets to the C and C products. Mr. Peter Kewley, managing director, insists that C and C is run as an independent concern. Certainly it does not seem to operate as a junior partner to Schweppes even though it completely restricts its activities to the licensed trade where Mr. Kewley maintains it is the second-largest supplier.

After a spell during which it concentrated on building up distribution—it has 27 depots and five factories—C and C came up recently with a new marketing approach. It is now selling its "mixers" and squashes under the "Club" brand name. In the autumn the first attempt at consumer advertising by C and C gets under way with a television campaign for the new brand, quite a big step for a soft drinks concern.

Finally we come to this question: What is Allied Breweries, second-largest of the British groups and famous for its aggressive brand marketing, doing in the soft drinks field? Superficially the answer might seem to be that it has one or two rather limited operations in this particular market with McPherson Minerals at Chelmsford and Minster, the Northern concern.

Ready-made brands

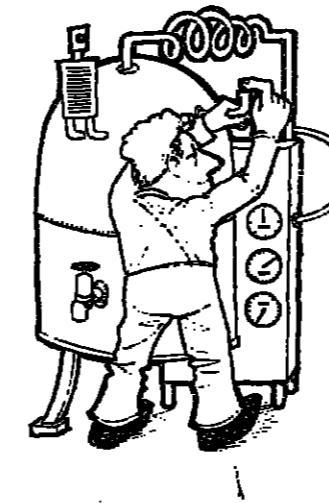
It seems highly unlikely that Allied will ignore this lucrative field much longer and it has a ready-made list of brand names under which "mixers" and other soft drinks could be launched—names like Coates, Gaymers, Whiteways or Britvic.

What seems clear, however, is that if Allied does enter the field then the brewers will be crowding the market just a little. As one retailer put it:

"There might be room for two brands—but half a dozen? Certainly not."

Sacrebleu! Qu'est-ce que c'est?

In 1970 Frenchmen consumed 300 million gallons of soft drinks. They also sank a lot of vin ordinaire. But it's their non-alcoholic imbibing that's interesting. It may be because they're very discriminating drinkers but certainly French regulations on flavour and quality are commendable, especially regarding natural emulsions. Emulsions are used to blend natural citrus oils into the soft drink and give a pleasing appearance. Only one fifth of one per cent of the drink is emulsion but when combined with fruit juice and sugar, the bottler has greater formulation flexibility. It's also a very economic proposition compared with ready-made compounds.

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Bleak picture in the squash market

By BILL HORWOOD

The fruit squash market has come something of a bete noire in advertising and marketing circles. At a time when food manufacturers have been realising the full extent of the growth below-the-line promotion ending while media advertising has been standing still the soft drink market has been reflected by many as a classic case of what happens when too little is spent on brand advertising and too much on retailer allowances.

Certainly as a market it sends a pretty bleak picture. Brand loyalty is low, the market price dominated, innovation limited and 12 proprietary brands are fighting with an unusually strong private label or for shelf space, with the result that no brand has a market lead and the proprietary share range between 4 and 9 per cent. On top of what has been a reasonably healthy market with a rate of about 8 per cent. through the early and middle 1960s went into decline last year following the public row over cyclamate.

Even so the market might have escaped too much trade marketing comment had it not been for the publication by Television Consumer Audit, ITV companies' market research operation, at the end of last year of a report on long-term consequences of below-the-line activity. This was in detail at promotional level over the 1967-69 period.

The squash, toothpaste and detergent markets and suggested that of the three, fruit squash was the most severely hit by below-the-line spending. Spending on retailer deals in the market was, it said, 10 times greater than that. Advertising and the manufacturers had failed to keep an active role in their market use of this. Now Mr. Ron Goodwin, director of the Television Consumer Audit, sees no reason to fly the findings of the final report. He says: "things have changed in the

market and we've no new evidence to bring forward that makes me think the original report was mistaken. The lesson is quite simple and more recent studies of the instant coffee market and washing up liquid markets support this: unless the squash manufacturers alter the above and below-the-line marketing mix in favour of more media spending their market will continue to be price dominated and suffer from weak brand loyalties."

Complex factors

For the squash manufacturers (and with Beechams, Schweppes, Reckitt and Colman and Batchelors in the market they include some tough marketing operations) what has been particularly galling about the TCA report and subsequent discussion about it is the implication that they could have done better if they had tried harder. While there is no dispute about the sorry state of the market many of them believe that the weak position of the proprietary brands arises out of factors more complex than a simple above-the-line imbalance. Among these is, for example, the fact that squashes have a straightforward technology which makes private label entry easy.

Certainly the private label sector in squashes is, at about 35 per cent. of the market, probably higher than in any other major grocery category. Many of the retail chains, notably Tesco, Sainsbury and the Co-op, now have shares of the national market which are significant relative to the proprietary brands. Indeed as one proprietary brand man says "nowadays no self respecting retailer really considers he's arrived until he's put his own brand of squash on the market. It no longer makes any difference to housewives that the general quality of the product is much lower. What is important is that prices are 10 to 15 per cent. lower than advertised brands."

Media spending

At the same time however Hardisty maintains firmly that he has no intention of reducing media spending on Treecot much below the £14,000 that was put behind the brand last year. This view, which differs very much from what might have been expected from the proprietary brands. Indeed as one proprietary brand man says "nowadays no self respecting retailer really considers he's arrived until he's put his own brand of squash on the market. It no longer makes any difference to housewives that the general quality of the product is much lower. What is important is that prices are 10 to 15 per cent. lower than advertised brands."

In 1970

Carbonated soft drinks market increased by 5%

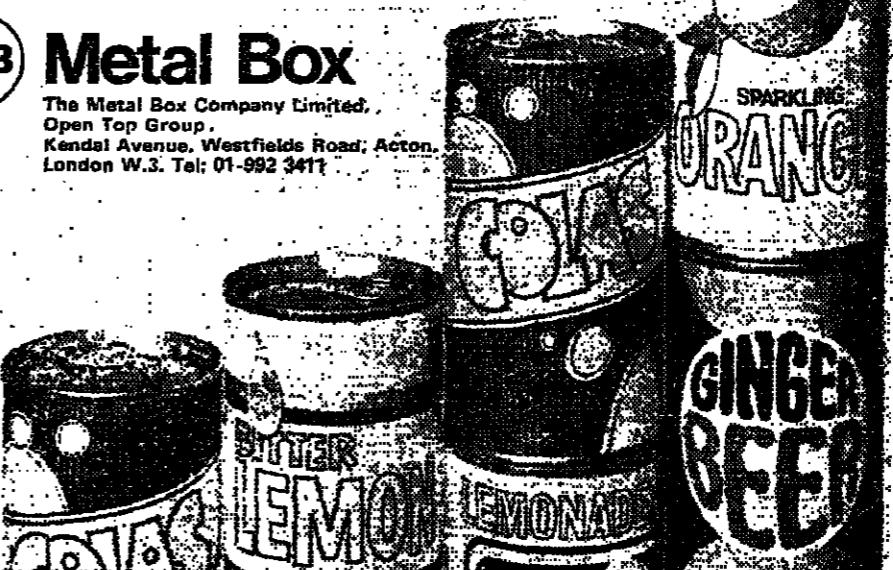
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The Executive's World

EDITED BY
DAVID PALMER

EKLIK SAVE

Pile it high and sell it cheap

BY KELSEY van MUSSCHENBROEK

PROBABLY one of the most intractable problems facing supermarket operators these days is the quality of management in the store. As food chains grow larger so does the need for highly qualified store managers and staff. As a result, most major chains now find themselves investing heavily in staff training.

In North Wales, however, a relative newcomer to the supermarket scene called Kwik Save of Prestatyn has come up with a rather novel solution to the store management problem: it employs anyone but experienced store managers to run its 29 discount supermarkets. Kwik Save can do this as a result of having built its operation around a simple though obviously effective computerised stock control and

home £17 a week. At Kwik Save he takes home more than £80 a week. "For this all we ask him to do," says Kwik Save's chairman, Albert Gubay, "is open and close the store on time, keep it clean, look after his staff, take the money to the bank after closing, and fill in our specially designed stock card at the end of the week and post it to head office."

He does not, it will be noted, have to order any stock himself; nor does he have any responsibility for price marking individual items—two areas where problems often arise in a conventional supermarket.

There is, in fact, a great deal about Kwik Save that is unconventional, and which in Albert Gubay's view is the key to its phenomenal growth since 1965. In that year the company was operating from four permanent along conventional lines, trading under the name Value Foods. Turnover was £513,000, and pre-tax profits came to £19,000—a net margin of less than 2.5 per cent.

In that year, too, Mr. Gubay decided to switch to a genuine "discount" operation under the Kwik Save sign. The effect was immediate: in 1966 sales doubled and profits quadrupled. At the end of last year Kwik Save went public, and this year turnover will probably reach the £15m. mark and pre-tax profits could top £1m., which would mean a net margin of more than 6.6 per cent, making it one of the most profitable, if not the most profitable, food chain in Britain to-day.

Grocery discounting tends to mean all things to all men, so that Kwik Save's formula warrants careful examination. Prior to going "discount" the company's 10,000 square foot Prestatyn supermarket, for instance, was taking around £4,000 a week.

The range of merchandise sold numbered some 4,000 lines including meat, provisions, frozen vegetables, hardware, records, cigarettes, "It was a beautiful store," says Gubay with a smile, "until we got to work on it. Now it's a very profitable store."

Getting to work on it meant ripping out most of the fixtures and fittings, including all the refrigeration, and throwing out everything except dry groceries and things like butter, margarine and fats. Then this range was slashed to less than 800 items. Meat and provisions were then brought back on a concession basis, as were fruit and vegetables. "We realised we did not have the necessary expertise to operate these profitably,"

says Gubay. "We had to take

one store manager, and he was fired.

One of Kwik Save's larger stores, for instance, is run by an ex-taxi driver. He used to take

the ordering system. Although this kind of system does have general application in retailing, Gubay claims that its version, in one or two crucial details, is peculiar to itself, and to that extent it is unique.

For Kwik Save this has two important results. First, the difficult part of running a store has been handed over to the central computer. Secondly, what remains can be taught fairly easily to people with no previous retailing experience, in the knowledge that it would be virtually useless to them in any other food store.

The final link in the chain which binds store managers to Kwik Save is payments' structure which allows them to earn far more than they were earning in their previous jobs, id significantly more, says Gubay, than they would receive elsewhere in retailing in their immediate locality. In the past months or so Kwik Save has

stayed to them in any other food store.

As these are emptied shoppers tend to take them to carry their groceries home, and a member of the staff then opens the next box and so on. This means that there is no price marking of individual items—a labour intensive operation which Gubay estimates can cost as much as 1 per cent of sales. Instead prices are shown by a single large marker above the relevant stack.

Kwik Save has also dispensed with sophisticated check-outs.

There are no "rolling shelves"

"alongside the cashier who sits at a small wooden desk with her cash register—the desk costs £6."

"Instead the shopper's full trolley is placed head-on against an

empty one; as goods are itemised

on the cash register they go into the empty trolley which the customer then takes away to a shelf specially provided in the front of the store) where the goods are unloaded."

It all looks so simple, yet the reduction in queuing time and the increase in throughput per checkout operator is an important part of Kwik Save's low labour costs. Added to the

area, or held in a storage

area which averages around 10 per cent of total store area, or less than a quarter of the area devoted to storage in conventional supermarkets. Sealing the delivery vehicle helps Kwik Save keep pilferage down to around 0.6 per cent of sales, against anything between 1 and 3 per cent.

The "geography" of the store itself is becoming increasingly standardised. This helps unloading, stocking, replenishing and pricing. It also means that staff can be transferred from one store to another without too much retraining. Nor is there anything complicated about the way Kwik Save goes about its pricing. All pricing decisions are taken at head office, and as with the stores' layout, they tend to be uniform across the chain.

Although Kwik Save is shy of going into too much detail, it appears that the 800 lines are broken down into around 25 key price "brackets"—which helps the computer, the store manager and the checkout operator. This is required to carry all prices in his head for speed of operation.

The corollary to this pricing structure is that Kwik Save tends to sell only one or two major brands in any commodity group; it carries no "own label" lines.

The company admits to driving a hard bargain with suppliers.

"Not many of them make any money on our accounts," says Albert Gubay, "but we are a useful contributor to their overheads." He remains unperturbed that manufacturers with brand leaders sometimes refuse to meet his terms. "Then we sell the second or third brands, and soon become brand leaders in our area," he boasts. Kwik Save does not, for example, sell Heinz baked beans (nationally, the brand leader by far) but HP's version.

To be fair, the company is well aware that the future cannot be taken for granted. Increasingly,

Kwik Save is opting for wholly-owned developments which involve traders in adjacent, though separate units that complement its own narrow range of goods.

The 30th store will open shortly in Runcorn, taking just less than 30,000 square feet of a 72,000

square feet shopping centre.

Kwik Save also admits that

the next real test of its staying power will come when it has

to put in the second warehouse,

probably in a couple of years' time.

Meanwhile, the odds are that the growth of this latest

(computerised) exponent of

"pile it high and sell it cheap"

will continue.

Gubay himself is the archetypal entrepreneur—tough, uncompromising and utterly profit-oriented. He has not always

been a supermarketper. Shortly

after the war he ran a small con-

cern in London, and then

spent three years in the Far East.

He then returned to Britain and

set up a small business in

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FRIDAY AUGUST 13 1971

Bigger surplus than ever

THE TRADE account goes from strength to strength. Since April it has been in continuous surplus and the size of the surplus has grown steadily from month to month—£16m., £26m., £40m. and now £43m. The extent of this achievement must be gauged by the fact that invisible earnings are bringing in about 50m. of foreign exchange every year, so that the overall balance of payments is in comfortable surplus provided that there is no more than a modest deficit on visible trade. When there is a visible surplus of the size we have been running lately, the overall surplus becomes very large indeed. The firmness of sterling in the exchange markets is clearly not due only to the weakness of the dollar.

Rising exports

It would be a mistake, however, to assume that because the visible surplus has now been running at a rate of £30m. to £40m. for three months on end his figure can be taken as a reliable indication of the trend. To a large though indeterminate degree, the surpluses of the last few months are a counterpart of the first-quarter deficit caused by industrial disputes. Over the first seven months of the year as a whole, the surplus has averaged £8m. a month. This is a good deal better than at the same time in 1970, when the account was almost in balance, but it is a long way short of £30m. to £40m. The smaller figure is probably the better one to take.

Exports and imports both fell in July but imports fell slightly more. Over the first seven months of the year, imports have been running 6 per cent. higher than in the second half of 1970 with most of the increase coming in volume rather than price. Exports have been running 7 per cent. higher on average and it seems likely that, underneath the fluctuations, the trend has risen well. Exports, moreover, are now clearly rising in volume instead of only in price: the official estimate is that about half the total increase so far this

year has been due to higher volume.

This is a welcome development, since a rise in exports due only to price increases is likely to peter out before long. Sales to the sterling area so far this year have been running at a rate of 12 per cent. up on the second half of 1970, sales to North America at a rate of 10 per cent. up; the U.S. market, in particular, should remain buoyant in the months ahead. One reservation which must be made is that the strength of machinery exports at present is partly the result of a recovery in sales of large items like ships and aircraft, which fluctuate irregularly, and partly of orders placed some time ago. Engineering orders for export have fallen since the middle of last year.

The major reservation which must be made about the future of the trade balance, however, is on the import side. Imports have risen quite fast since the middle of the year despite fairly steady prices and low level of industrial activity. But import prices have recently begun to move up and the Chancellor has now taken measures by which he intends to get the economy growing at an annual rate of 4½ per cent. The effect on the import bill could be marked, especially in cases where stocks of raw and semi-finished materials have to be built up.

Deceptive

The present strength of the balance of payments is therefore largely deceptive. It is a result of the fact that industry is working well below capacity and consumer spending is flat; it will tend to disappear with these conditions. Britain has to solve satisfactorily the problem of combining full employment with a sound balance of foreign payments, and in the context of entry into the European Economic Community. If there is any advantage to be gained from currency realignments during the next few months, embarrassment about the immediate size of the payments surplus should not prevent us from taking it.

Australian politics in crisis

THE DISMISSAL of Mr. John Gorton as Australian Defence Minister is a natural but unhappy sequel to the long series of earlier battles between leading members of the Australian Liberal Party. Mr. Gorton was Prime Minister for three years until March this year when he left office on a vote of no confidence within his own party. He was succeeded by Mr. William McMahon, a man who had made two earlier attempts for the premiership and who seemed to have the capacity and experience to dominate an Australian cabinet. But Mr. McMahon's six month term of office has been as stormy and as much beset by personal feuds as that of Mr. Gorton.

A Gorton supporter, Mr. Les Bury, became the victim of this situation when he was forced to resign as External Affairs Minister two weeks ago. More recently attention was diverted back to Mr. Gorton himself with the publication of a book on his premiership to which he replied with the first of a series of newspaper articles under the characteristic heading "I did it my way." Mr. McMahon called Mr. Gorton into his office yesterday and asked for his resignation on the grounds that the article had revealed cabinet secrets, and unfairly criticised other ministers. Mr. Gorton complied, with the promptitude which seems part of his political character.

Latest clash

The depressing features of this latest clash between the two men are that no serious policy issue was at stake and that the Press played at least as large a part in bringing about Mr. Gorton's downfall as did Mr. McMahon himself. The Prime Minister hesitated for five days before deciding to act, and did so only in response to a sustained anti-Gorton campaign from some of the main Australian newspaper groups. His handling of the crisis has given the impression that the Liberal Party and its leaders are drifting towards impotence even in



Ulster—the grim bequest

Arthur Sandles reports from Belfast, Thursday, on the disruption of everyday life, and how it is damaging chances of social and economic recovery

THE combined effects of the British Army and a slow, penetrating rain dampened Belfast down to day.

Things were showing signs of getting back to normal. Well, "normal" may not be the word that would be used in Manchester or Southampton. In the traffic jams of the Ulster capital you are likely to find yourself tucked behind an Army Land Rover with a paratrooper looking at you over a loaded rifle. The shops have their windows boarded over and the refugees—though Stormont would prefer not to hear that word—still leave for the South.

"Ghost town"

WOTTY

What damage has all this done to the Northern Irish economy? The answer will not be known for months. But at the moment it seems pretty bad. Even though the troubles have been confined to certain areas of Belfast, the Bogside in Londonderry and a few other places like Newry, the ripples have spread far. Tourism has been severely affected, both in the North and in the Irish Republic, where a frustrated annoyance is obvious at the apparent implication that a great many people are not aware that the North and South are separate entities.

Ulster has declared need to create an additional 8,000 jobs a year in order to make any sort of economic advance. At the moment, such a target is laughable. New industry is not coming to Northern Ireland and in some quarters there is doubt about whether or not it can be encouraged to do so in the near future. Yet although the chairman of the Chamber of Trade says "we are worried about Belfast

becoming a ghost town," most people are unwilling to commit themselves to anything resembling a pessimistic view.

The managing director of James Mackie, a company which makes textile machinery and was closed for three days this week reckons that "confidence will return in a couple of months. Business memories are short."

It is arguable, of course, that while this may be true, it is also the case that social memories can be long. People may be willing to put their money into Northern Ireland, but whether or not they will be eager to put their wives and families there remains to be seen.

In fact, it is only in specific areas, even now, that there is any real security problem. Vast areas of the country have been trouble-free. Even in the city centres there is often no sign of problems apart from the military vehicles and the boarded shop windows. At Harland and Wolff there was noticeable absenteeism among the 10,000 workers earlier this week, but this had dwindled to normal proportions yesterday as transportation returned to something like the usual and those still without buses organised private transport.

Most obviously hit have been the shopkeepers. In the Shankill Road and Divis Street, of course, a great deal of business has come to a grinding halt behind smashed windows. At Harland and Wolff there was noticeable absenteeism among the 10,000 workers earlier this week, but this had dwindled to normal proportions yesterday as transportation returned to something like the usual and those still without buses organised private transport.

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as a result of the troubles. Later this month the results of this survey, sponsored by the Belfast Chamber of Trade and analysed by accountants Wright Fitzsimons and Cameron, will be sent to the British Prime Minister.

From telling the U.K. Government precisely how badly Belfast trade has suffered, another aim is to let Belfast City Corporation know that further rate increases would be financially crippling. "We have more protection too for our premises; which are being used through explosions, to draw security forces away from troubled areas," said Mr. Alan Brown, president of the Chamber. "It has got to the stage where we don't know what we are coming down to in the mornings. We want to see the beat men back in the city centre, and in great numbers. Policemen checking doors could do much to put off the bombers."

To help deal with the immediate plight of both the traders and industry, the Government has introduced its new "instant assistance" finance scheme. Under this plan anyone who has been bombed or burned out will be able to borrow the cash to get going again until compensation is paid under normal arrangements.

Most obviously hit have been the shopkeepers. In the Shankill Road and Divis Street, of course, a great deal of business has come to a grinding halt behind smashed windows. I stood, a few hours ago, watching children and men emptying a burned-out pub in the Crumlin Road of the remains of its stock. No one made any effort to disguise the crates of beer as they made off with their loot. Belfast's 500 city-centre traders have been asked to help in a survey to discover the percentage drop in sales this year

simply start up somewhere else."

The Government has set up a register of available alternative business premises, but a lot of the people affected find somewhere by themselves.

The authorities say that the damage must amount to millions of pounds. One guess I heard of £250,000 worth of damage a day over the past week is probably a considerable underestimate.

Houses have proved excellent material for bonfires and buses make quite good road blocks. Every day the local papers carry apologetic advertisements from food distributors and other suppliers saying that because their vehicles have been hijacked and destroyed, deliveries are not

the recommendation of the central Board of the Local Enterprise Development Unit. The Rural Industries Development Committee of the Northern Ireland Council of Social Services has dealt with about 1,000 companies during its ten-year life of helping small industry; it merged with the Development Unit earlier this year.

Both Stormont and Whitehall have little choice but to go for stability first. On to-day's showings they seem to be meeting with a large measure of success.

Although at the time of writing the number of official deaths this week is 22, the real total could be much greater. The IRA may well be carrying away their own dead. In that regard their losses, including detentions, could be high indeed—certainly too high for the open warfare to carry on for very much longer. The question is whether once the street terrorists have been removed the army and police can prevent a return to widespread bombing and sabotage. Only several months of real calm will reassure potential investors.

Week-end is the test

More immediately, everyone is looking to the weekend which is generally seen as the big test of whether the interment policy has worked. The week-end does pass relatively peacefully then business in Northern Ireland can breathe more freely.

The road to something like normality has to be pointed by the politicians of London, Dublin and Stormont. So it seems likely that even in the damage to Ulster's investment potential may still not be permanent. But without a renewed peace on the streets in some hope of a more stable political future, it could be.

MEN AND MATTERS

Bringing the pioneer back to airships

A major coup for the bring-back-the-airship lobby is the conversion of Sir Barnes Wallis, designer of the original R100 and Britain's greatest aircraft designer. Previously he had been very critical of efforts to design and build a new generation of airships. But now a major British oil company has managed to interest him in a novel use for airships—the transportation and import of natural gas.

Sir Barnes, who is 82 but still deeply involved in advanced aircraft design work, is to do a design study for the company for a large rigid airship of about 50m. cubic feet capacity and perhaps a speed of 100 knots, which would go out in, say, North Africa supported by hot air as the lifting medium, and then fill up with methane gas (which is half the weight of air) as the lifting medium for the return journey. This would be discharged in Britain, and the cycle repeated.

The beauty of this, from the point of view of the oil company, is that it avoids the expense of having to build a liquefaction plant at the site of the gas field—liquefaction being a necessary part of present methods of importing natural gas. If the airship idea works, it could also make economical small gas fields that are at present not viable propositions to tap.

Most other ideas for reviving the airship revolve around the use of them for freight purposes, using them to lift large loads over long distances. There is a Parliamentary Airships Group, chaired by Mr. Raymond Fletcher, MP, and an Airship Association of people and firms

interested in reviving this method of transport, which was abandoned after the airship disasters of the 1930s.

Some of the argument revolves around what type of airship to build—a fairly conventional one, or one relying on new materials. I understand that Sir Barnes may see his methane-import airship as a step to further uses.

Cashing in

Mr. Dom Mintoff, Malta's Labour Prime Minister currently wrestling with Britain and NATO over the future of the island's naval base, has found a new saleable asset. When the 1,200 students return to the Royal University of Malta next October, they will find 700 Libyan students there as well. Col. Muammar Khaddafi's revolutionary regime in Libya will be footing the bill.

The Joseph style

True to form, Mr. Maxwell Joseph turned up unheralded at yesterday's annual meeting of Truman Barbour Buxton, the brewers he hopes soon to control in spite of all the efforts of rival bidders Watney Mann. Unlike a number of other businessmen I could mention, he brought no entourage with him—just Margaret Noel, his right-hand-woman at Grand Metropolitan Hotels.

Joseph stepped out of a taxi unrecognised by the 30 or so shop stewards who were picketing the meeting with the banners carrying messages like "All the way with Maxie J." and "Best Bet, Grand Met." and anti-Watney slogans such as "Watney Red, Truman Dead," and "Don't hit the Pale Trail."

Two women employees had put out a statement giving "The Employee's Case," couched in such conservative and thoughtful language that someone suggested, tongue in cheek, that it must have been written by S. G. Warburg, Grand Met's financial advisers. Warburgs later denied this, but admitted: "The banner slogans were certainly in our prose style."

City's man for Sports Council

Our poor showing in the European Games is not the only subject of controversy in British athletics. The other is the new Sports Council (unveiled last week by Mr. Eldon Griffiths, with Dr. Roger Bannister as chairman) and how it will fit in with the Central Council for Physical Recreation. The idea is that the Sports Council will use the CCPR staff and facilities as its executive machine, financing it with some of its £4m. budget while the rest goes in direct grants. But the CCPR has yet to decide whether this is what it wants, and a supplementary question is whether Mr. Walter Winterbottom, general secretary of the CCPR, will accept his nomination as director of the new council.

The two City men on the CCPR who have already accepted jobs on the Sports Council are Mr. Laddie Lucas, of the GRA Property Trust, and Mr. Robin Brook, chairman of the Ionian Bank and much else besides. Brook's view of the CCPR, as its treasurer, is that it is "in its own sphere a very efficient body." But he acknowledges that there must be a "shift of activity" for CCPR, even though there is a "risk of depreciating the voluntary element, while creating another

corner of a Government department." Nevertheless, Brook will put his weight behind the new council. This makes one ask, how can he afford the time?

Brook fenced for Britain in the 1948 Olympics, when he was also the youngest director of the Bank of England. Apart from the Ionian Bank, he is vice-chairman of United City Merchants and head of its Gordon Woodhouse subsidiary; a government director of BP; chairman of the Leda Investment Trust and of Truscon; director of several other companies and president of the London Chamber of Commerce. For his spare time, there are hospital boards and the Family Planning Association, where he is treasurer, while his wife, in the same field, runs the sometimes controversial Brook Advisory Clinics.

"The main thing is to make a point of resigning from a couple of things a year," says Brook.

Travel broadens the mind

The scene is a public inquiry into the M25 motorway, as reported in the *Esher News*. "Mr. Fortescue referred to the moral danger faced by the girls at Little Bookham Manor School if lorry drivers were allowed to pass their school doors.

"The temptation to Continental drivers with the roads of England open to them passing by the doors of a girls' school with the attractions of English womanhood within reach, even in this permissive society, is something which my clients' governors and the parents of the school would find hard to accept and the end of the school would be in sight."

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The prospects for cheap air travel

Michael Donne discusses Lufthansa's last-minute 'No' to an IATA fares package for the North Atlantic route

ALTHOUGH the North Atlantic airlines' Montreal fares conference was shattered late on Wednesday when it was almost on the verge of success in achieving a new fares plan for the route, there are still hopes that the scheduled airlines will be able to bring in cheaper travel from next April 1. Between now and next April 1 is a long time in air transport policies, and almost anything can happen between now and then. Although the possibility of a 'fares war' obviously cannot be ruled out, to suggest that it is certain to take place would be premature, to say the least.

Bitterness

There are several reasons for this, despite the inevitable bitterness in air transport circles at the last-minute action of Lufthansa, the West German airline, in voting against a fares package that IATA says had already been broadly agreed to in principle and which was to have included a new, cheap Advanced Purchase Excursion (APEX) fare on the route. The Montreal conference, which had been in continuous session since the end of June, has now been formally closed but the "package" of fares agreed by the other 23 airlines directly involved will remain on the table until September 1, to give a only dissenter, Lufthansa, time to reconsider its decision.

The Lufthansa action in voting against the overall fares package at such a late stage in proceedings—after more than six weeks of intensive negotiations—has mystified many in air transport circles. They frankly admit that they do not see what advantage Lufthansa hopes to gain, when all other airlines involved have

decided, admittedly some of them rather reluctantly, to accept the basic package so painfully hammered out.

Lufthansa yesterday vigorously defended its decision not to go along with the Montreal proposals, and it made it clear that this was not because it felt the new APEX fare was too low—it has strong ideas for cheap fares of its own—but that it felt the entire "package" of Montreal fares would serve only to complicate further the already complex structure of North Atlantic rates when its avowed aim has always been to try to get that structure simplified.

Privately, there are probably a number of other North Atlantic airlines who feel the same way as Lufthansa, and it is possible that they may now either openly or tacitly side with Lufthansa. But, in the voting at Montreal over the past two days, it is significant that these other potential dissenters thought it wiser to go along with the bigger airlines.

The result was that, while some of them did express dissatisfaction with some parts of the "package"—some wanted the new group inclusive tour and youth fares introduced this winter rather than next April—overall the other 23 airlines directly involved decided to vote in favour of the whole package rather than throw the situation wide open all over again.

It now seems clear that over the next three weeks, Lufthansa will be subjected to intense diplomatic pressures from other Governments, particularly in the U.K. and U.S., to change its mind. If it decides to do so, the "package" can still be unanimously adopted, and brought into effect from next

April 1. But if Lufthansa decides to continue with its objections (an yesterday its attitude appeared to be very firm) the package will be formally dropped by the International Air Transport Association, and an "open-rate" situation will officially prevail from next April 1, in which every airline on the route will be free to charge what it likes.

Turning point

It is at that moment that the North Atlantic fares situation reaches its real turning point. For it seems clear that, having fought bitterly for over six weeks to achieve a package involving some radically cheaper scheduled fares on the route, the other airlines are not going to let them go. The other big operators such as BOAC, Air Canada, Pan American and Trans World, will be almost certain to decide among themselves to implement the fares already agreed in principle at Montreal—or at least to bring in from next April 1 fares that are not too removed from them.

BOAC in particular, having originally pledged itself publicly to the introduction of a fare of about £75, London-New York return, and having given way a little at Montreal and approved the introduction of an APEX fare of around £83, is certain to go ahead with a fare somewhere between those two levels, even if it does not decide arbitrarily to go ahead with its original £75 fare proposal.

BOAC, in fact, would really have no alternative, for its own pressures for cheaper fares at the Montreal talks were not only dictated by its recognition of the need for cuts in order

to stimulate new traffic on the scheduled routes and to try to beat off charter competition, but also by pressure from the U.K. Government. It has become clear in recent weeks, even before it went to Montreal, that something like one-third of all passengers flying to and from the U.K. already travel on either charter flights or inclusive tours

in favour of cut-rate charters, and that sooner or later it would be obliged to relax the rules governing their operations. The reason for this is, quite simply, that something like one-third of all passengers flying to and from the U.K. already travel on either charter flights or inclusive tours

airline on both sides of the Atlantic went to the Montreal conference at the end of June knowing what was in the U.K. Government's mind. This attitude strengthened BOAC's already firm decision at the talks to refuse to take 'no' for an answer in its bid for lower fares. Throughout the conference, therefore, BOAC has pushed for cuts, and has been one of the airlines largely responsible for the decision to include the cheap APEX fare in the proposed new package.

At the same time, the U.S. Civil Aeronautics Board made it clear to the big U.S. scheduled airlines, Pan American and TWA, that it wanted to see cheaper scheduled fares on the North Atlantic. This resulted in a line-up at Montreal of Pan Am and TWA behind BOAC, with Air Canada also joining in.

charter competition are likely over the next few months to ensure that ultimately common sense will prevail.

Accordingly, it does not seem likely that any massive "fare war" as such will ensue. While there might be some differences in the fares that each airline would offer in an "open rate" situation, past experience in other parts of the world has shown that these tend to be marginal—certainly, so far, no scheduled airline has yet gone bankrupt because of the existence of an "open rate" situation. Nor would they be likely to on the North Atlantic, for such is the prestige of the route that governments would probably be prepared to come to the aid of their flag airlines.

Pressures

But governments, by and large, do not like becoming embroiled in fares negotiations, and still less in fares controversies. They prefer to leave such things to the IATA itself—which is one of the best reasons for expecting the long-term continuation of that association—it is too convenient for it to be allowed to collapse.

Thus, while there will be undoubtedly political and diplomatic pressures on Lufthansa to come back into the North Atlantic fares package, it may well be left to the IATA and its member airlines, through discussions at chairman and chief executive level, to try to persuade a change of heart. A world-wide IATA fares conference is due to start in Miami in September, and it is probable that attempts will be made there to get Lufthansa to change its mind.

THE MONTREAL FARES PACKAGE

—examples of some of the main fare changes proposed, with (where appropriate) examples of current fares.

ADVANCED PURCHASE EXCURSION (APEX)

London-New York:	Basic (9 months) \$199 (£83)	Off-peak \$272 (£113.35)
Peak (3 months)	\$249 (£104)	\$332 (£136.35)

London-San Francisco/Los Angeles:	Basic \$314 (£131)	Off-peak \$457 (£190.45)
Peak	\$364 (£152)	\$578 (£207.50)

WINTER GROUP INCLUSIVE TOUR FARE

London-New York	\$210 (£87.50)
Paris-New York	\$230 (£96)

YOUTH FARE (12 to 21 years)

London-New York (return)	\$195 (£81) basic
London-Miami (return)	\$288 (£120) basic

London-Miami (return)	\$316 (£131) peak
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Existing first-class and economy excursion fares unchanged, but minimum period of validity of the latter reduced from 17 to 14 days. Some reductions also proposed in existing 29-45 day economy excursion, group inclusive tour and affinity group fares.

not introduce cheaper fares the Government itself could not guarantee to continue to protect it against the growth of charter competition.

In other words, the U.K. Government was telling BOAC that it could no longer ignore the rising tide of public opinion of one kind or another, and the proportion is growing.

At a meeting of members of the European Civil Aviation Conference in Paris in early June, the U.K. Government also spelled out its attitude to other European and U.S. airline authorities. Thus, every major

No alternative

Accordingly, in the event of any "open rate" situation emerging from next April 1, the "big four" are almost certain to go ahead with cheap fares on the route, at either the levels they have been prepared to accept at Montreal or levels close to them. They really have little alternative.

The whole objective of the Montreal talks was to try to get some

reality new low level of fares in order to stave off the growing threat from charter competition, and the fact that they have failed to achieve a unanimous package of new fares does not alter the fact that the spectre of charter competition is still there.

Whatever course of action the Big Four decide upon is also almost certain to be adopted by many of the other, smaller

on the NSE.

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COMPANY NEWS + COMMENT

Nottingham Manufacturing's profit growth

MANUFACTURERS OF hosiery, underwear, etc., The Nottingham Manufacturing Company reports an increased pre-tax profit of £504,000, against £2,155,000, for the half year to June 30, 1971. The figure for the year 1970 was £334,400.

Net profit for the half year was £50,000, (against £1,266,000, adjusted to reflect reductions in rate of corporation tax).

Having regard to seasonal factors, sales and profit for the first six months are normally less than half of the second, the directors state.

The interim dividend is stepped up from 4 to 6 per cent. to reduce the disparity with the final. The 1970 total was 21 per cent.

• comment

As usual Nottingham Manufacturing has produced some good half-year figures—up by a sixth this time—but has left the market to guess what lies behind them. However, given that last year's second half was only 3 per cent. up, being affected by the reorganisation of acquisitions, the latest results add up to an encouraging return to normal growth. With consumer spending so strong, and only some relatively poor figures to beat, the group has scope to do well in the second half. The main doubt about N.M. has been in its comparatively small share of the fast growing double jersey and cut-and-sewn sector, which is a threat to the group's stronghold in fully fashioned knitwear. Order books years long at Bentley Engineering, the major supplier of knitting machines, could have delayed efforts by N.M. to expand in jersey knitwear, but trade gossip has it that the group has got round this problem. If so, medium term prospects would be bolstered, and a prospective p.e. of 20 at 327p—assuming 16.75m. pre-tax this year against £3.62m.—would look reasonable.

Statement Page 25

Evode holds its profit

MANUFACTURERS of adhesives, jointing compounds, etc., Evode Holdings is maintaining its interim dividend of 4 per cent. for the year to September 30, 1971. The 1969-70 final was 11 per cent.

Pre-tax profits in the 27 weeks to April 3, 1971, improved to £202,561 compared to £288,550 in the 1969-70 first half. Profit for all last year was £704,740.

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Company	Page	Col.	Company	Page	Col.
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Evoe	18	1	Narcos	20	6
Gala Cosmetic	18	4	Nottingham Mfg.	18	1
GKN	19	1	Scapa Group	20	2
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Despite the impact of the postal strike, all divisions, with one exception, showed improved results, the directors state. Due mainly to reserves and development expenditure into new fields, there is a delay in investment by industry; profits of the engineering division were reduced, to about half of those for the comparable period.

Current sales and profits in all divisions are showing a pattern similar to that of previous years, the engineering division having regained some of the ground lost.

• comment

Although Evoe's 5 per cent. pre-tax profit increase appears staid and almost duplicates the performance in 1969-70, this has been achieved despite a postal strike, which delayed orders and despatch of finished products, and a setback in the engineering division which in 1969-70 was responsible for 10 per cent. of group turnover. However, indications are that the current six months' profits will grow fast enough to allow the 12 per cent. rate achieved in 1969-70 of the previous six years to be repeated in 1970-71. Rising costs are the prime worry but Evoe raised prices towards the end of 1969-70, and the CBI price curb pact should also help as far as raw material supplies are concerned. Evoe's ultimate strength lies in its diversity, its products being supplied to industries as diverse as building and ship-making. The share dropped 4p to 126p last night, but a prospective p.e. of 13.9 still reflects the belief that a seventh year of steady growth is in the offing.

Reporting pre-tax profits up by 37 per cent. on a sales rise of 18 per cent. That is an impressive follow up to the 1970 performance when profits ran 16 per cent. ahead of forecast, excluding the contribution from Nivea. This year profits though fully comparable and yesterday the shares gained another 3p to 126p for a rise of 56 per cent. since March (when the 1970 accounts were published) against and a third by the market over the same period. That sort of strength was making Gala's rating look a trifle dizzy, but the 1971 six-month outturn takes some emotion out of the situation for a past 12-month p.e. of 18, fully fixed. At the cosmetics level there are presently few guidelines by which to gauge the impact of any consumer upturn, but Gala with its Mary Quant lines and Nivea's domination of its own U.K. sector is plainly working from a very solid base.

• comment

Liden's 1969-70 second-half recovery has spilled over onto the current year with reorganisation effects still the driving force for six-month sales were static. The group's reshuffle (completed July 1970), has led to tighter production flows, a furniture range down from 205 items and a reduction of at least a tenth in the workforce. At the same time, there is a growing swing on the timber side towards service trading with Liden's docking, storage and kilning facilities at the disposal of other timber merchants. However, the current half starts to compare directly with a like

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DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding date for year	Total for year	Total last year
F. Austin (Leyton)	15	Oct. 28	9	15	15
Berlitz Tint & Wolfram Int.	Nil	—	—	84	84
Burt Bolton	3	—	—	5	5
Evoe	int. 4	Sept. 21	4	—	2
GKN	int. 12d p	Oct. 6	31p	—	15
Gala Cosmetic	4	Sept. 30	33.33	—	10.55
W. Benshall	Nil	—	—	Nil	825
Houchin	16	—	16	15	15
Imperial Metal	int. (d) 5	Oct. 7	4	11	11
Jones and Steele	161	Sept. 18	161	294	294
Lambert Howarth	int. 3	Sept. 17	3	—	10(55)
Liden (Holdings)	int. 12.2p	Oct. 19	nil	—	74
Nottingham Mfg.	int. (d) 16	Nov. 27	2.08p	—	21
A. E. Symes	9	Oct. 28	4	13	13
Thompson-Reid	int. 6	Sept. 30	6	16	16
Watshams	5	—	5	15	15
Westminster Trust	(e) Nil	—	6	nil	6

* Equivalent after allowing for scrip issue. † Amount per share. (a) Tax free. (b) On capital increased by rights and/or acquisition issues. (c) For 13 months. (d) Increased to reduce disparity. (e) 6 per cent. forecast.

Houchin earns and pays more

REPORTING pre-tax profits up from £124,937 to £207,028 for the year to April 30, 1971, the directors of Houchin are lifting the dividend by 1 per cent. to 16 per cent.

At half-year profits were showing a rise from £57,593 to £82,047, and it was hoped to maintain the improved trend.

The year's results include profits of Air Transport Charter from October 1, 1970 to April 30, 1971, amounting to £15,296. Dividend for the year has been waived on 978,129 Ordinary shares.

There was a trading profit of £177,000, compared with a £175,000 loss, and the directors expect the improvement shown will be maintained during the remainder of the year.

But, in the light of the present need to build up reserves, they will not anticipate they will recommend any dividend for the year 1971. The last payment was 3 per cent. interim for 1969-70.

In June last, the directors recalled the reference made in their last report to the increase in profitability expected to result from efforts being made to streamline the organisation and to effect economies, and said the trend of results for the first six months indicated favourable progress.

As announced, the next accounts will include the group's share of earnings from associated companies, instead of taking into account only the dividends actually received. Dividends over 15 months to December 31, 1971.

Trading profit

Trade invest. income

Profit

Retained after tax

Loss

Half-year

Trading income

Dividends

Tax

Net profit

Dividends

Group surplus

Half-year

Trading income

Dividends

Tax

Net profit

Dividends

Group surplus

Half-year

Trading income

Dividends

Tax

Net profit

Dividends

Group surplus

Half-year

Trading income

Dividends

Tax

Net profit

Dividends

Group surplus

Half-year

Trading income

Dividends

Tax

Net profit

Dividends

Group surplus

Half-year

Trading income

Dividends

Tax

Net profit

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Group surplus

Half-year

Trading income

Dividends

Tax

Net profit

Dividends

Group surplus

Half-year

Trading income

Dividends

Tax

Net profit

Dividends

Group surplus

Half-year

Trading income

Dividends

Tax

Net profit

Dividends

Group surplus

Half-year

GKN first half slip: interim held

ALTHOUGH first half net attributable profits from Guest Keen and Newmold have contracted from £11.5m. to £10.29m., the directors are "in no sense pessimistic."

They believe that the second half should be better than the first, but still regard it as imprudent to make a firm forecast of a further improvement upon the record achieved in 1970.

The interim dividend is held at 3.75p per £1 share; the 1970 final was 9p.

A significant change affecting first half comparison of results arises because, since the beginning of the current year, the group's interest in Uni-Cordan has increased from 50 per cent. to 58.7 per cent. in Personnel Corporation U.S.A. from 33.8 per cent. to 100 per cent. in Bowbrook Italia from 50 per cent. to 100 per cent. and they have now been treated as subsidiaries.

For the first half of 1971 their total turnover and profits at each are included under attributable to outside holders in respect of the year being eliminated. Profits in 1970, as they were associated companies throughout, were included in group results only from the profit before tax stage.

Ignoring this change and on a comparable basis, group earnings

have shown improvement over the last half of 1970 and similarly "may not be regarded as unsatisfactory" in relation to the good figures for the first half of that year.

Profit less losses of associates shows a marked reduction due partly to the change in accounting treatment, but principally due to a substantial down-turn at John Lysaght (Australia). Its results reflect a continuance of the reduced demand manifest during the latter part of 1970; uneven raw material supplies, cost increases, retarded selling price increases and expenditure associated with the new development at Westerport.

In contemplating U.K. prospects, the directors welcome the action recently taken by the Government to stimulate demand. However, it may be optimistic to assume that the group will benefit to any significant degree during the remainder of this year.

Industrial relations must still be regarded as an unpredictable hazard.

Overseas, the expectation is that the subsidiaries will generally maintain present levels of profitability. In the case of Unicordan (Australia) selling prices have been increased but this is unlikely to reflect any significant improvement in trading results in the shorter term.

See Lex

BIDS AND DEALS

Bovril sticking to Rowntree recommendation—no increase

Rowntree Mackintosh does not intend to raise its offer for Bovril following the higher bid by Cavenham on Tuesday. At the same time, the Bovril Board is still awaiting shareholders to accept the Rowntree terms.

Mr. H. Lawrie Johnston, chairman, says the Board considers the securities offered by Rowntree represent a sound long-term investment, whereas they do not believe this is evident for Cavenham.

Giving reasons for recommending Rowntree, Mr. Johnston says that while Rowntree has projected profits of between £7.2m. and £7.5m., Cavenham has not quantified its forecast of "increased profits." In addition, he questions whether the recent Cavenham share price rise can be maintained.

Mr. Johnston says that Cavenham has had an irregular record of profits and losses and has not produced figures which enable an assessment to be made of how much of increased 1970-71 profits came from new acquisitions and how much from internal growth.

Cavenham's record is marked by a series of complex deals involving the purchase, sale or variation of interests in a number of companies," he adds.

Other arguments surround the relative contributions Bovril could make to each of the two bidders—the higher asset backing of Rowntree and the degree to which the businesses are complementary.

Also, says Mr. Johnston, Rowntree has substantial operations in the U.K. and in many overseas countries, while Cavenham is small in the U.K. and has its main overseas activities in France, Germany and the Netherlands.

Bovril Statement Page 17

SPIRAX-SARCO

Spirax-Sarco Engineering has completed the acquisition of 31 per cent. of the capital not already owned in the French concern Sarco S.A. for Frs 4.17m. (£213,000) cash. This was provided by a five-year external currency swap.

Sarco manufactures a range of products similar to those of Bures-Sarco, the principal SSE subsidiary in the U.K. It is intended to expand the sale of these products and to rationalise further the operations of SSE in the London Market.

CORNWALL SELLS EUROPA INTEREST

Cornwall Properties (Holdings) is disposed of its interest in Europa Merchants, a wholly owned subsidiary, for £173,000. Europa was acquired in March 1971. Approaches made to other trade sources with a view to their acquisition having proved abortive, it

is considered that the capital employed can be more profitably directed elsewhere, the directors state.

WESTMINSTER TRUST LOSS

The Board of Westminster Trust Holdings yesterday revealed the scope of widely anticipated losses for 1970. At the pre-tax level, including provisions for anticipated losses on contracts in progress, they were £1,367,695 against a profit of £239,341 in the previous year. There will be no dividend for 1970.

At the half-way stage last October, the directors, headed by Mr. Walter Salomon, forecast the dividend would be maintained at 6 per cent. in spite of an expected shortfall in profits.

The results give a clue to the Board's decision to recommend the current 5.5m. offer from Land Securities Investment Trust.

However, LC Securities, which is leading opposition to the bid, maintained the scope of the losses did not come as a surprise. They knocked about 12p off the net asset backing for each Westminster share which LC believes is worth well over 100p compared with the Land Securities bid value of 80p.

LCS would press on with its attempts to have an extraordinary meeting of Westminster called so that holders could get more information about the deal by which the group acquired Thomas C. Stewart (Contractors), which appeared to be even more significant following the losses on the trading side last year.

It also seemed likely that the Westminster directors were aware some time ago that all might not be well in the trading business and yet nothing had been said about the situation since October or even when the bid was announced—holders might wish to use the meeting to ask questions on this point, LCS maintained.

PALACE & DERBY SHARE DEALS

The Federated Trust and Finance Corporation announces agreement to sell on behalf of clients £5,821.7 per cent. Cumulative Redeemable Preference stock units and 3,840,000 Ordinary stock units of the Palace and Derby Castle and 619,138 6 per cent. debenture stock 1989 in the subsidiary Palace Hotel and Casino, to Ardberg, Douglas, Isle of Man. No director of any of the three foregoing companies has any interest in any of the stock after tax and minorities for all of 1970 was £2,513,000.

The results for the 1970 half-year have been restated because of a retrospective increase in Venezuelan tax for the calendar year 1970 announced last December.

The California refinery was leased for five years beginning March 1, 1970 to Carson Oil Company, an independent company. Consequently, its throughput and sales from that date have not been included in operational results.

JACKSON-HAYNES FORD & ELLIOTT

Last month it was announced that J. and H. B. Jackson intended to make an offer of 17p per share for the Ordinary shares in Haynes Ford and Elliott not owned by it. The Boards of both companies have since been in negotiation and Jackson has agreed to make, and the directors of Haynes Ford and the directors of Jackson, to recommend, an offer of 18p per share.

More Bids page 20

U.K. PROPERTY

United Kingdom Property Company has entered into negotiations to acquire the capital of Thames Investment and Securities, an unquoted property investment and development group. The directors of U.K. Property are consulting their financial advisers on this point, LCS maintained.

KINGSTON KELLAS TIN-JINYU ASSOCIATED MINERALS

On July 1, 1971, the Group of Companies comprising Kingstone, Kellas Tin and Jinyu Associated Minerals, has been restructured.

Kingstone and Kellas Tin have been merged into a single entity, Kingstone-Kellas Tin, and the name of the new company is Kingstone-Kellas Tin.

Kingstone-Kellas Tin will be controlled by the same shareholders as Kingstone and Kellas Tin.

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INTERNATIONAL COMPANY NEWS + EURO MARKETS

Burmah in merger deal to increase Australian role

BY ADRIAN HAMILTON

BURMAH OIL is to increase its exploration interests in the North-West Shelf of Australia—where it has recently made two promising discoveries of gas—through a merger of its subsidiary, BOC of Australia, with Woodside Oil and Mid-Eastern Oil, two of its partners in the concession.

The merger, which is to be effected through a share exchange deal and is dependent on majority shareholder consent, will effectively give Burmah a majority control of just over 50 per cent in the merged company, Woodside-Burmah Oil. This, in turn, will take a single 30 per cent share in the concession consortium, which numbers Shell and BP among its other partners.

From Burmah's point of view, the development, coming on top of a series of complicated share deals in which it has increased its exploration interests in another part of Australia, comes at a time when it is eagerly searching to expand its role as a major integrated oil company, and may well give it the chance to do so.

Under the terms proposed, the three companies would become subsidiaries through a share exchange of Woodside Oil, which would be established with a nominal capital of \$A100m. in 200m. shares of 50 cents each.

Initially, 120m. shares would be issued on the basis that one fully-paid 50-cent share in Burmah-Woodside would be offered for each fully-paid 50-cent share in Woodside, and one 30-cent paid share in the new company for every 30-cent paid Woodside share making a total 35m. shares.

The new company would also offer four of its fully-paid shares for five fully-paid Mid-Eastern shares and four new 30-cent paid shares for five 25-cent paid Mid-Eastern shares, making a total of 24.24m. shares.

Woodside and Mid-Eastern, at present both own shares in each other, and Burmah has agreed to buy out these shares, totalling 4.5m. fully-paid and 25-cent paid contributing shares in the new company, which will be offered in exchange for the whole of the issued capital of BOC of Australia.

Through the two finds, at North Rankin and Scott Reef, are potentially commercial, they are both at some distance from the shore, and clearly require considerable expense before full assessment and possible development is undertaken.

Announcing the news in Melbourne yesterday, Mr. J. C. Donaldson, chairman of Woodside and chairman-designate of the merged group, said that the pro-

This, coupled with Burmah's

existing holdings in Woodside, will effectively give the company a majority share in Woodside-Burmah.

The offer, which will be formally notified to shareholders as soon as possible, would be conditional on acceptance by holders of at least 51 per cent of the three companies concerned and subject to the necessary Governmental and other consents being obtained.

ZAMBIAN IMPORT-EXPORT CONCERN

By Our Own Correspondent

LUSAKA, August 12. FINDECO, Zambia's State corporation controlling the State portfolio in insurance, building societies, banking and other financial holdings, is entering the import/export business. Findesco, which is owned by Zambia's government, will be called All Countries Exports 1971, with a KSh nominal capital.

This follows the Findesco takeover of a UK-based subsidiary of Zambian Eagle Developments (ZED), which had previously taken over from the Crown Agents the major portion of the Zambian Government supplies.

The formation of the new Findesco concern, which will no doubt take an even larger share of the ZED subsidiary in April when it was placed in the hands of the Zambian Government receiver.

One hundred million Kwacha, are still awaiting the outcome, though it is hoped that a good deal will still be salvaged from the sale of various of its subsidiaries.

KHD 1971 turnover goal cut by Dm200m.

THE EXECUTIVE Board chairman of Koeckner-Humboldt-Deutz AG (KHD), Karl Heinz Sonne, told the annual meeting the company had cut its 1971 turnover goal by Dm200m. from the original Dm2,400m. because of the downturn in the West German economy.

Turnover during the first six months of the current year was just below Dm2,000m. and new orders are running 12 per cent below the equivalent 1970 figures.

The uncertainties arising from the floating of the D-Mark and the coming negotiations with the Metal Workers' Union made a profit forecast more difficult, although he hoped to achieve a reasonable result for 1971, despite cost factors.

Sonne said later in answer to

questions that Koeckner could not at this stage guarantee to maintain for this year the 1970 dividend of 16 per cent, but added the company will certainly pay a 1971 dividend.

Shareholders approved a capital rise of Dm45m. to Dm130m., and gave the Board authority to raise capital by a further Dm13m. within five years.

The co-operation agreement with Chantiers de l'Atlantique is expected to raise Koeckner's turnover by Dm70m. over the next three years, Sonne said.

Asked about the effect on the company of the D-Mark float, Sonne said each one per cent of revaluation would cost Dm10m. a year in revenue.

Reuter

ECSC loan increased to \$20m.

By PETER TUMIATI

THE \$15m. new style Eurobond issued by the European Coal and Steel Community (ECSC) has been such a success that it is being increased to \$20m.

The main characteristic of the loan is that holders will be entitled to take interest and capital repayment in dollars pegged to last week's rate of exchange between the dollar and the Luxembourg Franc, whatever the rate of change may be in the future. Its change may be significant.

The formation of the new Findesco concern, which will no doubt take an even larger share of the ZED subsidiary in April when it was placed in the hands of the Zambian Government receiver.

One hundred million Kwacha, are still awaiting the outcome, though it is hoped that a good deal will still be salvaged from the sale of various of its subsidiaries.

Although the issue is a Eurodollar one, it offers a hedge against a devaluation of the

dollar. The loan carries a coupon of 7% per cent and was issued at 98% per cent.

SWISS SURVEY OF TOP WORLD CORPORATIONS

By John Wicks

ZURICH, August 12. DESCRIPCION is in full, in group turnover of 22.7 per cent last year.

General Motors is still the biggest industrial undertaking in the world, according to an international survey soon to be published by the Union Bank of Switzerland.

The U.S. company heads a list of the world's 100 largest industrial corporations compiled by the Swiss

Bank.

Descripcion, which has been

caused by the slow down in the U.S. expansion rate.

Following General Motors with

1970 sales of \$w.Frs. 1,999m.

the Union Bank gives Standard Oil (N.J.) with \$w.Frs. 72,388m.

excluding purchase tax, Ford

Motor with \$w.Frs. 65,503m., Royal

Dutch Shell with \$w.Frs. 45,987m.

excluding purchase tax, and

General Electric with

\$w.Frs. 36,162m.

British, or partially British, companies in

the U.K. include the Royal Dutch Shell, include British Petroleum, ICI, British Steel and British

Leyland Motor.

The bank presents its list of the world's top 100 trading banks, the criterion being total assets. The top three are all American companies—the

Bankamerica Corporation, First

National City and Chase Man-

hattan.

ITALIAN ELECTRONICS INDUSTRY

To small, too fragmented

BY OUR MILAN CORRESPONDENT

SOCIETA GENERALE SEMICONDUTTORI (SGS), one of Italy's major electronic component manufacturers, recently secured an initial \$1m. order to supply a series of complex integrated circuits to the West German type writer and office machinery concern, OlympiaWer AG.

This is a view shared by Signor Giuseppe Petrilli, the president of Italy's para-State holding company Istituto per la Ricostruzione Industriale (IRI).

At the annual IRI Press conference in Rome last month Signor Petrilli stated his conviction that the European electronics industry was too small and too fragmented.

He argued that many European companies in this field suffered heavily, though losses were modest compared with many competitors.

However, this experience convinced Olivetti of the difficulties facing small European electronics companies in a world market dominated by large American and Japanese corporations.

This is a view shared by Signor Giuseppe Petrilli, the president of Italy's para-State holding company Istituto per la Ricostruzione Industriale (IRI).

Large scale production and efficient research are held to be the key to survival in what is one of the most highly competitive industries in the world.

Nevertheless, the Italian market on its own is not judged sufficiently large to sustain a truly international dimension, and one of the new holding company is expected to be that of attracting the participation of other European concerns.

The choice of Amsterdam as the headquarters of the new holding reflects these international intentions. The possible entry into Europe of Britain and the Scandinavian countries will tend to shift the geographical balance of Europe northwards while opening up increased possibilities for future co-operation.

Proximity to the giant Philips complex at Eindhoven and to the key West German market are also factors believed to be behind the choice of Amsterdam rather than an Italian city.

This is an IRI company in Catania, Sicily, which basically produces components for the expanding Italian telecommunications network.

Olivetti meanwhile, has taken a 20 per cent stake in the new holding and sold SGS to it. Fiat has taken the remaining 30 per cent of the share capital of the new company and on the advice of the new holding company.

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Fiat has taken the remaining 30 per cent of the share capital of the new company and on the advice of the new holding company.

This partly reflects the logic of larger units in today's technological and trading conditions.

However, it is also a form of insurance in view of the unusual labour situation over the last years and continuing uncertainty over the future direction of Italian politics.

SELECTED EUROWORLD BOND PRICES MID-DAY INDICATIONS

	Bid	Offer		Bid	Offer
Starship				Boat	
Astec Copco Sipc 1985	99	100	Oato Sipc 1985	98	100
ASEA Sipc 1985	91	92	Olivier Sipc 1983	98	100
Beecham Sipc 1985	93	94	Ontario Hydro Sipc 1986	97	94
Borgwarren Sipc 1985	94	95	Philips Sipc 1978	96	97
Couzeau Sipc 1985	99	100	Quebec Hydro Sipc 1985	91	92
Gencos Rota Sipc 1985	99	100	Concord Gulf Corp Sipc 1985	92	93
Notes			Notes		
Cobrane Sipc 1985	99	100	Cobrane Sipc 1975	98	99
Denmark Sipc 1982	91	92	Cobrane Sipc 1973	97	98
Easte Sipc 1985	101	102	Ericsson Sipc 1975	97	98
General Mills Sipc 1985	92	93	Ericsson Sipc 1973	94	95
GUS Sipc 1985	92	93	Esso Sipc 1973	100	101
Hawker Sipc 1975	91	92	Ronatsu Sipc 1954	97	98
Hawker Sipc 1973	91	92	Micelin Sipc 1953	100	101
Hawker Sipc 1972	91	92	Murphy Sipc 1958	78	79
Hawker Sipc 1971	91	92	Odlo Sipc 1973	97	98
ICI Sipc 1985	93	94	Panasonic Sipc 1981	101	102
Ireland Sipc 1985	98	99	Transocean Gulf Corp Sipc 1973	98	99
ISIC Sipc 1985	98	99	Transocean Gulf Corp Sipc 1972	98	99
Montana Sipc 1985	96	97	Transocean Gulf Corp Sipc 1971	98	99
Mr. Br. Finland Sipc 1985	96	97	American Brands Sipc 1988	113	117
Occidental Sipc 1985	95	96	Americo Sipc 1984	93	94

Source: White Weld Securities.

Convertible

Alcatel Sipc 1981

Alcatel Sipc 1980

Alcatel Sipc 1979

Alcatel Sipc 1978

Alcatel Sipc 1977

Alcatel Sipc 1976

Alcatel Sipc 1975

Alcatel Sipc 1974

Alcatel Sipc 1973

Alcatel Sipc 1972

Alcatel Sipc 1971

Alcatel Sipc 1970

Alcatel Sipc 1969

Alcatel Sipc 1968

Alcatel Sipc 1967

Alcatel Sipc 1966

Alcatel Sipc 1965

Alcatel Sipc 1964

Alcatel Sipc 1963

COMPANY NEWS

Improved return for H. J. Heinz

IN RAISING both sales and profits by satisfactory amounts in the year ended April 24, 1971, the H. J. Heinz Company demonstrated its ability to succeed under difficulties.

Chairman Mr. Henry Heinz says the return on capital was further improved and was again "comfortably ahead" of the industry average.

Heinz-labelled products at home and overseas, and the products of subsidiaries all contributed to a 3 per cent. group sales increase, from £14.4m. to £15.04m., continuing the company's long record of uninterrupted progress. Market leadership was maintained in 12 major categories, in 10 of which shares ranged from 30 per cent. to 90 per cent.

Exports at £3.84m. were over 15 per cent. ahead, and reflected the intensive marketing activities undertaken, particularly in Scandinavia, eastern Europe, Africa and the Middle East.

As reported on June 29 profit came to £1.6m. (£7.89m.). Dividends required £1.16m. (£3.05m.).

The company has intensified its profit improvement programme in general administration, warehousing and distribution, marketing, planning and control procedures, materials utilisation and sales branch costs.

These measures helped to reduce the effect of snowballing costs before had to be raised, says Mr. Heinz.

W. Darlington and Sons, the Sussex mushroom grower, had another excellent year and a joint development company, Steralcon

Food Products, was formed with the Swiss Aluminium Company (Alusuisse) to explore and exploit the use of aluminium packaging in the food industry.

The company has also been watching the growth of "retail" catering, and plans to open its first restaurant shortly to gain experience of this development.

To maintain a vigorous product range, 16 slower selling varieties were discontinued, but 23 new varieties were added to existing retail ranges.

Additions to fixed assets net of disposals amounted to £1.15m. resulting in a new warehouse and sales offices at Edinburgh; shrinkwrapping equipment at the Harlesden and Standish factories for salad cream, mayonnaise, tomato ketchup and ideal sauce; equipment for the modern techniques in mushroom growing and picking at Darlington; and at Colneval new storage silos for flour, sugar, tea, coffee to handle up to 80,000 tonnes.

On the future, the chairman stresses that it becomes progressively more difficult for the industry to operate profitably, yet an adequate return on capital is essential if productivity is to be improved. He is confident however, that the British food manufacturing industry, already highly efficient and now actively investigating a range of innovative technologies, will continue to go forward.

Meeting, Hayes (Middlesex), September 16 at 12.30 p.m.
Chairman's Statement Page 19

Lewis Partnership ahead

IR BERNARD MILLER, chairman of The John Lewis Partnership, sporting a sales increase of £3,561,000 and a rise in trading profit of £32,000 to £3,837,000 in estimated results for the first half ended July 31, 1971, forecasts a satisfactory increase in turnover for the year as a whole.

In spite of the adverse factor publishing the results a week earlier than usual "to enable us to see more accurately the losses which resulted from the recent increase tax cuts," both increases are nearly 18 per cent. up on the previous corresponding period.

The Government's recent measures to increase consumer turnover spending should also help in reaching a satisfactory turnover for the year he points out.

We are, however, faced with continuation of the formidable increases in all our costs, and particularly remuneration, which we successfully carried in the first half year, but which may be unlikely that in the second half year the full increase will be reflected in our results," Sir Bernard adds.

Interest costs rose but there is a reduction in corporation tax profits needed to pay preference dividends so that a very large proportion of the additional trading profit went to improve surplus available for profit and subject to further reserves.

His profits, which is not until until the results for the year are known, increased in £1,747,000 to £2,439,000, a 23 per cent. the chairman adds.

Within the total sales increase £3.3m. department store sales, served with roughly the same amount of space, rose by £4.6m. £3.3m. Waitrose sales rose by m. to £1.3m. but in its case half of the increase is attributable to additional selling on wholesale and manufacture sales increased by £43,000. 3,028,000.

In the second half-year we are getting for an increase of a 10 per cent. in department store sales but we should be content with an increase less than 12 per cent." Sir Ward adds.

further substantial rise in sales is expected as new

supermarkets are opened and those which began trading in the past year or so become fully profitable.

H&F Year

Department stores, etc.	41,955	38,354
Waitrose, etc.	13,075	13,382
Supermarkets	6,000	1,028
Wholesale, mfg.	6,507	6,000
Trading profit*	3,637	3,005
Profit	3,672	2,437
Preference dividends	650	661
Surplus	2,952	1,747

* After depreciation but before interest. Available for profit-sharing and subject to further tax for reserves.

Statement Page 25

Y. J. Lovell first half profit

BUILDING contractors and estate developers Y. J. Lovell (Holdings) made a pre-tax profit of £133,000 in the six months to March 31, 1971, compared with a loss of £196,000 in the first half of the previous year.

Chairman Mr. E. W. Segrove says the Board expects that for the full year to September 30, 1971, group profit will show "a satisfactory improvement" over the previous year's £257,523 at the pre-tax level.

In the half-year, increased profits have accrued in the two principal divisions, construction and developments, while the timber division has shown a marked improvement. Due provision has been made for losses of £103,000 on the Portsmouth housing contract.

In his annual statement in March, Mr. Segrove said there were indications of a further advance in profitability in the current year. Last year there was a single, year-end dividend of 10 per cent.

Of the half-year profit, contracting and allied trades contributed £17,000 and timber group £16,000 in the six months to March 31, 1970, contrasting and allied trades reported a £10,000 loss and a £83,987 profit for the year 1969-70. Timber group figures were £87,000 loss and £8,454 loss respectively.

Statement Page 23

Coral below forecast

UP TURNOVER for the half-year to June 30, 1971, of 3. Coral (Holdings) (Mark Lane 19), including the results of Coral and its subsidiaries, increased to £16,244,000, compared £12,400,000 for the corresponding period a year earlier. pre-tax profit was up from £66 to £72,057.

It gives a total pre-tax profit £1.2m. for the 12 months to June 30, 1971 (excluding Coral), varied with £1.2m. forecast at time of the offer for J. Coral, and £60,000 attained for the last year.

Mr. Lane, chairman, says over the last four weeks of 2 months margins were poor, but resulted in a higher turnover than anticipated on which betting duty was payable.

A result was that the profit met at the £1.2m. figure by June 4 last, but turnover of Coral for the year to June 30, 1970, £12,741,000 (122,753,896), and its profit to £845,346, against a forecast of £925,000 compared with £883,741 for previous year. Second-half was £135,530 (£377,155 plus £7 arising on a change in time basis in respect of the sum for betting duty).

Directors also refer to the margins of the last few months of the period.

A financial year of the company will end in December year. Payment of an interim dividend is considered at the end of er.

Integration of Mark Lane J. Coral is proceeding smoothly and the Board is confident for the future. Turnover is expected to increase in both areas.

Mark Lane and Coral combined are operating 90 licensed betting offices; her negotiations are in progress and contracts have been signed for acquisition of 18 offices of Russell Myers in West Sussex and the office of T. B. Marshall in Kent. With other acquisitions to completion 473 offices

Westminster Property

A profit rise from £141,000, pre-tax, to not less than £223,000 for Westminster Properties and Investments in the year to September 30, 1971, forecast by Mr. P. A. G. Edwards, the chairman, in a letter to shareholders.

At the same time he discloses that a current revaluation of properties, although not yet completed, is likely to throw up a surplus of some £1.3m. on the current book value of £1.35m.

These projections form part of the argument by the Westminster Board against a 10p a share cash offer, subsequently withdrawn by property man, Mr. David Lewis.

Mr. Edwards' letter holds that the profit forecast has been confirmed by auditors and that it is recommended to shareholders that a final dividend of 12½ per cent. to lift the total from 11½ per cent. to 22½ per cent.

F. Austin Profit of F. Austin (Leyton) rose from £13,299 to £152,150 in the year ended June 30, 1971, after being £22,200 down at half way.

The interim dividend was paid, but the directors are holding the year's payment at 15 per cent.

After tax £50,000 (£31,000), net profit came out at £102,150 against £62,289. Meeting of the company, will be held on October 28.

ALLIED INVESTMENTS Result for April 30, 1971, reported July 12. Group

JOHN BROWN AND COMPANY LIMITED

MACHINE TOOLS AND OTHER ENGINEERING FIELDS

Profit Forecast Met

ORDER BOOKS GENERALLY HEALTHY BUT NOT FULL

LORD ABERCONWAY'S REVIEW

The one hundred and seventh Annual General Meeting will be held in London on 3rd September, 1971. The following is the Statement by the Chairman, The Rt. Hon. Lord Aberconway, which has been circulated with the Report and Accounts for the year to 31st March, 1971.

The Consolidated Profit before Taxation for the year to 31st March, 1971 was £4,06,000, some £800,000 less than for the previous year. The profit was not as large as the directors had hoped or indeed, at an earlier stage in the year, had expected. However, if allowance is made for the need, which arose in February, for provisions of some £140,000 which have been made for the total of debts owing by Rolls-Royce, the profit fully met the forecast made in the Interim Statement in January of a figure "around £4,500,000."

There were two main reasons for the reduction in profit. First, the considerable labour unrest, to which I referred in our Interim Statement, which has hit most industry generally, affected in our case several establishments, in some instances into the current year. The latest developments however give us hope that these difficulties may soon be resolved. Secondly, the economic climate of the country, particularly in the second half of the year, made trading conditions difficult for us, as for many others. Rapid inflation persisted and costs continued to rise faster than prices; indeed there was little growth except in inflation.

DEMAND AND ORDER BOOKS

Demand for capital goods in this country became weaker as the year wore on: spending by customers on re-equipment and expansion has been greatly restricted, partly because finance is tight, partly because there is little certainty in a sluggish economy that the output resulting from such expenditure can be sold and a worthwhile return obtained upon the investment. Fortunately the John Brown Group has strong sales connections overseas, and our exports stood us in good stead.

Accordingly, for some of the Group's diverse products orders were hard to get; and indeed still are. In most fields, however, either we were able to win during the year a reasonable volume of orders or else we already enjoyed the benefit of a good order book. On machine tools, where much publicity has been given to the shortage of orders and to the difficulties experienced by the industry, Wickman has, with few exceptions, strong order books; and especially for its multi-spindle automatic lathes; this is a considerable tribute to the excellence of these machines. Webster & Bennett at present finds orders hard to get for its vertical boring mills, especially as its best customer, Rolls-Royce, is unlikely to be in the market in the near future. John Brown Engineering (Clydebank) has been enjoying good orders from overseas for its gas turbines, while Markham, whose reputation for sound workmanship is high, won a satisfactory volume of orders for heavy engineering products, and this will provide a good forward load. Bone Cravens has secured good orders for plastic machinery and has encouraging prospects. The market for containers and trailers has turned out for Cravens Industries to be depressed and highly competitive; the recent cancellation of four container ships being built in this country has not helped. In engineering contracting few orders are being placed at home and, while enquiries from overseas are many and varied, some come to nothing; others take a long time to reach fruition; consequently the forward work load of Contractors John Brown is less strong than we would wish. For engineers' cutting tools, both high speed steel and tungsten carbide, the level of demand reflects the amount of metal being cut in the markets served, and at the end year business was at a reduced level.

Design and development of additional machine tools to extend and support Wickman's existing range continue. The Central Research and Development Department of the Wickman group contributes greatly to this work, for it has an expert knowledge of new techniques and applications, and has extensive facilities for conducting tests to evaluate new features in machine tools and to ensure their long life and reliability.

Wickman Wimet Ltd. had another excellent year. The volume of turnover in its wide range of tungsten carbide products was greater than ever before. In the latter half of the year, and especially in the last quarter, demand fell. Research and development activity was strengthened, and highly competitive; the recent cancellation of four container ships being built in this country has not helped. In engineering contracting few orders are being placed at home and, while enquiries from overseas are many and varied, some come to nothing; others take a long time to reach fruition; consequently the forward work load of Contractors John Brown is less strong than we would wish. For engineers' cutting tools, both high speed steel and tungsten carbide, the level of demand reflects the amount of metal being cut in the markets served, and at the end year business was at a reduced level.

Wickman's various subsidiaries in Australia and South Africa, covering in each territory sales of machine tools and the manufacture and sale of tungsten carbide products, traded at record levels and should continue to contribute satisfactorily to Wickman's progress.

Webster & Bennett Ltd. worked to capacity, apart from disruption to its manufacturing programme through the failure of Rolls-Royce, for whom it had orders in course of manufacture, and has encouraged prospects. This in turn requires the injection of growth into the economy, the giving of further incentives to manufacturers to renew or extend their equipment, the curbing of the current high rate of inflation, and the securing of better industrial relations. It is to be hoped that the measures announced by the Chancellor on 19th July, shortly before this was written, will help to achieve these objectives, and will restore confidence.

Any improvements in these fields will improve the Group's results. The excellence of the products of every subsidiary and the skill and enthusiasm of our executives will enable particularly those subsidiaries seeking fuller order books to take good advantage of any upsurge in business activity in the markets in which they are concerned.

Beyond so saying, I hesitate to give any forecast of the likely profit of the Group for the current year.

GENERAL ENGINEERING

John Brown Engineering (Clydebank) Ltd. for the second successive year received the Queen's Award to Industry for its export achievement. It delivered 28 gas turbines, all overseas, more than half as many again as in the previous year; of these 27 went either to the U.S.A. or to the ALBA aluminium smelter in Bahrain. Here J.B.E. has delivered 14 out of the 18 turbines ordered, and the first seven are already providing power for aluminium production: the station, when working fully, will be the largest of its type in the world.

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Interest in the application of the heavy duty gas turbine to ship propulsion is increasing, and J.B.E. hopes to obtain early orders. The first compressor manufactured for Dresser Clark Ltd. was delivered to the Gas Council, and 15 more are being made.

The intake of orders during the year was

GENERAL ENGINEERING

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The Property Market

BY MICHAEL O'HALLORAN

Maidstone says yes to Argyle Securities

ALTHOUGH an office development permit is a barrier still to be crossed, Argyle Securities has at least won informal permission from Maidstone council for its £3m. central area scheme which includes more than 300,000 square feet of office space. Considering the importance of this project, I do not expect the permit to be too much of a problem, particularly as there are substantiated rumours of a major company wanting to take the entire accommodation. Unless there are any unforeseen problems, this project should soon be listed as one of Argyle's most exciting and successful developments.

Negotiations for the 70,000 square foot department store within the complex are well advanced, and the 35,000 square feet supermarket is under offer. As the scheme was officially announced only a few weeks ago, it seems fairly safe to predict a full house by opening date. And a substantial return.

Argyle's town centre ambitions have also received a further boost this week—the company beat both Costain and Land and House for the right to redevelop a central part of Ramsgate. The project will include 32,000 square feet of offices, a supermarket (again under offer), shops, an hotel, and a new bus station. It should be quite a fillip for Ramsgate, probably helping to create more interest in the 44-acre industrial estate which Arrowcroft is developing in conjunction with the local authority. This estate should soon be announcing its first tenancies, for five out of six small pilot units have been reserved. Or, at most, deliberately weighted to produce a slanted picture. It is a system too easily abused.

Valuation is an inexact science

at the best of times, but figures produced on the traditional basis can at least be taken as a reliable guide. In my opinion the sums thrown up by the new model anticipate what should not be anticipated in the current market conditions—building costs, overheads, financing costs, even politics, etc., for many years ahead. To put it bluntly, it is speculation. Unless both financing and pre-leasing have been arranged, the calculation is based upon a series of uncertainties.

Think what could be done with the figures if the revaluation was undertaken by an over-optimistic Board, rather than external professional advisers! With a few large long-term projects included in the total, it might be a decade or more before any major mistake becomes easy to detect. Profit forecasts by trading companies are limited by the Stock Exchange. I think that it would be a wise precaution for revaluations also to be governed by a time scale. The argument that this restricts the desired flow of information to shareholders really does not hold water.

Town and City, a company for which I have a great record, has recently revalued on the new basis, and several smaller groups are about to follow suit. With respect, I think that they are wrong to do so. Although their intentions cannot be questioned, I feel that they are setting dangerous precedents.

I am not at all happy about the beginnings of a trend towards property company revaluations on the MEPC defence basis—that is, valuing future developments as if they were in fact completed assets. This technique may be justified in a bid situation, but I certainly cannot support its introduction to everyday use. The figures which this type of calculation produce might be misleading. Or, at most, deliberately weighted to produce a slanted picture. It is a system too easily abused.

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Overseas buys

Paris property circles report that Hammoner Boz has signed a particularly good office deal in Avenue Marceau. Although the block is subject to a very short leaseback on favourable terms, it will eventually represent an interesting renovation prospect. I suspect that Herring Daw and Manners are involved here. Looking farther afield, Gabriel Harrison was not in Canada for the good of his health before he came winging back last week in time for the Edger offer document. From what I hear, he has added another large office block to the two which Amalgamated already own in Toronto.

A subsidiary of Clearbrook Property Holdings. A few weeks ago, it pre-let a 70,000 square foot office block in Canterbury, and it has now pre-let a major part of a new 25,000 square foot project. Not far away in Ashford, a smaller building due for completion next January has been taken by the Ministry. From what I hear, the company might soon be announcing a fairly large central area deal nearer to its Surrey base.

Interested in the Australian residential market? If so, you might like to contact Mr. Nathan Bellier, possibly the biggest developer of apartments in Melbourne, who is due to arrive in London next week. I gather that he is seeking more U.K. money. He can be contacted via the Institute of Directors.

MEPC obviously has faith in the future growth of Bury St. Edmunds, for it is buying office investments in addition to building its own. The company has just paid around £275,000 for two adjacent buildings which have a total area of 47,500 square feet. As these are let to the Ministry, and rent reviews are not far away, it seems a fair price. Agents concerned are Fielding Bird and Partners, and Jones Lang Wootton, in a month's time. MEPC's own 37,500 square foot block will be ready, and this will be offered by Hillier Parker May and Rowden acting jointly with Lacey Scott and Sons.

OUT AND ABOUT

The London market still holds steady, though it has not been an exciting week for news. No figures have been disclosed, but observers say that stockbrokers W. L. Carr Sons and Co. offered more than £120,000 to win the tender for 21,000 square feet at Ocean House, Little Titchfield Lane. This is the space which attracted such a high bid in the full asking price when Chamberlain and Willows originally offered it at £80,000. The victors were advised by Herring Daw and Manners. Kent is kind to Langscope—

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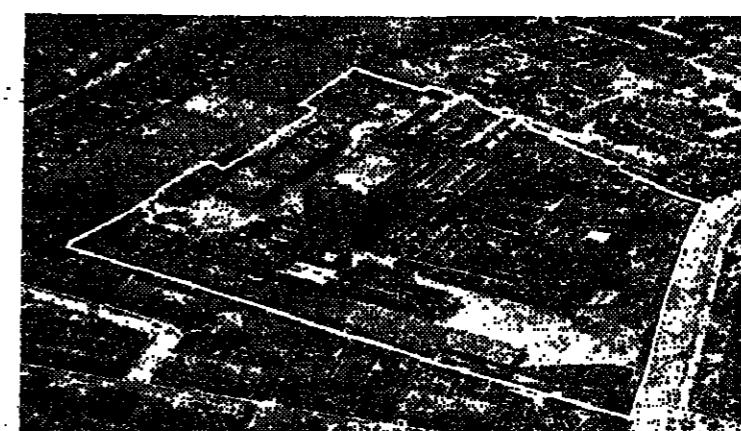
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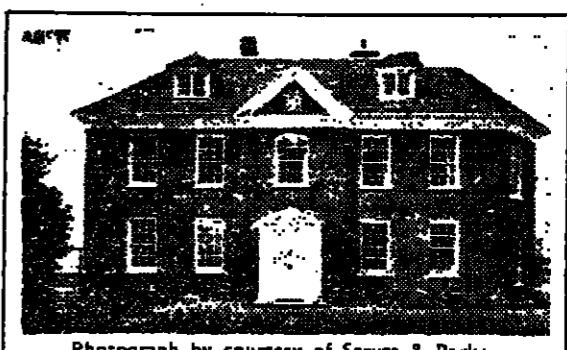
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APPOINTMENTS

Chairman change at Greene King



Sir Hugh Greene has been appointed chairman of GREENE KING AND SONS, in succession to Mr. J. H. A. Clarke who will relinquish the chairmanship in November.

Sir Hugh was elected to the Board in 1964. He was director general of the BBC from 1960-1969. Mr. Clarke joined the Board in 1964 and was managing director for 24 years until 1969, when he became chairman. He will remain a member of the Board.

* Mr. Vaughan Thrusby-Pelham has been appointed to the Board of the ZOCKROLL GROUP as financial director.

* Mr. John Shearsmith has been appointed director of HONEYWELL's test systems division, Hanwell plant. He has been divisional manager since 1968.

* Mr. Martyn E. Webb has joined the Board of AMERCO (PLANT).

* Mr. W. Johnston, a director of County Bank, has been appointed deputy head of the investment division of NATIONAL WESTMINSTER BANK.

* Mr. K. H. Osley, manager of the Westminster Foreign Bank's branch in Brussels since 1962, has been promoted to the new post of regional general manager for Belgium.

* Mr. Fred Wickstead, director of production and supply operations, Rank Xerox, has been appointed vice-president, manufacture and logistics, from September, for XEROX CORPORATION, the U.S. parent.

* Mr. D. R. Portman, who has been Mr. Wickstead's deputy director, has been made director of the production and supply operations division of Rank Xerox from the same date.

* Mr. C. E. Wilkinson has joined the Board of HYDRAULIC SERVICES (CHESTERFIELD), a member of the Boddy Industries Group.

* Mr. L. J. A. Clark, secretary of the Peninsular and Oriental Steam Navigation Company, has been appointed a director. All the remaining directors are taking up appointments within the new P and O group reorganisation. The P and O bulk shipping division becomes operative from August 16.

See Page 6

ON THE BUSES SMASH HIT

"On the Buses," a film based on the ITV show, has broken box office records during its first week of general release. It has grossed more than £100,000 in five days.

THE GRIQUALAND EXPLORATION AND FINANCE COMPANY LIMITED

(Incorporated in England)

SCHEME OF ARRANGEMENT UNDER SECTION 206 OF THE UNITED KINGDOM COMPANIES ACT, 1948

CIRCULAR TO SHAREHOLDERS

1. At the meeting of shareholders convened by the High Court of Justice in England and at the Extraordinary General Meeting of the Company held on 27th May, 1971, resolutions were passed approving, without modification, the Scheme of Arrangement between the Company and its shareholders set out in the Company's circular dated 30th April, 1971.

2. The Scheme was approved by the High Court of Justice in England on 12th July, 1971, and it is proposed that the court order will be registered with the Registrar of Companies in England on Tuesday 31st August, 1971. Consequently, the Scheme will become operative on that day.

3. The Supreme Court of the Republic of South Africa has made an Order under section 203 of the South African Companies Act, 1926 (as amended) vesting in the new South African public company, The Griqualand Exploration and Finance Company Limited ("Gefsa"), with effect from the operative date, the whole of the undertaking and assets of the Company.

4. On 31st August, 1971 the name of the Company will be changed to The Griqualand Exploration and Finance Company (U.K.) Limited.

5. Pursuant to the terms of the Scheme the existing shares of the Company having a nominal value of 12½ pence each will be replaced by shares of a nominal value of 25 cents each in Gefsa which will be allotted to shareholders of the Company registered at the close of business on 30th August, 1971 on the basis of 1 new share for each share held in the Company.

6. It is not intended to call in existing shares or to replace them by new certificates for shares in Gefsa. The Company will be created for all purposes as certificates for the equivalent number of shares in Gefsa and will constitute "good delivery" on both the Johannesburg stock exchange and the stock exchange London. However, new certificates relating to the Gefsa shares will be issued on request or in respect of transfers of shares registered on and after 31st August, 1971.

7. Permission will be sought to deal in and for quotation for the shares of Gefsa on the Stock Exchange, London, and application will be made for a primary listing of those securities on the Johannesburg Stock Exchange, in both cases with effect from 31st August, 1971.

8. With effect from 31st August, 1971, the principal and branch registers of Gefsa will be kept respectively at the transfer offices of Gefsa as follows:

In South Africa:
Consolidated Share Registrars Limited,
62 Marshall Street,
JOHANNESBURG.

In the United Kingdom:
Charter Consolidated Limited,
Kent House,
Station Road,
ASHFORD, KENT.

England.

9. Existing certificates for the Company's shares which bear an endorsement stating that the shares are transferable on a particular register, will, after 31st August, 1971, be accepted for registration of transfer at either of the above transfer offices.

10. Dividends on Gefsa's shares will be declared and paid in the currency of the Republic of South Africa, but payments from the United Kingdom transfer office will be made in United Kingdom currency calculated by reference to the rate of exchange ruling on a date to be determined by the Directors of Gefsa at a rate not materially different therefrom.

11. Dividend payments made to non-residents of the Republic of South Africa (as defined by the South African Exchange Control regulations) will be subject to deduction of the appropriate rate of South African non-resident shareholders' tax. Dividend payments made by the United Kingdom transfer office to shareholders or their agents in the United Kingdom will be subject to deduction of United Kingdom Income Tax at the rate due.

12. Subject to any relevant Exchange Control restrictions, all mandates in force immediately before the Scheme becomes operative relating to the payment of dividends on the Company's shares, will be revoked to remain in force in relation to dividends on the Gefsa shares.

13. Notice is hereby given that the transfer registers and registers of members in respect of the Company's shares will be closed at the close of business on 30th August, 1971, and that trading in respect of the Gefsa shares will be opened on 31st August, 1971.

By Order of the Board

GENERAL MINING AND FINANCE CORPORATION LIMITED
General Mining Building,
6, Holland Street,
Johannesburg,
11th August, 1971.
London Offices:
Charter Consolidated Limited,
Kent House, Station Road,
ASHFORD, KENT,
England

Lucas pay offer rejected

BY ROY ROGERS, LABOUR STAFF

PAY OFFERS of between 7 and 8 per cent for Joseph Lucas clerical workers and foremen have been rejected by their unions as being unacceptable. Further talks are to follow.

The Clerical and Administrative Workers Union is claiming substantial increases for the group's 1,300 clerical workers while the Association of Scientific Technical and Managerial Staffs is seeking similar improvements for foremen, superintendents and technical staff.

CAWU has rejected an 8 per cent offer on the grounds that it is worth less than the £3 awarded to Lucas manual workers last month. ASTMS has rejected increases of between 22.50 and £3.00 a week but is more satisfied with a conditions offer which will add 2½ per cent to double-day shift allowances and increase overtime rates.

Pay talks are also continuing for 800 clerical workers employed at Chrysler's Coventry plants where CAWU and the clerical section of the Transport and General Workers Union have already rejected an offer of 6½ per cent for men and £2.64 for women.

About 17,000 scientists are involved in the dispute including weathermen, picture restorers at the National Gallery, food analysts, pollution researchers and forensic experts.

Increases of up to 12.7 per cent have been offered by the Government for some junior grades. But the scientists' union, the Institution of Professional Civil Servants, claims about half those affected will get nothing.

The union's findings are expected to be announced next week.

Offer to be put to Swan Hunter strikers again

BY OUR OWN CORRESPONDENT

SOUTH SHIELDS, August 12. The ENDING of the 10-day-old unofficial strike of 2,800 ancillary workers which has closed the Swan Hunter shipbuilding yards on the Tyne and put another 7,700 men out of jobs, now rests with another mass meeting of the strikers at Wallsend this morning.

The men will be asked to endorse the decision of the national executive of the General and Municipal Workers Union that they should accept the present management offer of £21.15 for the top ancillary grades. This is the same offer which the men turned down last Sunday in defiance of their union officials and shop stewards.

They want a new top basic of £21.40, the same as paid in Tyneside ship repairing yards.

The men's shop stewards have accepted the recommendation from the executive that the latest offer should be taken up.

Union officials are hoping for a full turn-out at to-day's meeting. Only about 1,100 of the strikers turned up last Sunday and the recommendation that they accept the offer was defeated on a vote of 462 to 317, a narrow

TWO BREWERY STRIKES END

An 11-day strike of workers at Bass Charrington's Cobrook, Manchester, depot, was called off yesterday at a mass meeting.

Most of the 184 production and delivery workers involved were at the meeting to decide to go back to work to-day so that negotiations for an improved bonus scheme can begin.

Production employees at the Romford brewery of Allied Breweries, two weeks ago, struck for two weeks, decided yesterday to accept an offer of an £8.50 week on job rates, £1.43 on shift pay, and an extra day's holiday a year. Normal work will be resumed from Sunday.

Bundesbank buys in bid to steady dollar

BY CHRISTOPHER LORENZ

FRANKFURT, August 12. Although the dollar had come under pressure early in the morning, after speculative German newspaper reports that the Government and the Bundesbank would not let the Mark float above DM 3.38—a revaluation of virtually 10 per cent—it firmed gradually. Then the market caught wind of the New York Times report that the American Government had asked the IMF to authorise a widening of the band of fluctuation between the dollar and other currencies, and the dollar quickly fell to just above 3.380.

The Bundesbank's purchase was clearly at attempt to steady the dollar rate, which slid in a fluctuating manner from above DM 3.4054 in the morning to about DM 3.3795 at the close. The latter represents a revaluation of the D-Mark of 8.3 per cent. Short-lived

The Bundesbank's purchase was reliably reported to be \$39m., made as the mid-day fixing of DM 3.3980 was being set.

This is equivalent to a revaluation of 7.1 per cent. The bank's action, however, had a very short-lived effect.

Not many dealers are prepared to forecast what the next few days will bring. But the feeling is gaining ground that the Bundesbank will continue its policy of trying to halt the dollar slide through selective buying.

Mersey docks impress new Ports chairman

BY OUR OWN CORRESPONDENT

LIVERPOOL, August 12. IMPROVED labour relations in Mersey docks and signs of a halt to the decline in trade handled there in recent years were two of the major points which impressed Mr. Philip Chappell, new chairman of the National Ports Council, and his team during a two-day visit to the port.

Mr. Chappell told a Press conference in Liverpool before returning to London to-night that they had been impressed by a number of good points. On industrial relations the world was naturally always ready to seize on the things that went wrong. So far this year, however, the number of days lost in the port due to industrial stoppages was down by two-thirds over the year.

They had also been impressed by the fact that the tonnage of dry cargo handled on the Mersey in the first six months of this year had shown a 5 per cent improvement over the corresponding period last year.

The most impressive aspect, however, had been the £40m. Seafartha Harbour complex where, said Mr. Chappell, the new Mersey Docks and Harbour Company would be operating the largest single new development in the U.K. The NPC had recommended its approval and the necessary Government loans and grants, said Mr. Chappell. He added: "Now it is up to all on Merseyside to turn this major investment into a major story of success."

Everyone realised there were problems which they did not want to gloss over, but it would be wrong to have formed any definite conclusions after a first short visit to meet people and form impressions. There was much

more than Seafartha to the Port of Liverpool, including the framework to improve the marketing of the rest of Merseyside's facilities.

Mr. Chappell felt, however, that there was room for improvement in communications between management and the port workers who served in many cases, so far, to have associations with the opportunities that lay ahead although there was a recognised fear of redundancy in an area of high unemployment.

Earlier, Mr. Chappell had been shown round the multi-million pound development at the Victoria Dock in Birkenhead carried out by the Holt and Clark Lines so that the Far East trade can be more efficiently handled.

Sir R. Hayward retires from P.O. Board

SIR RICHARD HAYWARD, the Post Office industrial relations chief, has retired because of ill health. Former deputy general secretary of the Union of Post Office Workers, he was appointed to his present job in October, 1969.

Sir Richard had a difficult role to play during the ten-week Post Office strike, and there is little doubt that the work and worry led to his collapse shortly before the committee of inquiry sat.

Ill health has prevented Sir Richard attending any of the corporation's Board meetings since then.

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The Well Situated Shop Premises
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To be offered for sale by auction at
Tuesday, 14th September, at 2.30.
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OFFICES WANTED
We are seeking Freehold/Lesseehold Office properties within the Greater London area and particularly the West End City, for research and development. Substantial funds available, quick decisions, equity participation on suitable proportions. Early returns and personal attention. Details please to Managing Director, Capital Properties (Kingway) Ltd., 36-38, Kingway, London WC2B 6EX. Tel: 01-405 8378.

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Small Engineering Co., with excellent scope for development FOR SALE
Fabricating and Site Engineering Co. located in leading industrial centre of the West Country. Has easy access to main rail and road networks. The Co. is well established in its premises and has good management and an excellent reputation for its work.

Principals only, address your enquiries to Box 8,562. Financial Times, 10, Cannon Street, EC4P 4BY.

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Write Box B.562. Financial Times, 10, Cannon Street, EC4P 4BY

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Enquiries to: Mr. R. W. Lillie, Joselyne Laston-Bennett & Co., Chartered Accountants, 53, Bromley St., London, EC3M 1AT.

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Modern Leased premises (15 years to run) in rapidly expanding Sutton town. Unlimited potential. £5,000. S.A.V. Write Box B.5676. Financial Times, 10, Cannon Street, EC4P 4BY.

JOINERY BUSINESS FOR SALE

5 factories cover southern half of England

WALL STREET + OVERSEAS MARKETS

MONEY + EXCHANGES

Dow jumps 12.6 with volume up 4.5m.

BY OUR WALL STREET CORRESPONDENT

BUOYANT CONDITIONS returned to Wall Street today, when active buying and short-covering sent prices widely higher.

The Dow Jones Industrial Average opened 0.05 up at \$335.40 and continued to rise to \$350.01 by the close, for a net gain of 12.63, while the N.Y. All Common Index moved up 73 cents to \$30.33, its volume shot by 4.3m. shares, while gains led losses by four-to-one.

Oils were good, with Imperial Oil ahead \$1.15 at \$28.8 and Dome Petroleum jumped \$2.11 to \$111. Bow Valley Industries climbed \$1.11 to \$31.11; it has substantial Arctic land holdings.

OTHER MARKETS

Canada up again

Canadian Stock Markets made further headway in light trading yesterday morning. Industrials rose 2.32 on index. Western Oils were up 4.14. Papers put up 0.61. Banks gained 0.04 and Utilities firms 0.04. Golds further declined 1.44.

Some analysts are looking for this technical rally to continue for the next few days. They believe the market has digested a lot of bad news and is now recouping some of its losses due to purely internal factors.

Blue Chips gainers included Du Pont, up \$2 to \$142. Allied Chemical, up \$1 to \$80.3 and Union Carbide, also up \$1 to \$43.1. Westinghouse advanced \$1.10 to \$44.1—its plan to build floating nuclear power plants in assembly line fashion has received a great deal of play in the Press.

Among Retailers, Sears rose \$1 to \$70.5 and Woolworths were lifted \$2 to \$54. Glammours outpaced the 82 to \$54.

market, with IBM climbing another \$5 to \$205. Burroughs advanced \$2.1 to \$122.1 on the introduction of three new electronic calculators.

Motors responded to the Chrysler chairman's suggestion that the Administration drop the 7 per cent car excise tax generated. Ford put on the best performance, rising \$1.1 to \$63.1. General Motors added \$1.1 to \$77. Chrysler rose \$1 to \$26.1 and American Motors firms \$1 to \$62. Oils showed generally good gains. Standard of New Jersey rose \$1.1 to \$55. Getty put up \$1 to \$82.1. Mobil increased \$2.1 to \$87. and Mobile stiffened \$1 to \$82. Amerada Hess, however, slipped \$2 to \$82.

Western Union, the most active issue, dropped \$3 to \$33.8 on an adverse Press report. Natomas reacted \$2 to \$81.2.

Southwest Forest gained \$1.1 to \$17.1—it terminated negotiations on a proposed acquisition of a major portion of Riegel Paper's operation. Riegel Paper eased \$2 to \$17.1; although Riegel now plans to merge its paper and real estate

Indices

NEW YORK

DOV JONES AVERAGES

Close	Home	Fwd.	Indus.	Util.	Trading	Volume	% Chg.
Aug. 12	7,181	7,181	7,181	7,181	7,181	7,181	0.00%
Aug. 11	7,168	7,168	7,168	7,168	7,168	7,168	-0.13%
Aug. 10	7,168	7,168	7,168	7,168	7,168	7,168	-0.13%
Aug. 9	7,153	7,153	7,153	7,153	7,153	7,153	-0.18%
Aug. 8	7,127	7,127	7,127	7,127	7,127	7,127	-0.34%
Aug. 7	7,097	7,097	7,097	7,097	7,097	7,097	-0.42%
Aug. 6	7,085	7,085	7,085	7,085	7,085	7,085	-0.18%
Aug. 5	7,085	7,085	7,085	7,085	7,085	7,085	-0.18%
Aug. 4	7,085	7,085	7,085	7,085	7,085	7,085	-0.18%
Aug. 3	7,085	7,085	7,085	7,085	7,085	7,085	-0.18%
Aug. 2	7,085	7,085	7,085	7,085	7,085	7,085	-0.18%
Aug. 1	7,085	7,085	7,085	7,085	7,085	7,085	-0.18%

* All-time high 215.27 (7/26/71)

** All-time high 227.63 (7/26/71)

† All-time high 162.21 (8/4/63)

‡ Excluding bonds.

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F.T.—ACTUARIES SHARE INDICES

These indices are the joint compilation of The Financial Times, The Institute of Actuaries and the Faculty of Actuaries in Edinburgh

EQUITY GROUPS GROUPS & SUB-SECTIONS

Figures in parentheses after sectional names show number of stocks.

	Thursday, August 12, 1971										Highs and Lows Index				
	Index No.	Day's Change %	With 50% Corporation Tax	Div. Yield %	Index No.	Index No.	Index No.	Index No.	1971	Since compilation	High	Low	High	Low	
1 CAPITAL GOODS GROUP (184)	184.88	+1.3	5.05	16.44	5.82	152.97	151.60	150.55	155.17	118.58	158.62	104.03	131.50	82.82	
2 Aircraft and Components (3)	113.71	+1.9	7.30	13.89	5.49	111.54	107.88	105.98	94.17	113.71	112.50	120.23	120.23	63.40	
3 Building Materials (29)	154.47	+1.6	5.06	19.75	3.45	158.10	150.61	151.50	151.51	99.74	157.94	98.30	167.98	85.01	
4 Contracting and Construction (19)	235.50	+1.6	6.81	17.21	2.56	251.82	231.54	231.98	231.06	194.28	232.50	152.23	235.50	84.59	
5 Electr. (ex. Elecra, Rad. & TV) (13)	270.66	+1.8	6.17	19.56	3.03	265.95	265.16	264.49	265.81	195.29	265.44	135.23	253.11	94.71	
6 Engineering (80)	148.70	+0.8	6.56	14.48	4.44	145.44	144.37	145.47	144.82	110.82	147.21	102.00	147.21	76.40	
7 Machine Tools (15)	67.45	+0.6	7.34	13.63	6.08	67.05	66.70	66.74	66.96	55.89	67.49	43.86	136.70	43.86	
8 Miscellaneous (25)	128.54	+1.0	7.97	12.85	4.48	127.27	126.41	127.97	128.81	115.55	128.81	101.00	136.81	64.00	
9 CONSUMER GOODS (DURABLE) GROUP (56)	170.31	+1.1	8.18	19.30	3.05	168.40	168.92	168.03	167.87	180.01	178.85	117.53	167.87	79.96	
0 Electronics, Radio and TV (14)	180.35	+1.2	6.61	17.81	2.43	178.18	178.90	178.59	177.03	144.50	180.45	128.51	180.45	71.10	
1 Household Goods (15)	165.78	+1.7	6.94	16.04	3.57	162.73	160.83	160.94	160.53	149.00	160.94	115.98	180.00	66.85	
2 Motors and Distributors (27)	116.59	+0.9	4.35	22.97	3.66	116.55	115.48	115.86	115.96	98.88	116.55	103.53	116.55	75.95	
3 CONSUMER GOODS (NON-DURABLE) GROUP (175)	160.65	+1.0	5.55	17.89	5.80	159.06	156.80	160.44	158.95	116.11	164.68	118.17	164.68	82.82	
4 Breweries (21)	181.00	+0.5	5.55	18.18	5.81	180.06	178.18	178.76	179.88	119.71	194.97	123.50	194.97	80.39	
5 Wines and Spirits (7)	170.12	+0.4	6.15	18.51	4.11	169.90	166.86	170.88	170.82	141.74	190.05	120.83	190.05	111.78	
6 Entertainment and Catering (15)	200.98	+1.4	7.18	14.04	3.88	198.28	195.81	195.89	197.69	166.98	214.59	177.99	215.89	82.11	
7 Food Manufacturing (24)	145.51	+0.2	5.61	14.51	3.79	143.19	139.73	140.16	139.24	102.85	145.51	97.74	145.51	59.95	
8 Food Retailing (17)	140.95	+2.7	5.36	18.67	5.58	157.88	156.00	157.29	157.29	99.23	140.95	100.23	156.88	84.62	
9 Newspapers and Publishing (15)	180.74	+1.0	6.10	16.59	5.04	159.29	157.44	157.54	157.50	107.12	142.29	101.66	154.86	61.74	
10 Packaging and Paper (18)	115.45	+0.5	6.70	14.95	4.49	114.48	115.56	115.75	116.81	103.28	115.45	103.08	115.45	67.81	
11 Stores (30)	158.83	+1.4	4.45	23.49	5.04	150.77	148.97	150.86	151.04	100.84	160.64	104.48	178.74	78.74	
12 Textiles (21)	172.18	+0.8	5.75	17.40	5.84	170.78	168.91	170.54	168.42	151.85	170.78	117.50	170.78	87.90	
13 Tobacco (3)	241.65	+1.3	6.81	11.35	8.50	235.77	235.53	235.55	239.18	197.96	254.47	170.92	250.08	94.34	
14 Toys and Games (8)	49.10	+0.5	—	—	5.19	48.87	48.05	48.35	47.54	55.84	60.45	45.48	55.84	27.00	
15 OTHER GROUPS	191.09	+1.6	5.27	18.97	5.45	188.29	184.01	185.07	184.01	156.30	197.39	138.16	201.02	83.89	
Chemicals (19)	196.29	+4.0	3.86	20.07	1.85	188.77	189.84	191.06	190.64	127.98	212.55	122.82	212.55	108.12	
Office Equipment (10)	318.44	+0.6	7.40	13.52	5.18	316.84	314.76	315.03	315.88	215.00	318.44	187.00	318.44	113.70	
Shipping (10)	182.00	+0.6	5.90	16.55	3.76	181.82	179.47	181.42	180.67	180.31	190.33	182.55	180.33	76.52	
Miscellaneous (unclassified) (44)	182.00	+0.6	5.90	16.55	3.76	171.85	170.81	171.79	171.71	—	174.01	120.75	174.01	70.06	
ALL-SHARE INDEX (621 SHARES)	180.43	+1.4	—	—	3.41	177.91	175.80	177.25	177.01	128.75	185.66	129.47	185.66	82.72	
COMMODITY SHARE GROUPS (Not included in the 500 or All-Share indices)	328.67	+2.4	10.03	9.97	7.75	324.12	222.75	207.05	204.75	185.94	324.12	163.82	224.12	84.68	
Rubbers (10)	88.47	+0.2	17.17	5.82	8.97	89.26	89.26	89.19	89.50	72.75	91.26	70.71	114.46	52.75	
Tires (10)	102.58	+0.2	5.41	11.85	1	328.68	325.61	323.80	323.01	280.33	350.25	325.80	350.50	121.65	
Coppers (4)	102.58	+0.4	5.52	18.11	3.35	102.15	101.92	102.23	102.24	118.05	102.15	102.15	102.15	102.15	
Mining Finance (11)	102.58	+0.4	5.52	18.11	3.35	102.15	101.92	102.23	102.24	118.05	102.15	102.15	102.15	102.15	
Tins (8)	71.37	+1.7	11.12	8.88	8.75	70.81	70.12	70.34	70.82	69.07	74.77	62.11	105.97	54.83	
FIXED INTEREST	Thurs. August 12	Wed.	Tuesday	Mon.	Friday	Thurs.	Wednesday	Friday	Thurs.	1971	August	High	Low	High	Low
Index No.	Yield %	11	10	9	8	7	6	5	4	1971	1971	1971	1971	1971	1971
Consols 2½% yield	—	—	9.25	9.43	9.43	9.42	9.42	9.42	9.22	—	—	—	—	—	—
20-yr. Govt. Stocks (6)	78.94	+0.2	78.40	78.11	78.35	78.42	77.80	77.51	73.55	80.68	70.61	115.42	68.43	82.72	68.43
20-yr. Red. Debentures & Loans (15)	72.03	+1.0	72.03	72.01	71.99	72.17	72.15	72.18	71.08	72.03	72.03	100.23	72.03	100.23	72.03
Investment Trusts Prefs. (15)	68.85	+0.2	10.72	68.96	68.96	69.31	69.31	69.31	71.50	69.58	66.25	114.41	66.25	114.41	66.25
Commercial and Industl. Prefs. (20)	74.09	+0.2	10.42	75.98	74.16	74.16	74.45	74.35	74.41	75.17	74.43	65.02	114.41	69.07	114.41
ion or Group	Base Date	Base Value	Miscellaneous	Financial	31/12/70	120.06	All Other</								

F.T. SHARE INFORMATION SERVICE



THE LEX COLUMN

Interpreting GKN's reservations

Index rose 5.7 to 408.6

Lombard Choice of decimal system in retrospect

By C. GORDON TETHER

THANKS to the speed-up of inflation and the enthusiasm with which the business community tackled the change-over, the introduction of decimal currency has gone more smoothly than might have been feared. But I see no reason on this account why those who favour the use of the 10-cent system should consider themselves to have been in the wrong.

On the contrary, it is now becoming evident that the more serious disadvantages of decimalising on the basis of such a large unit were not over-rated and equally clear that the strength of the international case for retaining the £ was grossly exaggerated.

Replacing the £ as the basic unit in Britain's currency system, the Bank of England told the Lord Halsbury's Decimalisation Committee, could have the most serious consequences for London's future as an international financial centre. It went on to contend that, as invisible earnings were so important to us, this represented a decisive argument against decimalisation on the basis of the more convenient 10s-system. And as only a minority of the Committee saw what an absurd proposition this was, the Old Lady's contribution to the debate was more or less decisive.

Quite happy

To-day, of course, the Bank is quite happy to see the £ being phased out of its international currency functions. Indeed, it makes no secret of its belief that this is really very much in Britain's interest, all things considered. And it takes the greatest pride in pointing out that London's international banker's business know-how is such that the City can thrive just as surely if it uses other countries' currencies rather than our own.

In short, the international objections to using an unit other than the £ as the keystone of our decimal currency system have turned out to be as feeble as those who were able to see through the banking establishment's efforts to blind everyone with international monetary science perceived at the time. At the same time, though the difficulties experienced at home in coping with the £-penny system can be exaggerated, it is evident that if the 10s-system had been chosen instead, many of the more lasting difficulties arising from the change-over would have been avoided.

Headaches

As a Financial Times correspondent pointed out in describing the headaches the Chancellor's Minister had generated for the business community, the comparative lack of heavy-weight character of the new system's major unit—the 10s—could create complications for wholesalers and retailers when fixing or adjusting their prices. "With decimalisation," he said, "any fine tuning of low-priced items becomes almost impossible."

These problems would have been largely avoided if the 10s-system had been employed to give a minor unit worth 1.2d instead of 2.4d of the old currency. Furthermore, that system would not have required the use of the awkward fractional tail that has so often been employed with the excessive size of a whole new penny. Which, in turn, would have meant that the smallest coin in the new system could have become one of respectable size instead of being so diminutive that it constitutes a constant irritation to everybody.

Associability

Naturally, if the new system had been based on a major unit of 10s, the public would have had a greater associability problem in overcome in respect of transactions of the brighter kind. But this aspect of the change-over would have been very much easier to cope with in the handling of day-to-day business transactions.

Even now, many people find the idea that the shilling is worth five new pennies difficult to assimilate, the natural tendency being to think that it should be ten. There can, indeed, be little doubt that, of balance, insistence on retaining the £ was almost certainly added to the strain of daily life for everybody.

It may be true to say that the country has suffered less than might have been expected from the failure of the Decimalisation Committee to make a realistic assessment of the "choice of system" arguments. On the other hand, it can hardly be said that experiments to date have provided convincing proof of the front protagonist's latest claim—that the right decision was taken even if this was to some extent for the wrong reasons.

It is a moot point whether the buoyancy of the market of late has owed anything to good company results. So it will be interesting if the figures from GKN have any impact on the market overall if it interprets them as being disappointing.

The relevant figure (the only comparable one as far as new consolidations) is £10.3m. for first half earnings against £11.6m. last year, while as to forecasts the quote has to be taken in full—"we would still regard it as imprudent to be firm to the extent of forecasting a further improvement upon the record results achieved in 1970."

A first half shortfall was forecast against an exceptionally good comparable period, so the question there is over its extent.

Equally the second half this year is firmly expected to be "better than the first" and since that is £650,000 odd better than the 1970 second six months, the group is virtually assured no earnings drop. The problem for the shares is that a historic p/e ratio of 19 is pretty dependent on growth this year as well as next, the reason being that the lack of it might suggest either that the historic earnings figure was exceptionally high or that the group had run out of internal management momentum.

There are however consolations beside the conservative nature of the earnings reflected in a tax charge which is still as high as 50% per cent. The main one is that the market was probably looking for a quick second half upturn in John Lyasight and the fact that nothing is likely to appear until next year need be no worry. Above all the group is "more confident" than it was in April, when it would have been looking for a "major advance" were it not for its reservations about the U.K. economy.

See also Page 19

IMI

The background to Imperial Metal Industries' first half shortfall—profits £500,000 lower at £5.9m. pre-tax and before stock losses reduced by £400,000 to

£100,000—was never any secret. The overall volume fall works out at 5 per cent—worse than that at the capital intensive refining and wrought metal end: refining was also squeezed by the narrower price margin between copper scrap and its own products, and then there was the absence of Rolls-Royce orders for the expanded titanium.

At least the pressure on these areas got no worse in the second quarter, although it is not getting much better either, to judge by recent redundancies.

But elsewhere there is a comforting pattern for the current half, against what was already a depressed period last year. Building orders, a fifth of sales, are showing a worthwhile improvement; demand is firm through the rest of the group; and the lower copper price could be worth up to roughly 5% overall in lower stock financing charges. So maintained profits (£12.3m.) could still be within reach, and the risk in a prospective p/e of under 14 at 68p looks very

limited. Rolls-Royce work should be picking up from the late autumn, and whatever happens to refining demand next year, a series of peripheral economies in the wage bill, the switch to natural gas, the production of its own copper shapes—should add up to a useful cost saving.

See also Page 20

Norcros

For consistency, Norcros takes high marks. After pre-tax rises of 12 and 15 per cent in the two previous years, it has managed a 16 per cent improvement to £1.41m. in the first half this time. Moreover, the latest increase has been spread across the three divisions, the only real problem—and that on a fairly small scale—is Maws, the nursery goods and pharmaceuticals operation, which has been suffering the after-effects of reorganisation.

In printing and packaging—which contributed 60 per cent of U.K. profits last year—Norcros appears to be growing

steadily in a somewhat specialised sector, and the 1969 move into Australia has now been followed by the acquisition of a small base in South Africa. Dow-Mac, the precast concrete side, has performed strongly trading background. Lastly, the furniture operation has also moved ahead, although since the range consists largely of built-in units there is unlikely to be any great boost from the stimulus given to consumer spending. Keeping the overall growth rate up for the full year could mean earnings of 12.5p a share against 10.25p, and a prospective p/e of 13.8, which still has its feet on the ground.

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Ultramar

Last year's second half profitability—at an annual rate of 23.2m. or so net—was roughly the kind of rate that should have been maintainable by Ultramar this year, in its new Quebec refinery form. Thus the interim result of £1.51m. net against £240,000 together with a forecast of at least as good a

second half served to reassure, and the shares ended 12p better yesterday at 292p. The broad picture this year is of selling prices holding at roughly last year's second half levels or a bit better, modest volume growth (8 per cent in the first half), but higher supply prices.

As for Quebec, October 1 is opening day and with all units due to be operable by then the build-up to the 100,000 barrel a day target output should be swift. But no one will be surprised if the profit contribution is negligible this year and the £1m. would be pure bonus. But starting from next year's interim, Ultramar will probably disappoint the stock market if the new refinery is not seen to be producing cash flow at an annual rate of about £6m. and an addition to earnings of 17p to 20p. At this stage it seems likely that evidence that this target figure was being achieved would keep the shares ahead of the averages (and vice versa): it is also possible to project figures half as good again.

See also Page 19

BELL
SCOTCH WHISKY

After ye go

Weather

U.K. TO-DAY

England, Wales, N. Ire.
S. Scotland: Cloudy with rain.
SE England: Dry at times.
N. Scotland: Mainly dry with scattered showers. Temp. below normal.

London, S.E., Cent. S. Eng.
E. Anglia, E. Midlands:
Cloudy, rain spreading from W. Wind S.W. moderate. Temp. cool.

N.E. Englands:
Cloudy, rain spreading from W. Wind S.E. moderate. Temp. rather cool. Max. 16C (61F).

W. Midlands, Channel Is., S.W. England, Wales:
Cloudy, rain spells. Wind S.W. moderate, locally strong. Temp. rather cool. Max. 16C (61F).

N.W. Cen. N. England, S. Scotland, Glasgow, N. Ire.:
Cloudy, rain at times. Wind variable. Temp. below normal. Max. 16C (61F).

E. Scotland:
Rather cloudy. Rain in W. Coast and hill top. Wind light or moderate. Cool. Max. 14C (57F).

Can. Highlands, Angl.:
Bright spells. Mostly dry. E. Wind light or moderate. Max. 16C (61F).

Rest of Scotland:
Perhaps a few showers, spells. Wind E. light or moderate. Rather cool. Max. 15C (59F).

Outlook: Changeable with in most areas. Mainly N. and NW British Isles cool generally.

BUSINESS CENTRES

	Yester.	Mid-day
Amsterdam	C 12 56 Madrid	P 11 57
Bahrain	S 26 57 Melbourne	C 12 58
Berlin	F 21 58 Paris	C 12 59
Brussels	P 21 58 Stockholm	C 12 59
Budapest	P 20 58 Tokyo	C 12 59
B. Aires	C 10 58 Paris	C 12 59
Calcutta	S 21 59 Prague	C 12 59
Colombo	P 21 59 Rio de J.	C 12 59
Conn. C	S 19 59 Stockholm	C 12 59
Dublin	R 14 57 Zurich	C 12 59
Gibraltar	P 20 58 New York	C 12 59
Genoa	S 22 59 Oslo	C 12 59
Glasgow	C 12 59 Tel Aviv	C 12 59
Hong Kong	C 12 59 Tokyo	C 12 59
Jerusalem	S 17 59 Vienna	C 12 59
J. P. Morgan	S 17 59 Warsaw	C 12 59
Leipzig	P 22 59 Zurich	C 12 59
London	C 19 59 Zurich	C 12 59

HOLIDAY RESORTS

	Yester.	Mid-day
Alicante	S 26 58 Jersey	C 12 59
Aldridge	S 26 58 Las Palmas	C 12 59
Algiers	P 21 58 Locarno	C 12 59
Antwerp	S 21 58 Manila	C 12 59
Barcelona	S 26 58 Marrakech	C 12 59
Barritz	S 22 58 Malaga	C 12 59
Blackpool	P 22 58 Malaga	C 12 59
Boulogne	S 22 58 Marbella	C 12 59
Budapest	P 20 58 Marbella	C 12 59
Cannes	S 24 58 Marrakech	C 12 59
Cape Town	S 18 58 Marrakech	C 12 59
Calcutta	S 21 58 Mexico	C 12 59
Caracas	S 21 58 Rhodes	C 12 59
Catania	S 27 58 Rhodes	C 12 59
Chester	S 27 58 Salzburg	C 12 59
Faro	S 22 58 Santorini	C 12 59
Florence	S 22 58 Seville	C 12 59
Gibraltar	S 22 58 Tenerife	C 12 59
Innsbruck	S 17 58 Tenerife	C 12 59
I. of Man	S 14 58 Tunis	C 12 59
Jersey	S 14 58 Tunis	C 12 59
Lisbon	S 21 58 Valencia	C 12 59
S-Sunny	R-Rain	F-Fair

Three teams of air-conditioning specialists are now aboard the Delphi and Mr. Gullick predicts:

"We are convinced she will prove the most successful cruise ship of her class in the world."

Other improvement programmes are also being stepped up. More couriers are being trained, and block contracting of hotels is being extended to make sure that overbooking does not occur.

A team of construction and architectural experts will check plans and progress on new buildings and extensions, while "quality assurance" teams will make spot checks on general conditions.

Mr. Gullick said: "The mistake the trade has made is to expect other people to believe what it said about itself. We need some independent outside the trade to look at standards."

Details have yet to be worked out, but Mr. Gullick envisages a body to which both trade and public can appeal. Its main

power would stem from the wide publicity which would be given to its findings.

It would set standards of advertising copy and brochures.

It would, for instance, stipulate whether airport taxes and holiday insurance should be included in advertised tour prices.

Whatever becomes of this proposal, Clarksons will introduce its own arbitration system drawn up in conjunction with the Institute of Arbitrators.

Dissatisfied customers would be able to go to arbitration as a last resort. They would deposit £10 which would be returned if they won their case or forfeited if they lost.

"I feel sure that the scheme will prove fair in practice and swift in execution," Mr. Gullick said.

The company is also introducing tighter control of overseas operations. Hotels now under construction will not be accepted until Clarksons experts have made sure they are ready to receive clients.

Clients who prove that new hotels are not up to standard will get a 25 per cent refund with the alternative of another holiday costing 25 per cent more than they have paid.

The proposals received an initial welcome from the Association of British Travel Agents last night and a fuller statement is expected from them today.

An association spokesman commented: "Obviously, we welcome any moves of this kind by tour operators."

Mr. Gullick said: "The mistake the trade has made is to expect other people to believe what it said about itself. We need some independent outside the trade to look at standards."

However, Mr. Nicholson hopes to be able to make a "further substantial distribution" to debenture holders before the year end.

Mr. Nicholson also states that it is too early to calculate a price to be paid for assets acquired by Rolls-Royce (1971). However, "it is still too early to forecast the timing of my realisations," says Mr. Nicholson.

However, Mr. Nicholson hopes to be able to make a "further substantial distribution" to debenture holders before the year end.

Outlining these points, Mr. Nicholson also states that it is too early to calculate a price to be paid for assets acquired by Rolls-Royce (1971), and that no significant payment will be made to unsecured creditors until this is settled.

In addition, he has asked the Rolls-Royce Ltd. Board to consider the question of placing the company in voluntary liquidation. This step would allow for a Creditors' Committee of Inspection to be available for consultation during price negotiations.